

PARTNERSHIP Opportunities 2020



PARTNERSHIP INVITATION

Rural Municipalities of Alberta (RMA) is an independent association comprising Alberta's 69 counties and municipal districts. Since 1909, we have helped rural municipalities achieve strong, effective local government. RMA provides Advocacy and Business Services (including RMA Trade, RMA Fuel, RMA Benefits, and RMA Insurance).

RMA holds events throughout the year to support, inform and celebrate our members.

You are invited to participate in our sponsorship program which includes our spring and fall conventions, golf tournament and business services directory.

RMA's partnership opportunities are an excellent way for your organization to gain visibility and recognition with municipal decision-makers from across Alberta. By sponsoring RMA events, your organization will gain access to municipal officials through advertising, name recognition or customized networking sessions and speaking opportunities. Take this opportunity to create awareness of your company and brand by sponsoring delegate events, services and products.

A wide range of partnership opportunities are available at Platinum, Gold, Silver, and Bronze levels. Customized sponsorship benefit packages can also be developed in consultation with the RMA convention coordinator to meet your organization's unique requirements.

For more information regarding the RMA partnership program, please contact Cindy Carstairs at 780.955.4095 or email cindy@RMAlberta.com.

Sincerely,

Als he

AL KEMMERE RMA President

GERALD RHODES Executive Director

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RMA 2020 CONVENTION & TRADESHOW PARTNERSHIP SCALE

Spring Convention | March 16 – 18, 2020 | Edmonton Convention Centre, Edmonton **Fall Convention** | November 2 – 5, 2020 | Edmonton Convention Centre, Edmonton

| BENEFITS | PLATINUM \$16,000 + | GOLD \$11,000-\$15,999 | SILVER \$7,000-\$10,999 | BRONZE \$3,000-\$6,999 |
|--|-------------------------------|----------------------------------|----------------------------|----------------------------------|
| Recognition on social media and on RMA website | \checkmark | \checkmark | \checkmark | \checkmark |
| Logo displayed on multimedia presentation during convention | full page | half-page | one-third page | quarter-page |
| Corporate name and logo featured in convention handbook, mobile application and highlights | \checkmark | \checkmark | \checkmark | name only |
| Corporate name and logo recognition on signage throughout convention | \checkmark | \checkmark | \checkmark | name only |
| Podium acknowledgements | \checkmark | \checkmark | \checkmark | \checkmark |
| Promotional materials distributed in delegate bags | \checkmark | \checkmark | \checkmark | \checkmark |
| Acknowledgement of hospitality suite as RMA- sanctioned event** | \checkmark | \checkmark | \checkmark | \checkmark |
| One complimentary convention registration | _ | \checkmark | _ | _ |
| Two complimentary convention registrations | \checkmark | _ | _ | _ |

= included in sponsorship package

**All expenses and logistics involving hospitality suites are the responsibility of the sponsoring organization / corporation. At no time will RMA incur costs associated with these events. Please forward all information to cindy@RMAlberta.com as soon as your suite is confirmed to be included in convention marketing materials.

SPRING TRADESHOW PARTNERSHIP OPPORTUNITIES

Business Services Open House Reception

GOLD

(Note: Open to invited guests, delegates and suppliers)

| Fees: | Option 1 : \$14,000 for exclusivity | Option 2 : \$7,000 for co-sponsorship (<i>Qualifies as Silver sponsorship</i>) |
|-------------------------|---|--|
| Details: | Reception on Monday, March 16, 2020 for invite | d special guests, delegates and suppliers. |
| Additional Benefits: | Opportunity for company representatives t Opportunity to distribute company literatu | C C |

| BRONZE | Tradeshow Coffee Station | |
|--------|--------------------------|--|
| Ē | Fees: | \$4,000 |
| | Details: | Coffee and tea provided throughout tradeshow |



Multiple Partnership Opportunities!

