

Funding Options for Law Enforcement Services in Alberta

June 2013

FOREWORD

The 2010 release of the Law Enforcement Framework modernized Alberta's model of law enforcement and provided a foundation for how the provincial government works with communities, police services and other law enforcement partners in their organization and deployment of resources.

In addition to a revised governance model and new and enhanced services, the Law Enforcement Framework involved the examination of alternative funding scenarios. Subsequently, the AAMDC capitalized on the opportunity to establish the contribution rural municipalities make towards the spectrum of policing. To that end, the Association engaged SVS Consulting and commissioned the *Funding Options for Law Enforcement Services in Alberta* report.

Law enforcement is more than front-line policing and any discussion of law enforcement funding should take into account the expenditures of municipalities across the full spectrum of law enforcement. This report examines the contributions of rural municipalities and asserts that the sole modifiers of population and equalized assessment within the Government of Alberta's Law Enforcement Framework over-simplify the complexities of rural police funding.

This report analyzes six different funding models and identifies how they could potentially impact all municipalities. Ultimately, the report finds no real, compelling reason for changing the existing funding and cost allocation model as municipalities of all sizes already pay for the costs of law enforcement. Therefore, any case for making change must be based on other factors.

EXECUTIVE SUMMARY

The funding of Law Enforcement in Alberta has been a discussion topic for many years with a variety of differing opinions on:




- what is the right level of funding;
- who should pay; and
- what is a fair allocation of cost.

The Solicitor General has published a Law Enforcement Framework that proposes a new model of governance, new and enhanced services as well as a revised funding model. AAMDC has prepared an analysis of the funding proposal and this report presents the results of that work.

Defining Law Enforcement

One of the key perspectives of this report is the view that law enforcement is more than front-line policing and that any discussion of law enforcement funding should take into account the expenditures of municipalities across the full spectrum of law enforcement. The following exhibit highlights the differing perspectives held by municipalities and the Solicitor General.

WHAT IS LAW ENFORCEMENT

Element	Examples	Funded By	Scope or Perspective of Law Enforcement	
			Law Enforcement Framework	Municipalities
Provincial Programs	<ul style="list-style-type: none"> ▪ ASIRT ▪ ICE ▪ ALERT 			
Front-Line Policing	<ul style="list-style-type: none"> ▪ RCMP ▪ Municipal Forces ▪ Enhanced Policing ▪ First Nations Policing 	GoA directly MPAG Municipalities Fine revenues		
Alberta Peace Officers	<ul style="list-style-type: none"> ▪ Sheriffs 	GoA directly		
Community Peace Officers	<ul style="list-style-type: none"> ▪ Highway Enforcement ▪ Bylaw Enforcement ▪ Animal Control 	Municipalities Fine revenues		
Support	<ul style="list-style-type: none"> ▪ Admin Support ▪ Buildings 	Municipalities		

In the broader definition, all municipalities contribute to the costs of law enforcement.

An Ideal Model

In researching what an ideal model of funding should like, the ideals espoused in the Law Enforcement Framework were enhanced by the results of reviewing the approaches used by other provinces and by other branches of government as well as the views of municipal stakeholders. This resulted in the development of a series of additional principles:

- Recognition of investments already placed into law enforcement
- Rationalization of the number of Policy Advisory Committees
- Recognition of the cost of start-up
- Service follows funding
- Funds should stay where collected
- A new model should recognize that policing needs differ by jurisdiction
- Encourage efficiency and effectiveness
- Funds should be directed where most needed

Current Funding Model Proposals

The Solicitor General has proposed a new funding model for front-line policing that would see municipalities that currently do not pay for front-line policing being assessed a fee based on population or equalized assessment or some combination of both. This departure from the status quo raises concerns not only about the necessity for making this change but also about the approach to determining who should pay and how much they should pay?

The views expressed in the following list are examples of the range of concerns and comments about the proposed funding model.

- Assessment proposal is simply a tax on wealthier municipalities that does not take into account the cost of servicing and managing a larger assessment base
- Population alone is a crude measure of service need
- Variables such as “shadow population” and their impact on crime rates should be considered
- A new model should incent municipalities to improve their performance
- Having all municipalities pay will result in increasing amounts being requisitioned in the future – likely facilities will be next
- If municipalities pay, they should have a stronger voice

Potential Funding Models

Based on the preceding discussion, five potential funding options were examined along with a potential service delivery alternative. The five models are summarized in the following exhibit.

THE FUNDING OPTIONS

1 Status Quo	2 Status Quo Adjusted	3 Solicitor General	4 Saskatchewan Model	5 Base Plus Modifier
Is there a compelling case for change?	Instead of the current 'step function' based on size, simplify by using a straight per capita rate, regardless of municipal size	A. 100% Population B. 100% Equalized Assessment C. 65% Population, 35% Equalized Assessment	All municipalities pay a base amount; ones with detachments pay a higher rate	All municipalities pay based on population, modified by grants for higher-than-average crime rate
6 Regional Model	Municipalities voluntarily come together to form Regional Law Enforcement Commissions to address service delivery on a cost-shared basis.			

Financial Impact of These Options

In calculating the financial impact of the options, an attempt was made to measure the financial consequences for all municipalities. That is, calculating the impact for each municipality in the province using the same cost allocation and grant program.

The results of this analysis are presented in the following exhibit.

FINANCIAL IMPACT ON MUNICIPALITIES AVERAGE NET COST OF LAW ENFORCEMENT

	Per Capita Cost				
	Option 1 Status Quo	Option 2 Status Quo Adjusted	Option 3 Solicitor General	Option 4 Saskatchewan Model	Option 5 Base Plus Modifier
Municipalities that Currently Pay for front-line policing	\$ 191.20	\$ 160.78	\$ 191.20	\$ 165.18	\$ 174.35
Municipalities that Currently Do Not Pay for front-line policing	\$ 32.89	\$ 57.89	\$ 71.00	\$ 82.45	\$ 66.46

While it is obvious from the chart that the average cost to municipalities will vary from option to option. What is not obvious is the variation in the burden among individual municipalities that exists from one option to another and in the case of the Solicitor General's proposal, the shift of burden that results from basing cost assessment and grant funding on population versus equalized assessment.

Observations and Thoughts Going Forward

There appears to be no real, compelling reason for changing the existing funding and cost allocation model. If the argument is to have all types of municipalities pay something towards the cost of law enforcement, then the financial data suggests that this already a reality. If the argument is to generate new funds, then the principles established in the ideal model suggest that any new funds would be spent where they were raised resulting in no new funds.

If, for some other reason, there is a compelling reason for change, then Option 5, the Base Plus Modifier approach appears to best satisfy the enhanced principles set out in the Ideal Model.

OPTIONS REVIEWED AGAINST PRINCIPLES PROPOSED

Principle	Status Quo	Status Quo Adjusted	Solicitor General Proposals			Sask. Model	Base Plus Modifier
	1	2	3.1	3.2	3.3	4	5
Recognition of existing investments in law enforcement	Yes	No	No	No	No	No	Yes
Rationalization of police advisory committees	Unknown	Unknown	Unknown	Unknown	Unknown	Unknown	Unknown
Recognition of the cost of start-up of advisory committees	Unknown	Unknown	Unknown	Unknown	Unknown	Unknown	Unknown
Service follows funding	No	No	No	No	No	No	Yes
Funds stay where collected	-	No	No	No	No	No	No
Recognize policing needs differ by jurisdiction	No	No	No	No	No	No	Yes
Encourage efficiency and effectiveness	No	No	No	No	No	No	Yes
Funds directed where most needed	No	No	No	No	No	No	Yes

Going forward, the Solicitor General should keep in mind the following points:

- All types of municipalities do already pay for the costs of law enforcement, and that therefore, the case for making change must be based on other factors.
- Equalized assessment is not a good measure of ability to pay, nor should ability to pay be the measure that influences how funds are raised (given that funds would stay in the community from which they were raised).
- Population is a legitimate measure when considering people based services and should continue to be used in calculating contribution and offsetting grant.
- The best option is the “base plus modifier”, with supporting data on crime by municipality (or region). Further work should be done to model the effect on all municipalities of this option, and to identify the values for the base and the modifier, and their net effect.
- Consider the potential for a regional model of policing, which would improve the scale of governance and operational effectiveness. This model would again alter the contribution and grant values.

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1. SETTING THE STAGE

Defining Law Enforcement

The phrase “law enforcement” carries different meanings. To the Solicitor General, it encompasses the funding of provincial specialty services as well as front-line policing (typically provided by the RCMP under contract, or by separate municipal police forces). This may also include enhanced policing services, involving police officers contracted and paid by a municipality to provide specific enforcement activities.

To municipal leaders, it can be the foregoing, but is also likely to include services related to front-line policing, such as sheriffs, Alberta peace officers, community peace officers, bylaw enforcement officers, and, in some cases, other service providers in related fields, such as Alberta Sustainable Resources and Alberta Environment.

This range of perspectives is shown in the chart below.

Exhibit 1-1: Stakeholder Views on Scope of Law Enforcement

Element	Examples	Funded By	Scope or Perspective of Law Enforcement	
			Law Enforcement Framework	Municipalities
Provincial Programs	<ul style="list-style-type: none"> ASIRT ICE ALERT 			
Front-Line Policing	<ul style="list-style-type: none"> RCMP Municipal Forces Enhanced Policing First Nations Policing 	GoA directly MPAG Municipalities Fine revenues		
Alberta Peace Officers	<ul style="list-style-type: none"> Sheriffs 	GoA directly		
Community Peace Officers	<ul style="list-style-type: none"> Highway Enforcement Bylaw Enforcement Animal Control 	Municipalities Fine revenues		
Support	<ul style="list-style-type: none"> Admin Support Buildings 	Municipalities		

The definition matters because the varying perspectives lead to different conclusions. For example, if the definition includes only front-line policing, one might conclude that there is inequity as some municipalities contribute to policing while others do not. If the definition is broad (i.e. the rightmost arrow on the previous chart), one is more likely to conclude that all municipalities contribute to policing costs, but do so in different ways.

For the purposes of this study, this report has taken the broader definition, including the following:

- Front-line policing (whether provided by the RCMP or municipal police forces)
- Enhanced policing services
- Community peace officers
- Bylaw enforcement officers

To create a full view, this study has also taken into account the costs of providing ancillary services to support policing. These may include facility costs, secretarial and office support, and capital costs as incurred.

The Context of Municipalities

The Solicitor General applies the new Law Enforcement Framework funding options to the municipalities that do not currently pay for front-line policing. At the same time, one of the principles espoused in the framework is fairness and equity. In order to ensure that this principle is honoured, all municipalities have been included in the calculations. This ensures any change on the system overall can be evaluated for municipalities that currently pay for front-line police, and ones that do not. This report shows the impact of each option for each of the types of municipalities, as well as for each municipality individually.

2. CURRENT FUNDING OF LAW ENFORCEMENT IN ALBERTA

The funding of law enforcement services in Alberta has evolved over the years to meet emerging needs, both to fight ever-more sophisticated crime, and to meet needs of municipalities, and differs for each of the elements listed in the previous section. It involves envelope funding by the provincial government for certain services, calculated funding based on population groupings of a municipality, bill-back arrangements for certain services, and municipal contributions for specific support activities.

These are discussed below.

Context

The provincial government has signed an agreement with the federal government to share the costs of front-line policing in Alberta. The federal contribution ranges from 10-30% where the RCMP is the police force. The RCMP is the default police service in the province. Municipalities are expected to contribute to the costs of front-line policing according to established population hurdles. They are also afforded the opportunity to establish their own police forces, or to cooperate among themselves in forming regional police services. They can also pay for additional police services (enhanced policing) to meet local priorities.

Provincial Services

The provincial government is responsible for the overall agreement on front-line policing, and also for the establishment of provincial standards. Recently, the Government of Alberta has also undertaken to fund additional special services, recognizing the growing significance of sophisticated crime, requiring cooperative action and technological support. These provincial services include Integrated Child Exploitation, forensic identification and crime analysis, emergency response teams, major crimes, and serious incident response. The province also pays for sheriff services and for provincial peace officers.

The overall cost to the Province of these activities approaches \$200 million per year.¹

Municipal Policing

The costs of municipal policing vary with population hurdles, in this way:

- Municipalities with population under 5,000, as well as municipal districts and counties, improvement districts and Metis Settlements, pay nothing for provincially contracted front-line policing. The service is covered under the Provincial Police Service Agreement between the provincial and federal governments, with the province paying 70% for basic services, and the federal government paying the remaining 30%. For enhanced services, the local municipality pays 70% and the federal government the remaining 30%.
- Municipalities with populations above 5,000 are responsible for providing their own front-line police services. They can contract with the RCMP to provide policing services, with the cost borne 70% by the municipality and 30% by the federal government for populations up to 15,000, and 90/10 for those above 15,000. They can also establish their own police force, in which case they pay 100% of the costs.

¹ Based on 2007 data for all but Provincial Peace Officers (2009)

The province recognizes that municipalities require assistance with the costs of local front-line policing. The Municipal Policing Assistance Grant (MPAG) provides assistance as follows:

- Municipalities between 5,000 and 20,000 receive a base payment of \$200,000 plus \$8.00 per capita.
- Municipalities between 20,000 and 50,000 receive a base payment of \$100,000 plus \$14.00 per capita
- And cities with a population above 50,000 receive \$16.00 per capita.

The MPAG totaled \$46 million in 2007.

In addition, municipalities that contribute to the costs of front-line policing are eligible to receive about 70% of traffic fine revenue incurred in their jurisdictions. The total fine revenue amounted to \$110 million in 2007.

Municipalities also incur law enforcement costs through the use of provincially accredited Community Peace Officers (CPOs). CPOs are often co-located and work under the direction of the local front-line policing service, typically the RCMP. Their role extends from assisting the RCMP in enforcing federal and provincial statutes to performing local bylaw enforcement. CPOs are funded entirely by the local municipality,

Bylaw Enforcement Officers are exclusively within the domain of municipal budgets. Municipalities decide on the amount of by-law work required and the budget amount to dedicate to this activity.

Municipal Support Activities

In situations involving a PPSA-provided RCMP service, the municipality is required to support front-line policing by providing administrative staff, and potentially the building in which the police force is lodged.

Municipal Law Enforcement Costs and Revenues

In Exhibit 4-1, the net expenditure (expenditures less revenues) of local municipalities on policing and bylaw enforcement in 2009 is presented.

Exhibit 2-1: Net Cost of Law Enforcement for all Municipalities

2009 Financial Returns to Municipal Affairs					
Count	Cost of Policing	Cost of Bylaw Enforcement	Police Revenue	Bylaw Enforcement Revenue	Net Cost of Law Enforcement
351 Municipalities	(\$ 782,868,636)	(\$ 81,487,432)	\$ 201,746,606	\$ 108,419,381	\$ (554,190,081)

As the exhibit indicates, local government net spends over half a billion dollars a year on law-enforcement. Notwithstanding the magnitude of this number, it should be noted that the cost and revenue figures are understated given that a number of municipalities include policing and bylaw enforcement amounts in other financial reporting categories such as Protective Services, and these are not included here.

A detailed breakdown and analysis of these totals is provided in Appendix A, Detailed Financial Analysis. Several conclusions of note can be drawn from the analysis:

- All types of municipalities, regardless of size or status, contribute to the cost of law enforcement in their jurisdictions.
- The range of contributions varies greatly. Even within a municipal classification, the range can be great:
 - For cities, the net cost varies from (\$3.08) per capita to \$249.27.
 - For towns of 5-20,000, the range is \$15.81 to \$216.52.
 - For towns under 5,000, it is \$0.00 to \$92.85.
 - For Municipal Districts and Counties overall, it is \$0.00 to \$198.93.
- One might postulate that these ranges reflect individual Council organizational focus on law enforcement, organizational ability, level of crime and Council's responsiveness to it, or some other factor.

Capital Costs

Capital costs are growing as the sophisticated nature of crime increases, and police are finding that they need to match the level of technology. This involves computers, communication devices, integrated networks for sharing information, etc. Large municipalities deal with this through their capital budget process. For ongoing needs, a variety of arrangements can be found, typically on a 70/30 sharing basis between the provincial and the federal governments.

First Nations

First Nations policing can be paid three separate ways:

- Under the Provincial Police Service Agreement (PPSA), the provincial and federal Governments share the costs 70/30, with no local contribution.
- Tripartite and Community Tripartite Agreements can be signed between the first nation and the governments, resulting in a split of funding between the province and the federal government of 48/52.
- An enhanced program of Aboriginal Community Constables is paid on the ratio of 54/46.

The total cost of first nations policing is about \$15 million, with the provincial contribution amounting to about \$8 million (2007 figures).

In Summary

It is important to recognize that this study builds upon a base of individual municipal costs for law enforcement, and that various funding models will have unique consequences to each municipality.

3. WHAT OTHERS ARE DOING

There is no single police-funding model that stands out as being a solution to every issue. Various models are in use throughout the country. This section discusses the features of each provincial model and the potential lessons.

A Survey of Canadian Practices

British Columbia – Since 2007, the province has required all communities to contribute to paying for policing. The province recovers 50% of the cost of providing police services. The formula for funding is based on population and assessment. Municipalities with population over 5,000 are required to provide their own policing. They can contract with the RCMP. If their population is under 15,000, they pay 70% of the cost, and the federal government the other 30%. Municipalities with populations over 15,000 pay 90% and the federal government the other 10%. Municipalities that operate their own police forces pay all of the costs. Municipalities that contract with the RCMP pay all of the accommodation and support staff costs. Two areas with mixed population sizes are exploring ways to share the financing of regional policing models. Special teams are funded by the province and in some cases by the RCMP and the federal government. Municipalities that pay for policing are eligible to receive some portion of the fine revenues collected in their jurisdictions, with the amount based on what they pay for policing.

Saskatchewan – The province requires all municipalities to contribute to policing costs. Rates have been established at \$52.45 per capita for municipalities with a police detachment, and \$32.45 for those without. All municipalities with population under 500 must participate in this plan; those with 500-5,000 may opt out and contract for their own services (almost all opt in, as the true cost of policing is about \$212 per capita). Specialized services are paid by the province under the PPSA. Municipalities that have their own police force keep 75% of their fine revenues.

Manitoba – The *Municipal Act* requires all municipalities with population over 750 to provide their own policing. Those with populations over 5,000 may create their own force, or enter into contract with the RCMP, or form a regional model. The RCMP delivers services outside of municipal boundaries. The province pays the costs for those under 750. The province provides the option of enhanced policing, paying these costs, which are then billed back to the municipality. The province also provides general assistance grants to municipalities. The rate is \$37.59 for municipalities that do not have their own police force and \$150.36 for those that do. Municipalities that have their own police force are allowed to keep about 30% of fine revenue.

Ontario – The Ontario Provincial Police (OPP) are responsible for policing outside of municipal boundaries, for the enforcement of provincial laws and First Nations policing under contract. Municipalities can set up their own police force (58 of these), arrange a regional model, or hire the OPP. Municipalities fund policing; the province helps with additional funding under specific programs. The Ontario Municipal Partnership Fund (OMPF) responds, among other things, to rural policing needs with envelope funding. For municipalities with a Rural and Small Community Measure (representing the proportion of a municipality's population that resides in a rural or small community) of 75% or more, the OMPF provides funding equal to 50% of eligible policing costs between \$150 and \$750 per household and 75% of eligible policing costs above \$750 per household. Municipalities with a Rural and Small Community Measure between 25% and 75% receive a portion of this funding on a sliding scale. Municipalities keep a portion of traffic fine revenues.

Quebec – The Sûreté de Quebec was established in 1870 and is the only Quebec police organization to have jurisdiction over the entire province. It provides service to 1038 municipalities, under a service agreement negotiated with local officials. Municipalities that want to operate their own police force submit a plan to the Minister for approval. Municipalities with population under 50,000 are served by the Sûreté. Municipalities that have their own force pay all of the costs; those with service by the Sûreté pay according to a complicated formula that takes into account the average cost of a police officer, the consumer price index, the number of officers assigned to that municipality, and the assessment (with differing levels based on municipal population). Fines imposed on municipal roads are the property of the municipality; for fines on provincial highways, the municipality keeps a portion to pay administrative costs.

New Brunswick – All municipalities pay for policing. Any municipality (regardless of population size) may enter into an agreement with the New Brunswick Government for policing by the RCMP, or with the Federal Government directly for RCMP policing, or with another municipality for provision of these services. Policing services are delivered in New Brunswick by six independent municipal forces, two independent regional forces and the RCMP. For RCMP PPSA policing, three models exist -- residents of owner-occupied residences in unincorporated areas contribute to policing via assessment-based property tax; 'umbrella municipalities' (those receiving basic levels of policing) pay a per capita rate; 'extended agreement municipalities' (those receiving an enhanced level of service) pay a 'per officer' rate. For RCMP direct contracts, municipalities pay a 'per officer' rate at either the 70%/30% split or at 100%, and pay 100% of accommodation costs, overtime, guards & matrons. In municipalities with independent forces, policing is paid through the property tax base. Two independent regional forces exist in NB, with the following payment schemes -- 60% population/ 40% tax base, and base cost + per capita rate + mileage patrolled. Those under the PPSA are subsidized to varying degrees by the province; this is not a formal arrangement but simply reflects the fact that the province charges municipalities less than the full cost of policing. Forty of the province's municipalities participate in fine revenue sharing with the province. All fines are collected by the province through Service New Brunswick (SNB). 50% of fines are redistributed to participating municipalities.

Nova Scotia – Municipalities are required to provide community policing services, including all the necessary infrastructure and administration. Municipalities may discharge their obligations by creating their own 'stand-alone' police service, by entering into an agreement with the federal government or with the province to have their municipal policing provided by the RCMP, or by contracting with another municipality to have police services provided by that other municipal police department. The RCMP, operating as the Nova Scotia Provincial Police Service under the Provincial Police Service Agreement (PPSA), delivers police services in rural Nova Scotia and specialized policing services. Policing costs are paid by the municipality. Costs for rural areas are brokered by the Province through the PPSA and charged back to the community based on the proportion of the total provincial police force allocated to that community. Traffic fines levied with respect to 300 series roads are allocated to the municipality to which the ticketing officer is assigned.

Prince Edward Island – The RCMP provides provincial, municipal, federal and First Nation policing services through six detachment offices. Responsibility for policing is delegated to municipalities under the *Police Act*. There is no population threshold for determining when

municipalities must enter into policing contracts or establish their own force; it is a local decision. There are four independent municipal police forces and two municipalities have entered into direct contracts with the RCMP. The province pays the full provincial share for community policing provided under the PPSA. Municipalities with a population less than 5,000 can enter into an extended police agreement, contracting with the Province to provide additional police resources focused on their community. The municipality reimburses the Province for the cost of these services. There are six extended police contracts. If a municipality has its own force, a direct contract with the RCMP or has entered into an extended policing agreement, it receives a grant of \$49/capita. The grant is unconditional. Communities that have their own police force, a direct contract with the RCMP or which have entered into an extended policing contract are allowed to keep fine revenue, less a small amount for Court costs.

Newfoundland and Labrador – Policing services are provided through two provincial forces – the Royal Newfoundland Constabulary (RNC) and the RCMP. Municipalities are not responsible for policing, although the City of St. John's does some traffic enforcement. The Department of Justice employs the RNC, which is responsible for providing police services, highway and other traffic patrol. The Province assumes 100% responsibility for the cost of the RNC. RCMP positions in the province are cost shared with the Federal Government (70% provincial and 30% federal).

Northwest Territories/Yukon – The Department of Justice maintains overall responsibility for policing in the NWT; in Yukon it is the Department of Justice, Crime Prevention and Public Safety. The RCMP provides all police services in the NWT and Yukon. Costs are shared between the Federal and the Territorial Governments, with the former paying 30% and the latter 70%. Municipalities are allowed to keep fines generated within their boundaries.

Conclusions Reached

- Most provinces have a layered approach – using a province-wide fund for specialized services that span the jurisdiction, and allow for integrated resource utilization and expertise. This area appears to be growing in significance with recognition of the implications of major crime. Below this can be found numerous models for front-line policing – RCMP, provincial policing, municipal police forces.
- Technology is taking on greater significance with the need to have instantaneous access to information, and to create integrated data capability.
- Most jurisdictions require municipalities to contribute to the costs of law enforcement within their boundaries. There is recognition that these contribution rates do not cover all of the costs of law enforcement, but it is seen as important to have municipal leaders and residents contribute to the costs to these services.
- A number of provinces have “enhanced policing” options, designed to respond to municipalities’ need to address specific issues. Typically this is paid by the province and billed back to the municipality.
- There is no single or dominant formula for how these contributions should be calculated. The most frequent variables employed are population and property assessment.
- Many jurisdictions return some or all of fine revenues to municipalities that provide their own police forces.