RMA now offers organizations the option to reserve future partnership opportunities and products. You can secure your sponsorship in advance and avoid the disappointment of a missed opportunity. For more information or to take advantage of multiple partnership opportunities, contact Cindy Carstairs, Convention Coordinator, at cindy@RMAlberta.com or 780.955.4095

SPRING CONVENTION PARTNERSHIP OPPORTUNITIES

PLATINUM

Delegate Luncheon

(Note: There are two luncheon opportunities available There is only one lunch opportunity remaining!)

| Fees: | Option 1 : \$16,000 as the exclusive sponsor | Option 2 : \$8,000 as an event co-sponsor (Qualifies as Silver sponsorship) |
|-------------------------|---|---|
| Details: | Buffet-style luncheon for up to 650 delegates | |
| Additional Benefits: | Opportunity to distribute promotional material (subject to approval by RMA) Representatives from organization able to attend sponsored event | |

PLATINUM

9

| Social | Evening | |
|--------|---------|--|
|--------|---------|--|

(Note: Co-sponsor with RMA)

| Fees: | \$16,000 | |
|-------------------------|--|--|
| Details: | Casual social evening for convention delegates. Sponsor is responsible for planning evening. | |
| Additional Benefits: | Speaking opportunity Representatives from organization able to attend sponsored event | |

GOLD

Delegate Breakfast

(Note: There are two breakfast opportunities available There is only one breakfast opportunity remaining!)

| Fees: | Option 1: \$14,000 as the exclusive sponsor | Option 2: \$7,000 as an event co-sponsor (Qualifies as Silver sponsorship) |
|-------------------------|--|---|
| Details: | Buffet-style breakfast for up to 650 delegates. | |
| Additional Benefits: | Opportunity to distribute promotional mat Representatives from organization able to | |

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| GOLD | Keynote Sp | Keynote Speaker | | |
|------|-------------------------|---|--|--|
| | Fees: | \$10,000 | | |
| | Details: | Each convention RMA brings in a notable speaker to address delegates. Past keynote speakers include an Olympic gold medallist, renowned politicians, and accomplished entrepreneurs, all of whom have fantastic anecdotes and general comments that leave our guests entertained. | | |
| | Additional Benefits: | Opportunity to introduce keynote speaker to convention delegation | | |

SILVER

| Delegate Bags | |
|-------------------------|---|
| Fees: | \$8,000 |
| Details: | 650 high-quality conference bags Bags will be distributed to all delegates |
| Additional Benefits: | Corporate logo on delegate bags |

SILVER

Delegate Gifts

(Note: Co-sponsor with RMA)

| Fees: | \$8,000 |
|-------------------------|--|
| Details: | 650 gifts, which will be distributed to all delegates |
| Additional Benefits: | Corporate logo on delegate gift in conjunction with the RMA logo |

BRONZE

Delegate Bus

(Note: Co-sponsor with Red Arrow)

| Fees: | \$4,000 |
|-------------------------|---|
| Details: | Ground transportation between delegates' hotels and the Edmonton Convention Centre for all three days of convention |
| Additional Benefits: | Corporate signage at all hotels and venue bus pickup locations |

| BRONZE | Nametag La | anyard |
|--------|------------|---|
| NZE | Fees: | \$5,000 |
| | Details: | Each delegate receives a name badge attached to a lanyard |

BRONZE

Breakout Sessions

(Note: There are three breakout session opportunities available.)

| Fees: | \$3,500 | |
|-------------------------|---|--|
| Details: | 90-minute sessions where up to 200 delegates may attend | |
| Additional Benefits: | Opportunity to introduce session presenters | |

Coffee Breaks

(Note: There are three coffee break opportunities available)

| Fees: | \$4,000 |
|-------------------------|---|
| Details: | Coffee and tea provided |
| Additional Benefits: | Corporate signage at coffee break locations |

BRONZE

Notepads and Pens

(Note: There are two notepad and pen opportunities available. There is only one opportunity remaining!)

| Fees: | \$4,000 | |
|----------|--|--|
| Details: | Your logo visible on pens and notepads provided to all delegates | |

| BRONZE | Wi-Fi | |
|---|-------------------------|--|
| NZE | Fees: \$5,000 COLDOIT | |
| Details: Both the convention plenary and trade show halls will be set up as Wi-Fi h | | Both the convention plenary and trade show halls will be set up as Wi-Fi hotspots for delegates. |
| | Additional Benefits: | Ability to direct delegates to sponsors website |

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BRONZE

| DDONIZE | Convention Mobile App | |
|-------------------------|-----------------------|---|
| | Fees: | \$4,000 |
| | Details: | A mobile application will be available for all delegates to download on their smartphones and tablets. All convention details and relevant documents will now be on mobile devices with just a click of a button. |
| Additional Benefits: | | Corporate logo and sponsorship recognition on main page of application |



Multiple Partnership Opportunities!

RMA now offers organizations the option to reserve future partnership opportunities and products. You can secure your sponsorship in advance and avoid the disappointment of a missed opportunity. For more information or to take advantage of multiple partnership opportunities, contact Cindy Carstairs, Convention Coordinator, at cindy@RMAlberta.com or 780.955.409

FALL CONVENTION PARTNERSHIP OPPORTUNITIES

Delegate Luncheon

(Note: There are two lunch opportunities available)

(Note: There is one exclusive lunch sponsor and one co-sponsor opportunity available)

| Fees: | Option 1 : \$16,000 as the exclusive sponsor | Option 2 : \$8,000 as an event co-sponsor (Qualifies as Silver sponsorship) |
|-------------------------|---|--|
| Details: | Buffet-style luncheon for up to 700 delegates. | |
| Additional Benefits: | Opportunity to distribute promotional material (subject to approval by RMA) Representatives from organization able to attend sponsored event | |

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PLATINUM

| Social Evening (Note: Co-sponsor with RMA) | |
|---|---|
| Fees: | Sponsor is responsible for associated costs. |
| Details: | Casual social evening for convention delegates. |
| Additional Benefits: | Three-minute speaking opportunity Representatives from organization able to attend sponsored event |

PLATINUM

Association Banquet

(Note: Co-sponsor with RMA)

| Fees: | \$20,000 CONT |
|-------------------------|---|
| Details: | Social evening including reception, plated banquet and entertainment. |
| Additional Benefits: | Three-minute speaking opportunity Representatives from organization able to attend sponsored event |

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Delegate Breakfast

(Note: There are three breakfast opportunities available.)

| | Fees: | Option 1 : \$14,000 as the exclusive sponsor | Option 2 : \$7,000 as an event co-sponsor (Qualifies as Silver sponsorship) |
|--|----------|---|---|
| | Details: | Buffet-style breakfast for up to 700 delegates. | |
| Additional Benefits:• Opportunity to distribute promotional material (subject to approval by Ri • Representatives from organization able to attend sponsored event | | | |

| GOLD | Keynote Speaker | |
|------|-------------------------|--|
| | Fees: | \$15,000 |
| | Details: | Each convention RMA brings in a notable speaker to address delegates. Past keynote speakers include an Olympic gold medallist, renowned politicians and accomplished entrepreneurs, all of whom have fantastic anecdotes and general comments that leave our guests entertained. |
| | Additional Benefits: | Opportunity to introduce keynote speaker to convention delegation |

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| Delegate Bags | | |
|-------------------------|--|--|
| Fees: | \$6,000 | |
| Details: | 700 high-quality conference bags Bags will be distributed to all delegates and VIPs | |
| Additional Benefits: | Corporate logo on delegate bags | |

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| 20 |

Delegate Gifts

(Note: Co-sponsor with RMA)

| Fees: | \$8,000 | |
|-------------------------|--|--|
| Details: | 700 gifts, which will be distributed to all delegates | |
| Additional Benefits: | Corporate logo on delegate gift in conjunction with the RMA logo | |

SILVER

Delegate Bus

(Note: Co-sponsor with Red Arrow.)

| (Note: Co-sponsor with Red Arrow.) | | |
|------------------------------------|---|--|
| Fees: | \$7,000 | |
| Details: | Ground transportation between delegates' hotels and the Edmonton Convention Centre for all three days days of convention. | |
| Additional Benefits: | Corporate signage at all hotels and venue bus pickup locations | |

| BRONZE | Nametag Lanyards | | |
|--------|------------------|---|--|
| | Fees: | \$5,000 | |
| | Details: | Each delegate receives a name badge attached to a lanyard | |

BRONZE

Breakout Sessions

(Note: There are multiple breakout session opportunities available.)

| Fees: | \$3,500 |
|-------------------------|---|
| Details: | 90-minute sessions where up to 200 delegates may attend |
| Additional Benefits: | Opportunity to introduce session presenters |

BRONZE

Coffee Breaks

(Note: There are five coffee break opportunities available.)

| Fees: | \$4,000 |
|-------------------------|---|
| Details: | Coffee and tea provided |
| Additional Benefits: | Corporate signage at coffee break locations |