There are differences too:

- The population threshold at which a municipality is required to have a police agreement differs across the provinces. This is likely related to the scale of the population in a province; for example, in one province 500 may be a larger municipality, in others it is seen differently.
- In smaller jurisdictions the province plays a larger role, occasionally taking on full responsibility for front-line policing throughout the province.

4. LEARNING FROM OTHER SERVICE FUNDING MODELS

There may also be lessons to be learned from the funding of other social services. As such, this study involved a review of alternative models being used throughout Alberta.

Alberta Education

Alberta's education funding model, the Renewed Funding Framework, is a method of allocating funds to school jurisdictions that allows locally elected school boards to provide education that reflects the needs of their local students and constituents. The framework is an allocation system that distributes funds equitably, provides flexibility to accommodate local decision-making, and requires public accountability for the use of resources and the results achieved.

Funding is distributed in four categories:

- **Base Funding** – to address basic instruction-related costs. K to grade 9 students are funded on a per-student basis. Grades 10 to 12 students are funded based on the number of high school credits taken. Base funding represents the largest component of funding within the funding framework for instructional costs, such as teacher salaries and classroom materials.
- **Additional Funding for Differential Factors** – to address the unique and differing costs faced by each jurisdiction. This funding takes into account the student population that a jurisdiction serves and the unique jurisdictional and environmental factors in which a school board operates. This element takes into account such variables as Students with Severe Disabilities, English as a Second Language, “Francization”, First Nations, Northern Allowance, Transportation, Plant Operations and Maintenance.
- **Targeted Funding** – this funding is in addition to base and differential funding and is provided for specific provincial initiatives. This funding must be used for the initiative for which it was intended. Initiatives include the Alberta Initiative for School Improvement, Student Health Funding, Children and Youth with Complex Needs, and High-speed Networking Services.
- **Capital Funding** – this final envelope provides for school construction and Infrastructure Maintenance and Renewal.

With the exception of targeted funding, government does not specify how school boards should spend their funds. It is the responsibility of locally elected school board trustees to use their funds effectively to address local needs. Each board is fully accountable for its spending decisions.

Alberta Health and Wellness

Prior to the creation of Alberta Health Services, the province provided health services to its residents through a number of health regions (Regional Health Authorities – RHAs). Funding for RHAs was based on population. By focusing on funding persons rather than institutions, and by emphasizing equity in the distribution of health funds, it was believed that RHAs would have the levers with which to make trade-off decisions on the allocation of health dollars in order to best meet the needs of their population.

There was recognition that modifiers were required for the following:

- The smaller RHAs could not provide the full suite of facilities and services required. As a result, large inter-regional flows of patients were expected. A resulting net inflow/outflow of patients was estimated and funds adjusted to take this into account.
- It was infeasible to have highly specialized services available everywhere. The major cities would be the locus of “province-wide services” and a pool of funding was dedicated to this end.
- The health needs of a population are affected by factors such as age, socio-demographic attributes, and the health status of the population. A separate calculation adjusted for the differences among RHAs on these dimensions, and funding directed accordingly.

Lessons Learned

Both examples above use the same basic concept – develop an overall funding model that takes the single major variable into account, and then modify that variable to take account of discrete differences among funding jurisdictions. In both cases the basic variable is population. The modifications recognize that other variables affect the need to provide resources.

Applying this to law enforcement, one might conclude that population is directly correlated with the need for law enforcement services, but imperfectly so. Other variables that could be adjusted for could include:

- Impact of crime rate in the municipal boundaries or in the vicinity
- Impact of “shadow populations”
- Scale of the municipality and its ability to provide service
- And potentially others.

5. AN IDEAL MODEL

An ideal model would be one that subscribed to the principles espoused in the Law Enforcement Framework, with clear understanding of what is meant by each principle:

- **Fairness (equitability)** – Equity must be achieved, but also seen to be achieved. This means that inter-municipal comparison would leave all municipalities concluding that they are being treated equitably. It also means that as a collective, municipalities see that the part they play in funding is matched by provincial and federal contributions.
- **Sustainability** – Any new model must recognize that municipalities (and provincial and federal government too, for that matter) require a level of predictability in the contribution expectations. No model that results in wild swings from year to year would be acceptable. At the same time, the level of contribution should be such that municipalities can absorb it without enormous disruption to their revenue-generating capability, or to expenditures in other service areas.
- **New funds reinvested** – All municipalities contributing to front-line policing could produce new revenues. There is recognition that the province is growing and becoming more complex, and that this requires more policing. Municipalities will expect that whatever extra funds are generated by a new model will be re-invested into policing, and that there will be some relationship between contribution and service levels achieved locally.
- **Phased in** – This last principle recognizes that it may not be possible to implement a new model in one fell swoop. It may require phased implementation, in total or in certain jurisdictions, or in certain elements of a model.

In addition to the principles above, other principles arose throughout discussions with stakeholders during the course of this study:

- **Recognition of investments already being placed into Law Enforcement** – this would include the current expenditures by municipalities on Community Peace Officers, enhanced officers, administrative staff and associated overhead administration costs.
- **Rationalization of the number of Police Advisory Committees** – there are a number of rural municipalities with multiple RCMP detachments located at various centres within the municipal boundaries. Under the current model, Advisory Committees are driven by the detachment not by the municipality. Ideally there would be only one governing committee that would oversee the Law Enforcement operations of multiple detachments.
- **Recognition of the cost of start-up** – Any new Police Advisory Committees that may be formed should also be taken into account when determining the costs (implementation and on-going) that municipalities are already contributing towards front-line policing.

- **Service follows funding** – Municipalities must have a sense that if they are funding part of the front-line policing service, they will have a say in the service to be provided. While there are performance plans in place in certain larger municipalities, there is also a frustration that some see only “the dust on the road as the police drive through.” Any new model must have a relationship between funding and determination of service priorities.
- **Funds should stay where collected** – A variant of the preceding principle suggests that the dollars contributed should largely stay in the jurisdiction from which they emerged. The application of these funds would see an increased front-line policing presence on local roads.
- **A new model should recognize that policing needs differ by jurisdiction** – As indicated in the previous section, other funding models have taken these variables into account. A successful model will recognize these differences and account for them in the dedication of resources.
- **Encourage efficiency and effectiveness** – The AUMA has proposed, in their position paper, that the funding model should encourage efficiency and effectiveness. They suggest that there be incentives in funding and in implementation towards behaviour that support these principles, at the provincial and the municipal levels.
- **Funds should be directed where most needed** – Typically, more policing is required as the rate of crime increases. As a result, there should be a relationship between need and funding.

6. CURRENT FUNDING MODEL PROPOSALS

The Solicitor General has proposed in the Law Enforcement Framework that a new funding model is required. This new model should be developed on the basis of certain principles:

- Fairness (equitability)
- Sustainability
- New funds reinvested
- Phased in

Subsequent to the publication of the framework, the Solicitor General proposed options with respect to the new model. Five models were offered, each with two variables:

- **Population** – In concept, the population of a municipality should have some relationship to its policing needs. One would expect that higher populations should be directly or indirectly correlated with increased front-line policing needs.
- **Equalized assessment** – Equalized assessment was proposed as a process that levels the playing field for municipalities so that property tax requisitions and grants can be fairly allocated. Using equalized assessment was intended to allow for recognition of a municipality's ability to pay for services, in this case, front-line policing services.

The models developed looked at the impact on all municipalities of five options:

- 100% population
- 65% population and 35% assessment
- 50% population and 50% assessment
- 30% population and 70% assessment
- 100% assessment

Stakeholders have indicated an understanding of these options and some concerns. The understanding is that both service needs and ability to pay are likely valid variables to consider in the development of a funding model.

The concerns are various:

- Having assessment as the variable is simply a tax on the wealthier municipalities
- Population is a crude measure of service need.
- Other variables should be considered, such as “shadow populations”, crime rates in the municipality or vicinity, service levels provided.
- Any new model should incent municipalities to improve their performance with respect to fighting crime; simply basing the model on the two factors of population and assessment may not do that.

There is also concern that a model causing all municipalities to pay will result in increasing amounts being requisitioned in the future. As the costs of law enforcement inevitably rise, the Government of Alberta will raise the funding requirement on municipalities, causing some to be less viable financially than they currently are.

And finally, municipalities feel that if they are required to pay, they should have a stronger voice in the service received. Some, especially small rural municipalities, worry that they see little policing service currently, and that this will not change in a new funding model.

7. POTENTIAL FUNDING MODELS

Using the discussion preceding, this report has identified a number of options for further consideration.

It is important to recognize that funding involves several dimensions:

- What the federal and provincial government would pay
- What the municipal governments would be expected to pay
- How the gap between true costs and payment amounts would be dealt with
- How the variation in needs and ability to pay would be addressed.

In addition to the Solicitor General's proposal, this report provides four alternative funding options and an alternative delivery option as shown in Exhibit 9-1. Each is described below, and examined further in the next section.

Exhibit 7-1: The Funding Options Examined

1 Status Quo	2 Status Quo Adjusted	3 Solicitor General	4 Saskatchewan Model	5 Base Plus Modifier
Is there a compelling case for change?	Instead of the current 'step function' based on size, simplify by using a straight per capita rate, regardless of municipal size	D. 100% Population E. 100% Equalized Assessment F. 65% Population, 35% Equalized Assessment	All municipalities pay a base amount; ones with detachments pay a higher rate	All municipalities pay based on population, modified by grants for higher-than-average crime rate
6 Regional Model	Municipalities voluntarily come together to form Regional Law Enforcement Commissions to address service delivery on a cost-shared basis.			

1. Status Quo

It is possible to remain with the current model. The deficiencies have been discussed in previous sections of this report. It would not resolve the basic issues associated with the principles discussed in Section 5: *An Ideal Model*, nonetheless, it is a model that is understood and accepted in large measure. It is also not much different from what is practiced in other jurisdictions.

2. Status Quo Adjusted

As indicated earlier, the current model has the benefit of being well understood and being entrenched in current budgets. It may be possible to adjust the current model. For example, an alternative is a straight-line function in which every municipality pays a per capita amount for policing costs. This could be offset for municipalities that demonstrate extra needs, or an inability to pay.

3. Solicitor General Proposal

The Solicitor General has proposed a funding model that is based on a mixture of population and equalized assessment. The original model focused only on municipalities that currently do not pay for front-line policing. In this expanded model this study has applied the same principles to compare the effect of applying the model to all municipalities in the province.

4. Saskatchewan Model

The Saskatchewan model has two major elements – all municipalities pay a base rate; the ones with detachments within their boundaries are assessed at a higher rate. Presumably, this higher rate recognizes that there may be a higher level of policing associated with physical presence, or that police bring other benefits to the community (such as spending their incomes within the community and paying taxes there).

5. Base Plus Modifier

The Base Plus Modifier model introduces the notion of having all municipalities pay, but that the offsetting grant would be calculated based on population with some modifiers. These modifiers could take account of crime rate, shadow populations, etc.

6. Regionalized Model

This last model suggests that individual municipalities would come together to voluntarily form Regional Law Enforcement Commissions that would address service delivery on a cost-shared, user pay approach.

8. FINANCIAL IMPACT OF THESE MODELS

This section presents the financial implications of the models discussed in Section 7: *Potential Funding Models*. It is important to note that in the interests of equity, this report has calculated the financial impact for all municipalities for each of the options, where possible. That is, the impact on municipalities has been calculated as if they were all subject to the same cost allocation and grant programs.

The detailed calculations for each of the options are presented in appendices to this report and are referenced in the appropriate sections of this section. As well, Appendix B: *Where the Numbers Come From*, provides an explanation and description of the variables used in the calculations.

1. Status Quo (Appendix C)

The purpose of the status quo option is to set the base case, so that the other options can be compared to the current situation. Below and in each option, this report shows the per capita cost, both for municipalities that currently pay for front-line policing and those that do not.