BRONZE

Notepads and Pens

(Note: There are three notepad and pen opportunities available. There are two opportunities remaining!)

| Fees: | \$4,000 |
|----------|--|
| Details: | Your logo visible on pens and notepads provided to all delegates |

| BRONZE | Wi-Fi | |
|--------|-------------------------|---|
| NZE | Fees: | \$5,000 COLDOUT |
| | Details: | Convention venue will set up plenary hall as a Wi-Fi hotspot for delegates. |
| | Additional Benefits: | Ability to direct delegates to sponsors website |

| BRONZE | Convention Mobile App | |
|--------|-------------------------|---|
| NZE | Fees: | \$4,000 |
| | Details: | A mobile application will be available for all delegates to download on their smartphones and tablets. All convention details and relevant documents will now be on mobile devices with just a click of a button. |
| | Additional Benefits: | Corporate logo and sponsorship recognition on main page of application |



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RMA 2020 GOLF TOURNAMENT PARTNERSHIP SCALE

| BENEFITS | PLATINUM <i>\$5,000+</i> | GOLD <i>\$2,500+</i> | SILVER \$1,500+ | BRONZE \$750+ |
|---|------------------------------------|--------------------------------|--------------------|-------------------------|
| Corporate name on event signage | \checkmark | \checkmark | \checkmark | \checkmark |
| Corporate acknowledgement during speeches | \checkmark | \checkmark | \checkmark | \checkmark |
| Recognition on social media and on RMA website | \checkmark | \checkmark | \checkmark | \checkmark |
| Opportunity to network with members and distribute company literature | \checkmark | \checkmark | \checkmark | \checkmark |
| 2 complimentary golfers in the tournament | \checkmark | | | |
| 1 complimentary golfer in the tournament | | \checkmark | \checkmark | \checkmark |
| Complimentary printed signage and optional use of additional own signage at sponsored event | \checkmark | \checkmark | | \checkmark |

- = included in sponsorship package

GOLF TOURNAMENT PARTNERSHIP

| PLATINUM | Meal Partnership: Dinner | |
|----------|--------------------------|--|
| MUNI | Fees: | \$4,000 |
| | Details: | Buffet-style steak dinner for golfers. |

| GOLD | Meal Partne | Meal Partnership: Breakfast | | |
|------|-------------|-------------------------------------|--|--|
| | Fees: | \$3,000 | | |
| | Details: | Buffet-style breakfast for golfers. | | |

| SILVER | Golf Cart | | |
|--------|-----------|---|--|
| ER | Fees: | \$2,000 | |
| | Details: | Your logo at the cart loading area where the kickoff speech takes place before the shotgun start. | |

Golf Balls

SILVER

(Note: Co-sponsor with RMA.)

| Fees: | \$1,500 |
|----------|--|
| Details: | Your logo and the RMA logo on our tournament golf balls. Each golfer receives a sleeve of balls during registration. |

| SILVER | Gift Bags | |
|--------|-----------|---|
| ER | Fees: | \$1,000 |
| | Details: | Your logo on a tote bag. Each golfer receives a bag during registration. Bags will be filled with donated gift items (see next page). |

| BRONZE | Hole Sponsorship | | | | |
|--------|-------------------------|---|--|--|--|
| VZE | Fees: | Option 1 : General Hole Sponsorship - \$750 | Option 2 : Food and Beverage Hole Sponsorship - \$750 + the cost of course servers (if required) and food and beverages | | |
| | Details: | Please contact golf@RMAlberta.com for a listing of available food and beverage opportunitie Sponsorship includes dinner for a maximum of 2 individuals | | | |
| | Additional Benefits: | | | | |

OTHER

Prize / Gift Donation

(Note: There are multiple opportunities available for general event sponsorship)

| Fees: | N/A |
|-----------|---|
| Details: | Opportunity to provide branded items for the registrant gift bags, or to donate a prize for the draw at the end of the event. |
| Benefits: | Exposure to RMA members (with branded items) |

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General Event Sponsorship

(Note: There are multiple opportunities available for general event sponsorship)

| Fees: | \$750+ (Please reference partnership scale for level values) |
|-----------|---|
| Details: | Provide a cash donation to RMA that will go to the Stollery Children's Hospital Foundation. |
| Benefits: | Exposure to RMA members Additional benefits as per partnership scale |



PARTNERSHIP COMMITMENT FORM

| PLEASE COMPLETE THE FOLLOWING AND RETURN TO THE RMA BY: | | | | | |
|---|---------------------------------|------------------------------------|---------|--------------------------------------|--|
| FEBRUARY 14, 20 (Spring Convention & Trade | | 9, 2020 Golf Tournament) | 0 | CTOBER 2, 2020 (Fall Convention) | |
| CONTACT INFORMATION | | | | | |
| COMPANY NAME: | | | | | |
| CONTACT NAME: | | EMAIL: | | | |
| PHONE: | | FAX: | | | |
| ADDRESS: | | 1 | | | |
| CITY: | PROVINCE: | Р | OSTAL C | ODE: | |
| PARTNERSHIP OPPORTUNIT | Y INFORMATION (PLEASE CIRC | LE) | | | |
| Spring 2020 Convention | Spring 2020 Tradeshow | Fall 2020 Convent | ion | Business Services Golf Tournament | |
| Please specify your preferred partnership opportunity (e.g. Fall Convention Delegate Bags): | | | | | |
| | | | | \$ | |
| | | | | \$ | |
| | | | TOTAL: | \$ | |
| Are you hosting a hospitality su | uite? (Convention only) | | | | |
| Yes No | DATE: TIME | E: LO | CATION | : | |
| Are you submitting material fo | r the delegate bags? | | | | |
| Yes No | ITEM(S): | | | | |
| Do you require any members o | of your company to be registere | d for the event? | | | |
| Yes No | NAME(S): | | | | |

I, as a duly authorized representative of the organization identified above, do hereby make application for partnership contribution and authorize the use of the corporate logo and corporate name at the event.

| | NAME & TITLE: | |
|------------------|---------------|-------|
| SIGNATURE: DATE: | SIGNATURE: | DATE: |

Please submit your logo to communications@RMAlberta.com by the corresponding date above for inclusion on applicable materials (i.e. handbook, signage, website, etc.)

RMA will issue invoices after the partnership commitment deadline. **Please do not send payment until you receive an invoice.** GST is not charged on partnership contributions. Partnership opportunities are available on a first-come, first-served basis.

Please return this document to RMA at:

Convention: cindy@RMAlberta.com

CONVENTION HANDBOOK ADVERTISING OPPORTUNITIES

This is an excellent opportunity for your organization to strengthen its visibility and recognition among municipal decisionmakers from across Alberta. By advertising in our convention program handbook, you have the opportunity to create awareness of your organization. The convention program handbook is given to all attendees and will have a distribution of over 700. This is your chance to be a part of this important occasion. Don't miss out!

HANDBOOK SPECIFICATIONS

| 5.5" W x 8.5" H coil-bound handbook. All ads are printed full colour on cardstock. | | |
|--|------------------------|------------|
| AD LOCATION & SIZE | APPROVED SUPPLIER RATE | OTHER RATE |
| Outside Back Cover (5.5" x 8.5", full bleed) | \$750 | \$1,000 |
| Inside Front Cover (5.5″ x 8.5″, full bleed) | \$550 | \$750 |
| Inside Back Cover (5.5" x 8.5", full bleed) | \$550 | \$750 |
| Full page interior ad – 4.5" x 7.5" | \$400 | \$600 |
| 1/2 page interior ad – 4.5" x 3.5" | \$250 | \$450 |

NOTES:

- RMA will determine placement if more than one organization is interested in ads with limited quantities (i.e. high demand for cover ad placement).
- Rates quoted are based on print-ready material. Additional charges will apply for extra work done by RMA to prepare copy; a minimum charge of \$100 will apply for minor changes.
- Advertising agency fees will be over and above rates shown herein.
- Artwork templates may be provided upon request.
- These charges do not include GST.