Exhibit 8-1: Average Net Cost of Law Enforcement - Status Quo

OPTION 1 – Status Quo

Municipal Funding Category Regarding Front-Line Policing	Per Capita Cost
Municipalities that Currently Pay	\$ 191.20
Municipalities that Currently Do Not Pay	\$ 32.89

As might be expected, the average per capita cost of law enforcement is lower in municipalities that do not pay for front-line policing than in municipalities that do. It is significant to note, however, that all types of municipalities pay something for law enforcement. There is little question that municipalities, regardless of their municipal status, think and act across the spectrum of law enforcement. Smaller municipalities tend to organize law enforcement resources under the banner of protective services which makes isolating law enforcement related costs and revenues difficult from an analytical standpoint but emphasizes the integrated thinking about law enforcement.

2. Status Quo Adjusted (Appendix D)

If the intent is to have all municipalities pay something towards the cost of policing, then one could calculate a figure that would be applied to all municipalities. The Solicitor General calculated that the total cost of front-line policing, less fine revenues, is approximately \$73 per capita. The MPAG grant is \$48 per capita for municipalities of less than 5,000 population. Subtracting one from the other produces a net cost of \$25. This report applied this to all municipalities as the net charge for policing in this option; that is, a flat rate of \$25 per capita is added to the existing cost of law enforcement to determine a new per capita cost. The resulting chart follows.

Exhibit 8-2: Average Net Cost of Law Enforcement – Status Quo Adjusted

OPTION 2 – Status Quo Adjusted

Municipal Funding Category Regarding Front-Line Policing	Per Capita Cost	Flat Rate	New Per Capita Cost
Municipalities that Currently Pay	\$ 135.78*	\$ 25.00	\$ 160.78
Municipalities that Currently Do Not Pay	\$ 32.89	\$ 25.00	\$ 57.89

*See Appendix D for an explanation of how the current cost of law enforcement (\$191.20) is adjusted to make a comparison possible.

3. Solicitor General Proposal (Appendix E)

The Solicitor General has made a proposal for law enforcement funding that has two factors as the basis for determining the MPAG grant amount – equalized assessment and population. The municipality would be charged with the flat-rate per capita assessment and then the MPAG would be calculated on a combination of population and equalized assessment. The various combinations for calculating the MPAG benefit range from 100% population to 100% equalized assessment.

Exhibit 8-3: Average Net Cost of Law Enforcement – Solicitor General Proposal

OPTION 3 – Solicitor General Proposal

Municipal Funding Category Regarding Front-Line Policing	Per Capita Cost
Municipalities that Currently Pay	\$ 191.20
Municipalities that Currently Do Not Pay	\$ 71.00

In all cases, the average remains the same; that is, the per capita cost remains the same. What changes among the three options is the amount that each municipality would pay and the number of municipalities that would be required to pay for front-line policing.

A. Solicitor General Proposal: Sub-Option A – 100% Population

This option variant is the use of population exclusively to determine both cost of front-line policing and the determination of the MPAG amount. In this option all municipalities would pay an amount equal to the difference between the cost allocation and the MPAG benefit based on population.

Municipalities that currently pay for front-line policing would see no difference from the status quo.

B. Solicitor General Proposal: Sub-Option B – 100% Equalized Assessment

This option variant is the use of equalized assessment exclusively to determine the MPAG amount. In this option a municipality's proportion of equalized assessment to the total of all equalized assessments would be used to calculate the MPAG benefit.

This calculation creates 'excess' grant amounts for some municipalities; that is, the grant amount calculated exceeds the cost amount allocated. This has the effect that of the 300 municipalities that currently do not pay for front-line policing, approximately 200 would continue not paying.

A similar situation occurs for municipalities that currently do pay for front-line policing; the number of municipalities that would end up not paying is approximately 10% of the total.

C. Solicitor General Proposal: Sub-Option C – 65% Population, 35% Equalized Assessment

This option sits between the two previously described options.

The values in this option were calculated by taking 35% of the assessment calculation and 65% of the population calculation and adding the two numbers together.

This option mix of variables uses population to allocate costs and to determine a portion of the MPAG benefit along with equalized assessment.

4. Saskatchewan Model (Appendix F)

The Saskatchewan model applies a charge of \$34 per capita to those municipalities that do not have a detachment and \$54 to those that do. Using information from the RCMP, this study identified the location of all detachments in Alberta. For each municipality that has at least one detachment within its municipal boundaries, the higher Saskatchewan rate was applied. Where a detachment is located in an urban municipality that is surrounded by a rural municipality, both municipalities are charged the higher amount.

The resulting chart is provided below.

Exhibit 8-4: Average Net Cost of Law Enforcement – Saskatchewan Model

OPTION 4 – Saskatchewan Model

Municipal Funding Category Regarding Front-Line Policing	Per Capita Cost
Municipalities that Currently Pay	\$ 165.18
Municipalities that Currently Do Not Pay	\$ 82.45

5. Base Plus Modifier (Appendix G)

This model recognizes that various factors directly affect the true cost of providing policing. A report from the Solicitor General's website entitled "*Cost Review of Alberta Municipal Police – 2009*", provides statistics on crimes by municipality, calculates crime per officer and per 1,000 population, and calculates a Crime Severity Index (CSI). The index takes into account the number of crimes as well as the severity of the crimes. Unfortunately, this information is available only for municipalities over 5,000 population. If it were available for all, it could have been used to modify the funding for municipalities based on direct need.

Separately, this study was able to source CSI values for individual RCMP detachments. The values are not specific to municipalities, so a best-efforts approach was used to match detachments with individual municipalities and thereby assign CSI values to municipalities.

For the purposes of this study, the adopted approach was to use population to calculate a base level of funding (MPAG), then crime severity (CSI) as the basis for additional funding using the following rules:

1. A municipality would be eligible for additional funding if both of the following conditions are met:
 - CSI for the municipality exceeded the weighted average for all municipalities or a select group of municipalities (e.g. Over or under 5,000 population).
 - Municipality has law enforcement expenditures.
2. The dollar amount of support would be the lesser of:
 - The target amount that should be spent on law enforcement when the CSI exceeds the average CSI (as described in Appendix G)
 - Actual amount spent on law enforcement that exceeds the weighted average spent on law enforcement.

In effect, a municipality would receive additional funding only if the municipality is spending in excess of the average spending on law enforcement and the municipality has a higher than average CSI. The funding would also be capped to an amount calculated as the target spending amount based on the CSI.

Using RCMP data for detachment CSI, the Solicitor General's data for selected cities' CSI and Alberta Municipal Affairs' data for population and law enforcement expenditures, this report applied the model described above. The results are presented in the following chart.

Exhibit 8-5: Average Net Cost of Law Enforcement – Base Plus Modifier Model

OPTION 5 – Base Plus Modifier Model

Municipal Funding Category Regarding Front-Line Policing	Per Capita Cost
Municipalities that Currently Pay	\$ 174.35
Municipalities that Currently Do Not Pay	\$ 66.46

Not surprisingly the per capita costs are smaller than the Solicitor General proposal since the value of the MPAG is supplemented by the additional support for communities with an elevated CSI.

This option provides an incentive for municipalities to invest in reducing crime in that additional funding is available to cover this investment up to a level dictated by the severity of crime. It may be argued that it's better to have a high crime severity index to receive a higher level of funding but it is unlikely that any municipality would willingly 'trade' for a higher level of severity in the interests of receiving more dollars.

6. Regional Model

Municipalities in the Province of Alberta have a successful history of voluntarily coming together to provide services on a regional basis. Law enforcement is another service that could lend itself to this type of service delivery arrangement. In many respects, the RCMP contracted services are currently delivered on a regional basis without formal agreement with municipalities.

A regional model would see participating municipalities acting as one entity, likely a Regional Law Enforcement Commission, that would contract with the RCMP or other providers for front-line policing in the region.

While this would not likely result in a lower cost overall, it could establish more effective law enforcement within the region.

From the perspective of the RCMP or other policing contractor it would focus the communication and direction-setting efforts on to one governing body for the region rather than individual municipalities.

From a funding perspective, the regional model removes the distinction of funding by population size and status of the municipalities. Regions would have sufficient population base to address larger-scale regional law-enforcement needs. The funding model then takes on the characteristics described in the previous option (base plus modifier) without the necessity of determining multiple individual municipality needs. In fact, the regional model could be applied to any of the model options described earlier.

An issue with this model is that municipal and RCMP boundaries differ. This option could be implemented with current boundaries, but would be more effective if RCMP boundaries were changed to coincide with municipal boundaries, or vice versa.

7. Summary

The following chart shows the impact of the first five options. Finally, as stated earlier, the regional model could be applied across any of the other options.

Exhibit 8-6: Average Net Cost of Law Enforcement – Summary of Options

	Per Capita Cost				
	Option 1 Status Quo	Option 2 Status Quo Adjusted	Option 3 Solicitor General	Option 4 Saskatchewan Model	Option 5 Base Plus Modifier
Municipalities that Currently Pay for front- line policing	\$ 191.20	\$ 160.78	\$ 191.20	\$ 165.18	\$ 174.35
Municipalities that Currently Do Not Pay for front-line policing	\$ 32.89	\$ 57.89	\$ 71.00	\$ 82.45	\$ 66.46

9. OBSERVATIONS AND THOUGHTS GOING FORWARD

In Section 5: *An Ideal Model*, the principles underlying the Law Enforcement Framework and their application in a funding model were presented. The four principles are: fairness (equitability), sustainability, new funds reinvested and phased in.

Based on the foregoing, this report observes that:

- The options affect municipalities that do not pay for front-line policing more than the ones that do. This stands to reason, as the ones that pay are larger and less sensitive to the calculation variations.
- Each of the options presented increases the per capita cost to municipalities that do not currently pay, in some cases more than doubling the per capita cost.
- The Status Quo Adjusted produces a great change, shifting the burden from the larger municipalities to the smaller ones, without resolving the basic issue of ensuring that funds are expended where most needed.
- There is little justification for using equalized assessment as a measure of funding calculation. It is not a particularly good measure of “ability to pay” and does not help to direct funds where they are most needed.
- Population is likely correlated at least in some measure to the need for policing services, and is therefore, at least in part, a legitimate measure with which to continue to calculate municipal contributions and grants.
- It is unlikely that the Saskatchewan model would work in Alberta. The two provinces are different in population, demographics and in the size and number of rural municipalities. The existence of a detachment is not a good measure of service levels provided, or, again, of need.

These observations raise the question, again, of what is to be achieved by the change in current funding and cost allocation:

- If it is to ensure that all municipalities pay something towards the cost of law enforcement, then this report recognizes that all types of municipalities already do so, through the other costs of law enforcement as we defined them in this report.
- If it is to generate new funds, then this report notes that one of the principles earlier in this report is to leave funds collected in the municipality from which they are derived. This would then result in forcing some municipalities to contribute more to policing, producing a need to take away from other local services or to raise new taxes.

This study notes that there is not a strong case for changing the current funding based only on the issue of ensuring that all municipalities contribute to the costs of policing. If one looks at the other principles identified in Section 5: *An Ideal Model*, one may see a somewhat different view emerging:

Exhibit 9-1: Evaluation of Options Using Stakeholder Principles

Principle	Status Quo	Status Quo Adjusted	Solicitor General Proposals			Sask. Model	Base Plus Modifier
	1	2	3.1	3.2	3.3	4	5
Recognition of existing investments in law enforcement	Yes	No	No	No	No	No	Yes
Rationalization of police advisory committees	Unknown	Unknown	Unknown	Unknown	Unknown	Unknown	Unknown
Recognition of the cost of start-up of advisory committees	Unknown	Unknown	Unknown	Unknown	Unknown	Unknown	Unknown
Service follows funding	No	No	No	No	No	No	Yes
Funds stay where collected	-	No	No	No	No	No	No
Recognize policing needs differ by jurisdiction	No	No	No	No	No	No	Yes
Encourage efficiency and effectiveness	No	No	No	No	No	No	Yes
Funds directed where most needed	No	No	No	No	No	No	Yes

There is one funding option that does work better than others – that of ensuring that policing funds go to where they are most needed. This is the option presented as the “base plus modifier” or Option 5. It would be a straightforward task of collecting crime statistics for all municipalities. Using this data and the sample calculations provided in the previous section, there could be a logical way of identifying where there is greater need for policing in the province. A base amount would ensure that all municipalities were funded for police services, and received an appropriate offsetting grant, and that there was a modifier that allocated the balance in relation to the need, as measured by the crime rate. These data could be smoothed over a number of years to ensure that funding levels do not vary considerably from year to year.

Additional considerations going forward are as follows:

- All types of municipalities do already pay for the costs of law enforcement, and that therefore, the case for making change must be based on other factors.
- Equalized assessment is not a good measure of ability to pay, nor should ability to pay be the measure that influences how funds are raised (given that funds would stay in the community from which they were raised).
- Population is a legitimate measure when considering people based services and should continue to be used in calculating contribution and offsetting grant.
- The best option is the “base plus modifier”, with supporting data on crime by municipality (or region). Further work should be done to model the effect on all municipalities of this option, and to identify the values for the base and the modifier, and their net effect.

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- Consider the potential for a regional model of policing, which would improve the scale of governance and operational effectiveness. This model would again alter the contribution and grant values.

Finally, the Solicitor General's option could produce \$27.4 million in extra contribution. This amount could be redirected to meet the areas of greatest need or be retained in the communities in which they were raised. This is a political question that must be addressed and resolved.

APPENDICES

Appendix A – Detailed Financial Analysis

Prior to presenting policing funding options, it is important to establish the base for the current financial situation, and its impact on various types of municipalities. This section presents the results of detailed calculations made using the framework that recognizes the spectrum of services that fall under the definition of Law Enforcement. This framework recognizes that all municipalities contribute to the costs of policing, some by paying directly for front-line policing, others by paying for services related to policing (support costs, Community Peace Officers, etc.)

The intent is to create the basis upon which options can be examined. In the chart below, Exhibit A-1, this report shows a summary of the average costs and revenues by municipal status within each population category. Each column is explained as follows:

- **Category by Population** – the funding formula differentiates between municipalities based on their status (MDs, SMs, towns and cities) and by size (under population of 5,000, 5-20,000, 20-50,000, and above 50,000). There is a row for each of these, so that the calculations for each category can be made.
- **Status** – Municipal status as defined in the Municipal Government Act.
- **Population** – this is based upon values as presented by Alberta Municipal Affairs for 2009. In the case of two specialized municipalities (Strathcona and Wood Buffalo) the population is split between the Specialized Municipality and the Urban Service Area (Sherwood Park and Fort McMurray respectively). The Urban Service Areas have separate agreements with the RCMP to provide policing services.
- **Expenses (Police)** – this figure shows the cost of front-line policing incurred by the municipality including personnel and facilities costs.
- **Expenses (Bylaw)** – the total costs of bylaw enforcement for each municipality as reported by that municipality to Municipal Affairs.
- **Revenues (Police)** – these are primarily fine revenues that are returned to the municipality in which they are incurred or grants to support policing activities.
- **Revenues (Bylaw)** – these are revenues as reported to Municipal Affairs by each municipality.
- **Net Cost of Law Enforcement** – this is expenditures less revenues for policing and bylaw enforcement.
- **MPAG – (Included in Police Revenue)** – municipalities that contribute to front-line policing costs receive a Municipal Police Assistance Grant. The calculation for this varies by municipal size category.
- **Per Capita Cost of Law Enforcement** – this last figure is the division of the total net cost by the population shown earlier in the chart.

Funding Options for Law Enforcement Services in Alberta

Exhibit A-1

AVERAGE COST OF LAW ENFORCEMENT BY POPULATION CATEGORY AND BY MUNICIPAL STATUS										
ALL MUNICIPALITIES INCLUDED			AVERAGE							
CATEGORY BY POPULATION	STATUS	COUNT	POPULATION	Police - EXPENSE	Bylaws Enforcement - EXPENSE	Police REVENUE	Bylaws Enforcement REVENUE	NET COST OF --- LAW ENFORCEMENT	MPAG - (INCLUDED IN POLICE REVENUE)	PER CAPITA COST OF LAW ENFORCEMENT
> 50,000	City	7	313,300	\$ 95,510,828	\$ 6,281,020	\$ 22,272,509	\$ 12,647,055	\$ 66,872,284	\$ 5,012,805	\$ 213.44
	Urban Service Area	2	64,553	\$ 13,153,416	\$ 2,047,047	\$ 3,177,750	\$ 1,615,885	\$ 10,406,828	\$ 1,032,840	\$ 161.21
20,000 - 50,000	City	3	27,671	\$ 3,285,173	\$ 957,340	\$ 799,555	\$ 1,257,479	\$ 2,185,479	\$ 487,399	\$ 78.98
	Municipal District	2	32,343	\$ 1,520,025	\$ 1,433,384	\$ 854,719	\$ 940,845	\$ 1,157,846	\$ -	\$ 35.80
	Specialized Municipality	2	24,422	\$ 4,786,493	\$ 765,479	\$ 1,185,499	\$ 642,385	\$ 3,724,088	\$ -	\$ 152.49
	Town	1	21,690	\$ 2,132,486	\$ 611,797	\$ 689,330	\$ 462,733	\$ 1,592,220	\$ 403,660	\$ 73.41
5,000 - 20,000	City	5	14,760	\$ 2,765,486	\$ 411,225	\$ 1,458,676	\$ 173,876	\$ 1,544,160	\$ 318,083	\$ 104.62
	Municipal District	31	9,547	\$ 130,750	\$ 238,687	\$ 54,006	\$ 74,514	\$ 226,523	\$ -	\$ 23.73
	Specialized Municipality	2	7,876	\$ 11,900	\$ 358,767	\$ 42,496	\$ 224,038	\$ 104,133	\$ -	\$ 13.22
	Town	32	8,557	\$ 1,345,004	\$ 231,238	\$ 677,657	\$ 95,125	\$ 803,460	\$ 268,456	\$ 93.90
< 5000	Improvement District	7	285	\$ 11,510	\$ -	\$ 11,510	\$ -	\$ -	\$ -	\$ -
	Municipal District	31	2,781	\$ 9,907	\$ 101,001	\$ 1,320	\$ 14,057	\$ 95,254	\$ -	\$ 34.25
	Special Areas Board	1	4,729	\$ -	\$ 189,187	\$ -	\$ 41,678	\$ 147,509	\$ -	\$ 31.19
	Specialized Municipality	1	4,745	\$ -	\$ 291,165	\$ -	\$ 159,674	\$ 131,491	\$ -	\$ 27.71
	Summer Village	51	121	\$ 13,032	\$ 670	\$ 5,439	\$ 216	\$ 7,732	\$ -	\$ 64.09
	Town	76	1,990	\$ 18,688	\$ 53,561	\$ 15,548	\$ 23,442	\$ 33,177	\$ -	\$ 16.67
	Village	97	412	\$ 3,219	\$ 5,166	\$ 993	\$ 1,624	\$ 5,652	\$ -	\$ 13.71
SUMMARY	Overall Average		9,957	\$ 2,302,555	\$ 235,513	\$ 588,183	\$ 311,550	\$ 1,578,889	\$ 984,044	\$ 158.57
	Overall Total	351	3,494,877	\$ 782,868,636	\$ 81,487,432	\$ 201,746,606	\$ 108,419,381	\$ 554,190,081	\$ 49,202,176	\$ 158.57

Analysis by Individual Municipality

The following table presents the individual municipal costs, revenues and calculations.