CONVENTION HANDBOOK COMMITMENT FORM

| ORGANIZATION: | | |
|--------------------------------|-----------|--------------|
| INVOICING ADDRESS: | | |
| СІТҮ: | PROVINCE: | POSTAL CODE: |
| SOCIAL MEDIA TAG (IF DESIRED): | | |

Check box: I agree to provide print-ready material by February 14, 2020 (Spring) or October 2, 2020 (Fall).

| CONVENTION: | Spring 2020 Convention | | Fall 2020 Convention | |
|-------------------------|------------------------|-------------------|----------------------|----------------------|
| CIRCLE AD SIZE DESIRED: | | | | |
| outSide Badddover | inside front cover | inside back cover | full page (interior) | half page (interior) |
| | | · | | |
| AUTHORIZER'S NAME A | ND TITLE: | | | |
| EMAIL: | | | PHONE: | |

SIGNATURE

AD REQUIREMENTS

 Ad must be sized correctly (reference previous page) with 0.25" bleeds and trim marks. All artwork should be at least 300 DPI.

DATE:

- The following digital file types will be accepted: TIFF, EPS, PDF, High Resolution JPG.
- A template can be provided to you with the correct guidelines for print-ready artwork.

SUBMISSION GUIDELINES

- Scan and email completed form to Cindy Carstairs at cindy@RMAlberta.com
- RMA will issue invoices after the sponsorship commitment deadline. Please do not send payment until you receive an invoice.
- Submit ad to communications@RMAlberta.com

BUSINESS SERVICES DIRECTORY ADVERTISING OPPORTUNITIES

RMA Business Services is compiling the 2020 RMA Business Services Directory. Collectively, RMA's Business Services group traditional and affinity programs brought in over \$150 million of purchases last year. Strategic marketing and advertising initiatives, such as this directory, have made this scale of purchasing possible.

DIRECTORY SPECIFICATIONS

6" W x 8.5" H coil-bound directory, with 25 tabbed sections. All ads are printed full colour and full bleed (to the edge) on cardstock. Covers are laminated for durability. Approved supplier list is organized by category of service, with locations and contact information of suppliers is provided.

| AD LOCATION & SIZE: (NOTE: ALL ADS ARE FULL COLOUR) | PRICE (DOES NOT INCLUDE GST) |
|--|--|
| Back Cover (8.5" H x 6" W) | \$1100 |
| Inside Front Cover (8.5" H x 6" W) | \$900 |
| Inside Back Cover (8.5" H x 6" W) | \$650 |
| Full page – Front of Tab (8.5" H x 5.5" W) | \$550 |
| Full page – Back of Tab (8.5" H x 5.5" W) | \$550 |
| 1/2 page – Front of Tab (4.25" H x 5.5" W) | \$350 |
| 1/2 page – Back of Tab (4.25" H x 5.5" W) | \$350 |

NOTES:

- The directory is distributed to over 900 members and associate members which are Alberta public entities (rural municipalities, urban municipalities, school divisions, water irrigation districts, REAs, etc.), and is featured digitally on our website.
- Rates quoted are based on print-ready material. Additional charges will apply for extra work done by RMA to prepare copy
- These charges do not include GST.

BUSINESS SERVICES DIRECTORY COMMITMENT FORM

| ORGANIZATION: | | |
|--------------------|-----------|--------------|
| INVOICING ADDRESS: | | |
| СІТҮ: | PROVINCE: | POSTAL CODE: |

Check box: I agree to provide print-ready material by January 31, 2020.

| RCLE AD SIZE DESIRED: | | | |
|--------------------------|-------------------------|--------------------------|-------------------------|
| outside back cover | inside front cover | inside back cover | |
| full page (front of tab) | full page (back of tab) | half page (front of tab) | half page (back of tab) |

PLEASE SPECIFY PREFERRED AD LOCATION, IF DESIRED:

| AUTHORIZER'S NAME AND TITLE: | |
|------------------------------|--------|
| EMAIL: | PHONE: |
| SIGNATURE | DATE: |

| WEBSITE OF ORGANIZATION: | | |
|--------------------------|----------------------|--|
| TWITTER (OPTIONAL): | FACEBOOK (OPTIONAL): | |
| LINKEDIN (OPTIONAL): | OTHER (OPTIONAL): | |

AD REQUIREMENTS

- Ad must be sized correctly with 0.25" bleeds and trim marks. All artwork should be at least 300 DPI.
- The following digital file types will be accepted: TIFF, EPS, PDF, High Resolution JPG.
- A template will be provided to you with the correct guidelines for print-ready artwork upon request

SUBMISSION GUIDELINES

- Scan and email completed form to Sheila Ashton at sheila@RMAlberta.com.
- RMA will issue invoices after the sponsorship commitment deadline. Please do not send payment until you receive an invoice.