Funding Options for Law Enforcement Services in Alberta

Exhibit A-2

MUNICIPAL LAW ENFORCEMENT EXPENSE AND REVENUE								
STATUS	MUNICIPALITY	Population	Police - EXPENSE	Bylaws Enforcement - EXPENSE	Police REVENUE	Bylaws Enforcement REVENUE	NET COST OF LAW ENFORCEMENT	PER CAPITA COST OF law enforcement
City	AIRDRIE	38091	\$ 4,300,906	\$ 792,450	\$ 1,244,092	\$ 821,397	\$ 3,027,867	\$ 79.49
City	BROOKS	13581	\$ 2,287,027	\$ 703,311	\$ 893,698	\$ 490,781	\$ 1,605,859	\$ 118.24
City	CALGARY	1065455	\$ 326,085,000	\$ 14,567,000	\$ 81,142,000	\$ 39,549,000	\$ 219,961,000	\$ 206.45
City	CAMROSE	16543	\$ 5,014,934	\$ 114,825	\$ 1,892,540	\$ 190,909	\$ 3,046,310	\$ 184.14
City	COLD LAKE	13924	\$ 1,350,680	\$ 295,321	\$ 620,996	\$ 34,782	\$ 990,223	\$ 71.12
City	EDMONTON	782439	\$ 258,340,000	\$ 20,112,000	\$ 43,418,000	\$ 39,996,000	\$ 195,036,000	\$ 249.27
City	FORT SASKATCHEWAN	17469	\$ 2,474,038	\$ 637,334	\$ 3,082,751	\$ 82,410	\$ 53,769	\$ 3.08
City	GRANDE PRAIRIE	50227	\$ 12,811,176	\$ 3,157,716	\$ 1,571,006	\$ 2,501,304	\$ 11,896,582	\$ 236.86
City	LEDUC	21597	\$ 2,871,635	\$ 983,106	\$ 487,406	\$ 1,365,552	\$ 2,001,783	\$ 92.69
City	LETHBRIDGE	85492	\$ 25,230,000	\$ 2,972,000	\$ 3,292,000	\$ 3,292,000	\$ 21,618,000	\$ 252.87
City	MEDICINE HAT	61097	\$ 17,226,000	\$ 1,064,000	\$ 6,617,000	\$ 328,000	\$ 11,345,000	\$ 185.69
City	RED DEER	89891	\$ 20,630,705	\$ 1,148,074	\$ 15,874,271	\$ 2,160,485	\$ 3,744,023	\$ 41.65
City	SPRUCE GROVE	23326	\$ 2,682,979	\$ 1,096,463	\$ 667,167	\$ 1,585,489	\$ 1,526,786	\$ 65.45
City	ST. ALBERT	58501	\$ 8,252,917	\$ 946,348	\$ 3,993,285	\$ 702,599	\$ 4,503,381	\$ 76.98
City	WETASKIWIN	12265	\$ 2,700,753	\$ 305,336	\$ 803,396	\$ 70,496	\$ 2,132,197	\$ 173.56
Improvement District	I.D. NO. 12 (JASPER NATIONAL PARK)	24	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Improvement District	I.D. NO. 13 ELK ISLAND	21	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Improvement District	I.D. NO. 24 WOOD BUFFALO	422	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Improvement District	I.D. NO. 25 WILLMORE WILDERNESS	1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Improvement District	I.D. NO. 4 WATERTON	160	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Improvement District	I.D. NO. 9 BANFF	938	\$ 80,570	\$ -	\$ 80,570	\$ -	\$ -	\$ -
Improvement District	KANANASKIS IMPROVEMENT DISTRICT	429	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Municipal District	ACADIA NO. 34, M.D. OF	545	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Municipal District	ATHABASCA COUNTY	7592	\$ -	\$ 68,018	\$ -	\$ 1,282	\$ 66,736	\$ 8.79
Municipal District	BARRHEAD NO. 11, COUNTY OF	5845	\$ -	\$ 24,729	\$ -	\$ 19,906	\$ 4,823	\$ 0.83
Municipal District	BEAVER COUNTY	5676	\$ 225,893	\$ 1,209	\$ -	\$ -	\$ 227,102	\$ 40.01
Municipal District	BIG LAKES, M.D. OF	4030	\$ -	\$ 387,375	\$ -	\$ 31,272	\$ 356,103	\$ 88.36
Municipal District	BIGHORN NO. 8, M.D. OF	1454	\$ -	\$ -	\$ -	\$ 4,794	\$ 4,794	\$ 3.30
Municipal District	BIRCH HILLS COUNTY	1610	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Municipal District	BONNYVILLE NO. 87, M.D. OF	9047	\$ -	\$ 874,115	\$ -	\$ 376,013	\$ 498,102	\$ 55.06
Municipal District	BRAZEAU COUNTY	7040	\$ 246,502	\$ 10,861	\$ 75,478	\$ 2,412	\$ 179,473	\$ 25.49
Municipal District	CAMROSE COUNTY	7577	\$ 359,535	\$ -	\$ 156,190	\$ -	\$ 203,345	\$ 26.84
Municipal District	CARDSTON COUNTY	4266	\$ -	\$ 6,384	\$ -	\$ -	\$ 6,384	\$ 1.50
Municipal District	CLEAR HILLS COUNTY	3293	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Municipal District	CLEARWATER COUNTY	11826	\$ 238,734	\$ 17,233	\$ 133,586	\$ -	\$ 122,381	\$ 10.35
Municipal District	CYPRESS COUNTY	6729	\$ -	\$ 198,105	\$ 89,574	\$ 4,818	\$ 103,713	\$ 15.41
Municipal District	FAIRVIEW NO. 136, M.D. OF	1856	\$ -	\$ 116,455	\$ -	\$ 90,602	\$ 25,853	\$ 13.93
Municipal District	FLAGSTAFF COUNTY	3506	\$ 249,632	\$ -	\$ 39,595	\$ -	\$ 210,037	\$ 59.91
Municipal District	FOOTHILLS NO. 31, M.D. OF	19736	\$ -	\$ -	\$ -	\$ 143,690	\$ 143,690	\$ 7.28
Municipal District	FORTY MILE NO. 8, COUNTY OF	3414	\$ -	\$ -	\$ -	\$ 509	\$ 509	\$ 0.15
Municipal District	GRANDE PRAIRIE NO. 1, COUNTY OF	17989	\$ -	\$ 1,852,705	\$ -	\$ 433,355	\$ 1,419,350	\$ 78.90
Municipal District	GREENVIEW NO. 16, M.D. OF	5464	\$ -	\$ 189,544	\$ -	\$ -	\$ 189,544	\$ 34.69
Municipal District	KNEEHILL COUNTY	5218	\$ -	\$ 229,911	\$ -	\$ 133,244	\$ 96,667	\$ 18.53
Municipal District	LAC LA BICHE COUNTY	9123	\$ -	\$ 202,016	\$ -	\$ 42,165	\$ 159,851	\$ 17.52
Municipal District	LAC STE. ANNE COUNTY	10220	\$ -	\$ 423,948	\$ -	\$ 359,229	\$ 64,719	\$ 6.33
Municipal District	LACOMBE COUNTY	10507	\$ 420,839	\$ 67,090	\$ 92,972	\$ -	\$ 394,957	\$ 37.59
Municipal District	LAMONT COUNTY	3925	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Municipal District	LEDUC COUNTY	12730	\$ 841,485	\$ 73,061	\$ 377,556	\$ 3,663	\$ 533,327	\$ 41.90
Municipal District	LESSER SLAVE RIVER NO. 124, M.D. OF	2820	\$ -	\$ 263,516	\$ -	\$ 40,027	\$ 223,489	\$ 79.25
Municipal District	LETHBRIDGE, COUNTY OF	10302	\$ 123,404	\$ -	\$ 53,469	\$ -	\$ 69,935	\$ 6.79
Municipal District	MINBURN NO. 27, COUNTY OF	3319	\$ -	\$ 13,954	\$ -	\$ -	\$ 13,954	\$ 4.20
Municipal District	MOUNTAIN VIEW COUNTY	12570	\$ -	\$ 513,329	\$ -	\$ 110,683	\$ 402,646	\$ 32.03
Municipal District	NEWELL NO. 4, COUNTY OF	7101	\$ -	\$ 181,765	\$ -	\$ 13,506	\$ 168,259	\$ 23.70
Municipal District	NORTHERN LIGHTS, COUNTY OF	3556	\$ -	\$ 2,475	\$ -	\$ -	\$ 2,475	\$ 0.70
Municipal District	NORTHERN SUNRISE COUNTY	2909	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Municipal District	OPPORTUNITY NO. 17, M.D. OF	3259	\$ -	\$ 654,980	\$ -	\$ 6,682	\$ 648,298	\$ 198.93
Municipal District	PAINTEARTH NO. 18, COUNTY OF	2126	\$ -	\$ 37,288	\$ -	\$ -	\$ 37,288	\$ 17.54
Municipal District	PARKLAND COUNTY	30089	\$ 1,252,516	\$ 422,205	\$ 410,020	\$ 56,706	\$ 1,207,995	\$ 40.15
Municipal District	PEACE NO. 135, M.D. OF	1487	\$ -	\$ 5,794	\$ -	\$ 370	\$ 5,424	\$ 3.65
Municipal District	PINCHER CREEK NO. 9, M.D. OF	3309	\$ -	\$ 87,824	\$ -	\$ 22,802	\$ 65,022	\$ 19.65
Municipal District	PONOKA COUNTY	8640	\$ -	\$ 173,244	\$ -	\$ 35,763	\$ 137,481	\$ 15.91
Municipal District	PROVOST NO. 52, M.D. OF	2547	\$ -	\$ 122,521	\$ -	\$ 2,200	\$ 120,321	\$ 47.24
Municipal District	RANCHLAND NO. 66, M.D. OF	86	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Municipal District	RED DEER COUNTY	19108	\$ -	\$ -	\$ -	\$ 19,918	\$ 19,918	\$ 1.04
Municipal District	ROCKY VIEW COUNTY	34597	\$ 1,787,534	\$ 2,444,563	\$ 1,299,418	\$ 1,824,983	\$ 1,107,696	\$ 32.02
Municipal District	SADDLE HILLS COUNTY	2478	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Municipal District	SMOKY LAKE COUNTY	2716	\$ -	\$ 95,258	\$ -	\$ -	\$ 95,258	\$ 35.07
Municipal District	SMOKY RIVER NO. 130, M.D. OF	2442	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Municipal District	SPIRIT RIVER NO. 133, M.D. OF	662	\$ -	\$ 575	\$ -	\$ -	\$ 575	\$ 0.87
Municipal District	ST. PAUL NO. 19, COUNTY OF	5925	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Municipal District	STARLAND COUNTY	2371	\$ -	\$ 411,179	\$ -	\$ 60,437	\$ 350,742	\$ 147.93
Municipal District	STETTLER NO. 6, COUNTY OF	5216	\$ -	\$ 334,017	\$ -	\$ 112,203	\$ 221,814	\$ 42.53
Municipal District	STURGEON COUNTY	19165	\$ -	\$ 779,124	\$ -	\$ 245,740	\$ 533,384	\$ 27.83
Municipal District	TABER, M.D. OF	6714	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Municipal District	THORILD NO. 7, COUNTY OF	3547	\$ -	\$ 140,853	\$ -	\$ 94,677	\$ 46,176	\$ 13.02
Municipal District	TWO HILLS NO. 21, COUNTY OF	2801	\$ -	\$ 50,312	\$ -	\$ 14,182	\$ 36,130	\$ 12.90
Municipal District	VERMILION RIVER, COUNTY OF	7900	\$ 133,316	\$ 137,984	\$ 54,231	\$ 128,625	\$ 88,444	\$ 11.20
Municipal District	VULCAN COUNTY	3830	\$ -	\$ 242,822	\$ -	\$ 39,835	\$ 202,987	\$ 53.00
Municipal District	WAINWRIGHT NO. 61, M.D. OF	4113	\$ 47,580	\$ -	\$ -	\$ -	\$ 47,580	\$ 11.57
Municipal District	WARNER NO. 5, COUNTY OF	3776	\$ -	\$ 15,354	\$ -	\$ -	\$ 15,354	\$ 4.07
Municipal District	WESTLOCK COUNTY	6910	\$ -	\$ 235,630	\$ -	\$ 84,558	\$ 151,072	\$ 21.86
Municipal District	WETASKIWIN NO. 10, COUNTY OF	10535	\$ 525,284	\$ 75,854	\$ 194,497	\$ -	\$ 406,641	\$ 38.60
Municipal District	WHEATLAND COUNTY	8164	\$ 295,548	\$ 87,629	\$ 208,296	\$ 12,507	\$ 162,374	\$ 19.89
Municipal District	WILLOW CREEK NO. 25, M.D. OF	5337	\$ -	\$ 69,264	\$ -	\$ 25,691	\$ 43,573	\$ 8.16
Municipal District	WOODLANDS COUNTY	4158	\$ -	\$ 476,103	\$ -	\$ 27,368	\$ 448,735	\$ 107.92
Municipal District	YELLOWHEAD COUNTY	10045	\$ 381,208	\$ 340,217	\$ 184,332	\$ 975	\$ 536,118	\$ 53.37
Special Area	SPECIAL AREAS BOARD	4729	\$ -	\$ 189,187	\$ -	\$ 41,678	\$ 147,509	\$ 31.19
Specialized Municipality	CROWNEST PASS, Municipality of	5749	\$ 23,799	\$ 440,777	\$ 84,992	\$ 446,992	\$ 67,408	\$ 11.73
Specialized Municipality	JASPER, Municipality of	4745	\$ -	\$ 291,165	\$ -	\$ 159,674	\$ 131,491	\$ 27.71
Specialized Municipality	MACKENZIE COUNTY	10002	\$ -	\$ 276,756	\$ -	\$ 1,083	\$ 275,673	\$ 27.56

Funding Options for Law Enforcement Services in Alberta

Exhibit A-2 (Cont'd)

MUNICIPAL LAW ENFORCEMENT EXPENSE AND REVENUE								
STATUS	MUNICIPALITY	Population	Police - EXPENSE	Bylaws Enforcement - EXPENSE	Police REVENUE	Bylaws Enforcement REVENUE	NET COST OF LAW ENFORCEMENT	PER CAPITA COST OF law enforcement
Specialized Municipality	STRATHCONA COUNTY	26112	\$ 3,409,693	\$ 737,790	\$ 1,117,123	\$ 966,549	\$ 2,063,811	\$ 79.04
Specialized Municipality	WOOD BUFFALO, Regional Municipality of	22731	\$ 6,163,292	\$ 793,167	\$ 1,253,874	\$ 318,221	\$ 6,384,364	\$ 236.87
Summer Village	ARGENTIA BEACH	52	\$ 41,120	\$ -	\$ -	\$ 1,274	\$ 39,846	\$ 766.27
Summer Village	BETULA BEACH	15	\$ 1,570	\$ -	\$ -	\$ -	\$ 1,570	\$ 104.67
Summer Village	BIRCH COVE	38	\$ -	\$ 92	\$ -	\$ -	\$ 92	\$ 2.42
Summer Village	BIRCHCLIFF	125	\$ -	\$ 90	\$ -	\$ -	\$ 90	\$ 0.72
Summer Village	BONDISS	131	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Summer Village	BONNYVILLE BEACH	97	\$ 520	\$ -	\$ -	\$ -	\$ 520	\$ 5.36
Summer Village	BURNSTICK LAKE	43	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Summer Village	CASTLE ISLAND	22	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Summer Village	CRYSTAL SPRINGS	112	\$ 14,760	\$ -	\$ -	\$ 350	\$ 14,410	\$ 128.66
Summer Village	GHOST LAKE	78	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Summer Village	GOLDEN DAYS	207	\$ 42,960	\$ -	\$ 283	\$ -	\$ 42,677	\$ 206.17
Summer Village	GRANDVIEW	127	\$ 16,700	\$ -	\$ -	\$ 492	\$ 16,208	\$ 127.62
Summer Village	GULL LAKE	204	\$ -	\$ 250	\$ 2,161	\$ -	\$ 1,911	\$ 9.37
Summer Village	HALF MOON BAY	32	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Summer Village	HORSESHOE BAY	214	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Summer Village	ISLAND LAKE	351	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Summer Village	ISLAND LAKE SOUTH	105	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Summer Village	ITASKA BEACH	35	\$ 21,776	\$ -	\$ -	\$ -	\$ 21,776	\$ 622.17
Summer Village	JARVIS BAY	183	\$ -	\$ 3,450	\$ -	\$ -	\$ 3,450	\$ 18.85
Summer Village	KAPASIWIN	15	\$ 1,000	\$ -	\$ -	\$ -	\$ 1,000	\$ 66.67
Summer Village	LAKEVIEW	36	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Summer Village	LARKSPUR	56	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Summer Village	MA-ME-O BEACH	155	\$ 51,809	\$ -	\$ -	\$ 6,554	\$ 45,255	\$ 291.97
Summer Village	MEWATHA BEACH	167	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Summer Village	NAKAMUN PARK	88	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Summer Village	NORGLAND	270	\$ -	\$ 4,199	\$ -	\$ 793	\$ 3,406	\$ 12.61
Summer Village	NORRIS BEACH	40	\$ -	\$ 7,063	\$ -	\$ -	\$ 7,063	\$ 176.58
Summer Village	PARKLAND BEACH	135	\$ -	\$ 1,296	\$ -	\$ -	\$ 1,296	\$ 9.60
Summer Village	PELICAN NARROWS	141	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Summer Village	POINT ALISON	4	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Summer Village	POPLAR BAY	84	\$ 14,760	\$ -	\$ -	\$ 241	\$ 14,519	\$ 172.85
Summer Village	ROCHON SANDS	66	\$ 4,932	\$ 1,875	\$ -	\$ -	\$ 6,807	\$ 103.14
Summer Village	ROSS HAVEN	198	\$ -	\$ 2,141	\$ -	\$ -	\$ 2,141	\$ 10.81
Summer Village	SANDY BEACH	239	\$ -	\$ 2,057	\$ -	\$ -	\$ 2,057	\$ 8.61
Summer Village	SEBA BEACH	203	\$ 83,170	\$ 2,162	\$ 39,014	\$ -	\$ 46,318	\$ 228.17
Summer Village	SILVER BEACH	47	\$ 325,958	\$ -	\$ 225,043	\$ 729	\$ 100,186	\$ 2,131.62
Summer Village	SILVER SANDS	173	\$ -	\$ 1,559	\$ -	\$ 100	\$ 1,459	\$ 8.43
Summer Village	SOUTH BAPTISTE	69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Summer Village	SOUTH VIEW	115	\$ -	\$ 1,659	\$ -	\$ -	\$ 1,659	\$ 14.43
Summer Village	SUNBREAKER COVE	137	\$ -	\$ 90	\$ -	\$ -	\$ 90	\$ 0.66
Summer Village	SUNDANCE BEACH	102	\$ 15,240	\$ -	\$ -	\$ -	\$ 15,240	\$ 149.41
Summer Village	SUNRISE BEACH	170	\$ 47	\$ -	\$ -	\$ 30	\$ 17	\$ 0.10
Summer Village	SUNSET BEACH	88	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Summer Village	SUNSET POINT	242	\$ -	\$ 1,207	\$ -	\$ -	\$ 1,207	\$ 4.99
Summer Village	VAL QUENTIN	181	\$ -	\$ 861	\$ -	\$ -	\$ 861	\$ 4.76
Summer Village	WAIPAROUS	72	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Summer Village	WEST BAPTISTE	104	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Summer Village	WEST COVE	169	\$ -	\$ 2,290	\$ -	\$ -	\$ 2,290	\$ 13.55
Summer Village	WHISPERING HILLS	125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Summer Village	WHITE SANDS	120	\$ -	\$ 480	\$ -	\$ -	\$ 480	\$ 4.00
Summer Village	YELLOWSTONE	170	\$ 2,233	\$ -	\$ -	\$ -	\$ 2,233	\$ 13.14
Town	ATHABASCA	2734	\$ -	\$ 97,982	\$ 4,368	\$ 89,852	\$ 3,762	\$ 1.38
Town	BANFF	8721	\$ 1,796,008	\$ 402,529	\$ 1,356,615	\$ 291,285	\$ 550,637	\$ 63.14
Town	BARRHEAD	4209	\$ 133,587	\$ 3,763	\$ 95,796	\$ 3,034	\$ 38,520	\$ 9.15
Town	BASHAW	868	\$ -	\$ 9,890	\$ -	\$ 4,811	\$ 5,079	\$ 5.85
Town	BASSANO	1390	\$ -	\$ 27,383	\$ -	\$ 34,759	\$ 7,376	\$ 5.31
Town	BEAUMONT	11794	\$ 1,430,124	\$ 724,659	\$ 672,514	\$ 500,553	\$ 981,716	\$ 83.24
Town	BEAVER LODGE	2264	\$ -	\$ -	\$ -	\$ 32,981	\$ 32,981	\$ 14.57
Town	BENTLEY	1132	\$ -	\$ -	\$ -	\$ 2,025	\$ 2,025	\$ 1.79
Town	BLACK DIAMOND	2308	\$ 3,182	\$ 38,554	\$ -	\$ 40,033	\$ 1,703	\$ 0.74
Town	BLACKFALDS	5610	\$ 32,604	\$ 230,756	\$ 333,947	\$ 132,120	\$ 202,707	\$ 36.13
Town	BON ACCORD	1534	\$ -	\$ 22,189	\$ -	\$ 29,765	\$ 7,576	\$ 4.94
Town	BONNYVILLE	6470	\$ 1,137,207	\$ 150,485	\$ 462,656	\$ 35,352	\$ 786,684	\$ 121.59
Town	BOW ISLAND	1868	\$ 98,089	\$ -	\$ -	\$ 3,665	\$ 94,424	\$ 50.55
Town	BOWDEN	1236	\$ -	\$ 18,986	\$ -	\$ 225	\$ 18,761	\$ 15.18
Town	BRUDERHEIM	1215	\$ -	\$ 5,573	\$ -	\$ 4,123	\$ 1,450	\$ 1.19
Town	CALMAR	2033	\$ -	\$ 231,281	\$ -	\$ 122,545	\$ 108,736	\$ 53.49
Town	CANMORE	12226	\$ 2,002,194	\$ 458,531	\$ 517,381	\$ 87,292	\$ 1,856,052	\$ 151.81
Town	CARDSTON	3578	\$ -	\$ 49,949	\$ -	\$ 39,807	\$ 10,142	\$ 2.83
Town	CARSTAIRS	2656	\$ -	\$ 201,812	\$ -	\$ 87,146	\$ 114,666	\$ 43.17
Town	CASTOR	931	\$ 9,700	\$ -	\$ 3,000	\$ -	\$ 6,700	\$ 7.20
Town	CHESTERMERE	13760	\$ 1,613,250	\$ 130,681	\$ 1,027,979	\$ 16,981	\$ 698,971	\$ 50.80
Town	CLARESBOLM	3700	\$ -	\$ 85,962	\$ 32,171	\$ 84,331	\$ 30,540	\$ 8.25
Town	COALDALE	6943	\$ 1,363,841	\$ 123,360	\$ 481,788	\$ 55,084	\$ 950,329	\$ 136.88
Town	COALHURST	1810	\$ -	\$ 1,899	\$ -	\$ 8,378	\$ 6,479	\$ 3.58
Town	COCHRANE	15424	\$ 1,672,259	\$ 224,371	\$ 683,225	\$ 82,046	\$ 1,131,359	\$ 73.35
Town	CORONATION	1015	\$ 100,740	\$ -	\$ -	\$ 6,499	\$ 94,241	\$ 92.85
Town	CROSSFIELD	2648	\$ -	\$ 293,378	\$ -	\$ 206,743	\$ 86,635	\$ 32.72
Town	DAYSLAND	818	\$ 1,200	\$ 3,732	\$ -	\$ -	\$ 4,932	\$ 6.03
Town	DEVON	6534	\$ 993,124	\$ 373,656	\$ 683,000	\$ 254,947	\$ 428,053	\$ 65.63
Town	DIDSBURY	4599	\$ 104,501	\$ 307,885	\$ 149,641	\$ 115,016	\$ 147,729	\$ 32.12
Town	DRAYTON VALLEY	6893	\$ 1,222,696	\$ 74,228	\$ 479,281	\$ 5,245	\$ 812,398	\$ 117.86
Town	DRUMHELLER	7932	\$ 1,152,724	\$ 99,786	\$ 482,456	\$ 25,891	\$ 744,163	\$ 93.82
Town	ECKVILLE	1002	\$ -	\$ 39,528	\$ -	\$ 14,004	\$ 25,524	\$ 25.47
Town	EDSON	8365	\$ 2,048,710	\$ 187,849	\$ 1,130,163	\$ 140,713	\$ 965,683	\$ 115.44
Town	ELK POINT	1512	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Town	FAIRVIEW	3297	\$ -	\$ -	\$ -	\$ 10,873	\$ 10,873	\$ 3.30
Town	FALHER	941	\$ -	\$ 859	\$ -	\$ 3,642	\$ 2,783	\$ 2.96

Funding Options for Law Enforcement Services in Alberta

Exhibit A-2 (Cont'd)

MUNICIPAL LAW ENFORCEMENT EXPENSE AND REVENUE								
STATUS	MUNICIPALITY	Population	Police - EXPENSE	Bylaws Enforcement - EXPENSE	Police REVENUE	Bylaws Enforcement REVENUE	NET COST OF LAW ENFORCEMENT	PER CAPITA COST OF law enforcement
Town	FORT MACLEOD	3072	\$ 14,788	\$ 84,395	\$ 15,000	\$ 4,055	\$ 80,128	\$ 26.08
Town	FOX CREEK	2278	\$ 139,130	\$ 1,411	\$ 57,142	\$ 3,960	\$ 79,439	\$ 34.87
Town	GIBBONS	2848	\$ 45,712	\$ 5,150	\$ 2,718	\$ 13,272	\$ 34,872	\$ 12.24
Town	GRANDE CACHE	3783	\$ -	\$ 65,853	\$ -	\$ 8,587	\$ 57,266	\$ 15.14
Town	GRANUM	445	\$ -	\$ -	\$ -	\$ 1,230	\$ -	\$ 2.76
Town	GRIMSHAW	2537	\$ -	\$ 188,552	\$ 57,479	\$ -	\$ 131,073	\$ 51.66
Town	HANNA	2847	\$ 202	\$ 74,111	\$ 9,533	\$ 25,772	\$ 39,008	\$ 13.70
Town	HARDISTY	761	\$ -	\$ 12,863	\$ -	\$ 528	\$ 12,335	\$ 16.21
Town	HIGH LEVEL	3887	\$ -	\$ 301,870	\$ -	\$ 35,353	\$ 266,517	\$ 68.57
Town	HIGH PRAIRIE	2836	\$ -	\$ 225,940	\$ -	\$ 48,379	\$ 177,561	\$ 62.61
Town	HIGH RIVER	11346	\$ 1,795,878	\$ 295,109	\$ 942,990	\$ 38,588	\$ 1,059,409	\$ 97.78
Town	HINTON	9825	\$ 2,650,698	\$ 100,254	\$ 1,452,998	\$ 18,304	\$ 1,279,650	\$ 130.24
Town	INNISFAIL	7883	\$ 835,348	\$ 161,077	\$ 362,380	\$ 22,158	\$ 611,887	\$ 77.82
Town	IRRICANA	1243	\$ -	\$ 15,316	\$ -	\$ 8,747	\$ 6,569	\$ 5.28
Town	KILLAM	1019	\$ -	\$ 10,400	\$ -	\$ 5,166	\$ 5,234	\$ 5.14
Town	LACOMBE	11733	\$ -	\$ 9,114	\$ -	\$ -	\$ 9,114	\$ 0.78
Town	LAMONT	1664	\$ -	\$ 9,114	\$ -	\$ 11,065	\$ -	\$ 1.17
Town	LEGAL	1192	\$ -	\$ 22,920	\$ -	\$ 4,735	\$ 18,185	\$ 15.26
Town	MAGRATH	2254	\$ -	\$ 9,595	\$ -	\$ 11,627	\$ 2,032	\$ 0.90
Town	MANNING	1493	\$ -	\$ 16,397	\$ -	\$ 13,262	\$ 3,135	\$ 2.10
Town	MAYERTHORPE	1474	\$ -	\$ 72,873	\$ -	\$ 25,264	\$ 47,609	\$ 32.30
Town	MCLENNAN	824	\$ -	\$ 2,921	\$ -	\$ 280	\$ 2,641	\$ 3.21
Town	MILK RIVER	846	\$ -	\$ -	\$ -	\$ 810	\$ -	\$ 0.96
Town	MILLET	2125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Town	MORINVILLE	7636	\$ 1,255,442	\$ 180,505	\$ 789,490	\$ 29,774	\$ 616,683	\$ 80.76
Town	MUNDARE	823	\$ -	\$ 8,338	\$ -	\$ 5,738	\$ 2,600	\$ 3.16
Town	NANTON	2124	\$ -	\$ 85,446	\$ -	\$ 89,076	\$ 2,630	\$ 1.24
Town	OKOTOKS	21690	\$ 2,132,486	\$ 611,797	\$ 689,330	\$ 462,733	\$ 1,592,220	\$ 73.41
Town	OLDS	7248	\$ 1,149,825	\$ 174,283	\$ 545,544	\$ 37,203	\$ 741,361	\$ 102.28
Town	ONOWAY	875	\$ 63,444	\$ 18,155	\$ -	\$ 8,003	\$ 73,896	\$ 84.11
Town	OYEN	1190	\$ -	\$ -	\$ -	\$ 1,823	\$ -	\$ 1.53
Town	PEACE RIVER	6315	\$ 1,263,854	\$ 576,797	\$ 455,346	\$ 17,952	\$ 1,367,353	\$ 216.52
Town	PENHOLD	2114	\$ -	\$ 6,510	\$ -	\$ 26,820	\$ 20,310	\$ 9.61
Town	PICTURE BUTTE	1592	\$ -	\$ 3,496	\$ -	\$ 3,550	\$ -	\$ 0.03
Town	PINCHER CREEK	3712	\$ 405,917	\$ 159,832	\$ 315,797	\$ 14,100	\$ 235,852	\$ 63.54
Town	PONOKA	6576	\$ 1,242,193	\$ 84,147	\$ 473,925	\$ 13,775	\$ 838,640	\$ 127.53
Town	PROVOST	2078	\$ 107,981	\$ 44,111	\$ 30,208	\$ 10,210	\$ 111,674	\$ 53.74
Town	RAINBOW LAKE	1082	\$ -	\$ 184,606	\$ -	\$ 112,692	\$ 71,914	\$ 66.46
Town	RAYMOND	3674	\$ 54,235	\$ 43,496	\$ 213,282	\$ 18,571	\$ 134,122	\$ 36.51
Town	REDCLIFF	5096	\$ 661,670	\$ 180,680	\$ 293,945	\$ 27,999	\$ 520,406	\$ 102.12
Town	REDWATER	2192	\$ 41	\$ 58,078	\$ 599	\$ 3,708	\$ 53,712	\$ 24.50
Town	RIMBEY	2496	\$ 42,394	\$ 10,618	\$ 53,652	\$ 15,190	\$ 15,830	\$ 6.34
Town	ROCKY MOUNTAIN HOUSE	7231	\$ 1,497,786	\$ 326,259	\$ 675,973	\$ 137,804	\$ 1,010,268	\$ 139.71
Town	SEDGEWICK	891	\$ -	\$ 11,603	\$ -	\$ 3,967	\$ 7,636	\$ 8.57
Town	SEKSMITH	2255	\$ -	\$ -	\$ -	\$ 27,910	\$ 27,910	\$ 12.38
Town	SLAVE LAKE	7031	\$ 1,291,927	\$ 154,863	\$ 385,880	\$ 138,928	\$ 918,982	\$ 130.70
Town	SMOKY LAKE	1010	\$ -	\$ 5,865	\$ -	\$ -	\$ 5,865	\$ 5.81
Town	SPIRIT RIVER	1148	\$ -	\$ 4,312	\$ -	\$ 1,140	\$ 3,172	\$ 2.76
Town	ST. PAUL	5441	\$ 1,016,939	\$ 86,154	\$ 433,849	\$ 5,341	\$ 663,903	\$ 122.02
Town	STAVELY	497	\$ -	\$ 6,924	\$ -	\$ 3,842	\$ 3,082	\$ 6.20
Town	STETTLE	5843	\$ 786,832	\$ 70,648	\$ 669,231	\$ 95,868	\$ 92,381	\$ 15.81
Town	STONY PLAIN	12363	\$ 1,869,957	\$ 158,211	\$ 1,228,670	\$ 237,789	\$ 561,709	\$ 45.43
Town	STRATHMORE	11838	\$ 1,351,555	\$ 659,210	\$ 507,556	\$ 102,957	\$ 1,400,252	\$ 118.28
Town	SUNDRE	2518	\$ -	\$ 99,460	\$ -	\$ 29,605	\$ 69,855	\$ 27.74
Town	SWAN HILLS	1858	\$ -	\$ 4,331	\$ 2,000	\$ 1,140	\$ 1,191	\$ 0.64
Town	SYLVAN LAKE	11115	\$ 1,611,880	\$ 452,755	\$ 569,506	\$ 295,964	\$ 1,199,165	\$ 107.89
Town	TABER	7821	\$ 2,326,944	\$ 148,457	\$ 786,259	\$ 19,413	\$ 1,669,729	\$ 213.49
Town	THREE HILLS	3322	\$ 5,235	\$ 30,896	\$ 18,181	\$ 3,965	\$ 13,785	\$ 4.15
Town	TOFIELD	1876	\$ -	\$ 23,453	\$ -	\$ 1,560	\$ 21,893	\$ 11.67
Town	TROCHU	1113	\$ -	\$ 216	\$ 3,733	\$ -	\$ 3,517	\$ 3.16
Town	TURNER VALLEY	2022	\$ -	\$ 195,491	\$ -	\$ 107,115	\$ 88,376	\$ 43.71
Town	TWO HILLS	1232	\$ -	\$ 8,852	\$ -	\$ 1,920	\$ 6,932	\$ 5.63
Town	VALLEYVIEW	1884	\$ 94	\$ 144,139	\$ 29,872	\$ 91,595	\$ 22,766	\$ 12.08
Town	VAUXHALL	1069	\$ -	\$ 6,172	\$ -	\$ 731	\$ 5,441	\$ 5.09
Town	VEGREVILLE	5834	\$ 791,885	\$ 147,270	\$ 364,258	\$ 97,817	\$ 477,080	\$ 81.78
Town	VERMILION	4472	\$ 52,771	\$ 92,336	\$ 56,272	\$ 15,285	\$ 73,550	\$ 16.45
Town	VIKING	1085	\$ -	\$ 8,652	\$ -	\$ 90	\$ 8,562	\$ 7.89
Town	VULCAN	1940	\$ -	\$ 35,437	\$ -	\$ 5,641	\$ 29,796	\$ 15.36
Town	WAINWRIGHT	5775	\$ 821,438	\$ 71,930	\$ 479,478	\$ 7,414	\$ 406,476	\$ 70.39
Town	WEMBLEY	1443	\$ -	\$ 38,012	\$ -	\$ 11,265	\$ 27,747	\$ 19.23
Town	WESTLOCK	4964	\$ -	\$ 170,728	\$ -	\$ -	\$ 170,728	\$ 34.39
Town	WHITECOURT	9202	\$ 2,353,323	\$ 181,010	\$ 1,953,729	\$ 68,456	\$ 512,148	\$ 55.66
Urban Service Area	Fort McMurray	67219	\$ 18,225,785	\$ 2,345,515	\$ 3,707,894	\$ 941,028	\$ 15,922,378	\$ 236.87
Urban Service Area	Sherwood Park	61886	\$ 8,081,047	\$ 1,748,579	\$ 2,647,607	\$ 2,290,741	\$ 4,891,278	\$ 79.04
Village	ACME	656	\$ -	\$ -	\$ -	\$ 3,096	\$ 3,096	\$ 4.72
Village	ALBERTA BEACH	884	\$ 238,160	\$ -	\$ 44,982	\$ 750	\$ 192,428	\$ 217.68
Village	ALIX	851	\$ -	\$ 48,314	\$ -	\$ 4,360	\$ 43,954	\$ 51.65
Village	ALLIANCE	197	\$ -	\$ 3,158	\$ -	\$ -	\$ 3,158	\$ 16.03
Village	AMISK	172	\$ -	\$ 1,141	\$ -	\$ 713	\$ 428	\$ 2.49
Village	ANDREW	465	\$ -	\$ 10,159	\$ -	\$ 1,603	\$ 8,556	\$ 18.40
Village	ARROWWOOD	224	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Village	BARNWELL	613	\$ -	\$ -	\$ -	\$ 4,249	\$ 4,249	\$ 6.93
Village	BARONS	297	\$ -	\$ 3,515	\$ -	\$ 1,323	\$ 2,192	\$ 7.38
Village	BAWLF	374	\$ -	\$ 6,207	\$ -	\$ -	\$ 6,207	\$ 16.60
Village	BEISEKER	837	\$ -	\$ 4,249	\$ -	\$ 3,330	\$ 919	\$ 1.10
Village	BERWYN	561	\$ -	\$ -	\$ -	\$ 2,085	\$ 2,085	\$ 3.72
Village	BIG VALLEY	351	\$ -	\$ 4,468	\$ -	\$ -	\$ 4,468	\$ 12.73
Village	BITTERN LAKE	232	\$ -	\$ 4,087	\$ -	\$ 784	\$ 3,303	\$ 14.24
Village	BOTHA	185	\$ -	\$ 1,930	\$ -	\$ 1,263	\$ 667	\$ 3.61
Village	BOYLE	918	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Options for Law Enforcement Services in Alberta

Exhibit A-2 (Cont'd)

MUNICIPAL LAW ENFORCEMENT EXPENSE AND REVENUE								
STATUS	MUNICIPALITY	Population	Police - EXPENSE	Bylaws Enforcement - EXPENSE	Police REVENUE	Bylaws Enforcement REVENUE	NET COST OF LAW ENFORCEMENT	PER CAPITA COST OF law enforcement
Village	BRETON	579	\$ 17,435	\$ 18,811	\$ 29,060	\$ 1,985	\$ 5,201	\$ 8.98
Village	CARBON	570	\$ -	\$ 2,596	\$ -	\$ 7,902	\$ 5,306	\$ 9.31
Village	CARMANGAY	261	\$ -	\$ 3,874	\$ -	\$ 2,574	\$ 1,300	\$ 4.98
Village	CAROLINE	515	\$ -	\$ 6,315	\$ -	\$ 15,774	\$ 9,459	\$ 18.37
Village	CEREAL	126	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Village	CHAMPION	384	\$ -	\$ 3,974	\$ -	\$ 720	\$ 3,254	\$ 8.47
Village	CHAUVIN	321	\$ -	\$ -	\$ -	\$ 350	\$ 350	\$ 1.09
Village	CHIPMAN	294	\$ -	\$ -	\$ -	\$ 1,474	\$ 1,474	\$ 5.01
Village	CLIVE	610	\$ -	\$ 20,441	\$ -	\$ 2,035	\$ 18,406	\$ 30.17
Village	CLYDE	493	\$ -	\$ 4,898	\$ -	\$ 1,584	\$ 3,314	\$ 6.72
Village	CONSORT	739	\$ -	\$ 9,191	\$ -	\$ -	\$ 9,191	\$ 12.44
Village	COUTTS	305	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Village	COWLEY	219	\$ -	\$ 1,683	\$ -	\$ 1,295	\$ 388	\$ 1.77
Village	CREMONA	463	\$ -	\$ 8,898	\$ -	\$ 505	\$ 8,393	\$ 18.13
Village	CZAR	175	\$ -	\$ 638	\$ -	\$ 2,964	\$ 2,326	\$ 13.29
Village	DELBURNE	765	\$ -	\$ 13,544	\$ -	\$ 3,013	\$ 10,531	\$ 13.77
Village	DELIA	207	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Village	Derwent	125	\$ -	\$ -	\$ -	\$ 800	\$ 800	\$ 6.40
Village	DEWBERRY	231	\$ -	\$ -	\$ -	\$ 270	\$ 270	\$ 1.17
Village	DONALDA	224	\$ -	\$ 6,391	\$ -	\$ -	\$ 6,391	\$ 28.53
Village	DONNELLY	374	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Village	DUCHESSE	978	\$ -	\$ 17,737	\$ -	\$ 4,620	\$ 13,117	\$ 13.41
Village	EDBERG	155	\$ -	\$ 3,410	\$ -	\$ 535	\$ 2,875	\$ 18.55
Village	EDGERTON	393	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Village	ELNORA	338	\$ 5,000	\$ 22,135	\$ 2,135	\$ 7,009	\$ 17,991	\$ 53.23
Village	EMPRESS	136	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Village	FERINTOSH	193	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Village	FOREMOST	524	\$ -	\$ 309	\$ -	\$ 245	\$ 64	\$ 0.12
Village	FORESTBURG	895	\$ -	\$ 12,229	\$ -	\$ 4,424	\$ 7,805	\$ 8.72
Village	GADSBY	35	\$ -	\$ 2,376	\$ -	\$ -	\$ 2,376	\$ 67.89
Village	GALAHAD	134	\$ -	\$ -	\$ -	\$ 145	\$ 145	\$ 1.08
Village	GIROUXVILLE	282	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Village	GLENDON	483	\$ -	\$ 8,156	\$ -	\$ 842	\$ 7,314	\$ 15.14
Village	GLENWOOD	280	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Village	HALKIRK	113	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Village	HAY LAKES	429	\$ -	\$ 2,663	\$ -	\$ -	\$ 2,663	\$ 6.21
Village	HEISLER	153	\$ -	\$ 3,705	\$ -	\$ 438	\$ 3,267	\$ 21.35
Village	HILL SPRING	192	\$ -	\$ -	\$ -	\$ 4,195	\$ 4,195	\$ 21.85
Village	HINES CREEK	430	\$ -	\$ -	\$ -	\$ 1,078	\$ 1,078	\$ 2.51
Village	HOLDEN	398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Village	HUGHENDEN	266	\$ -	\$ 681	\$ -	\$ -	\$ 681	\$ 2.56
Village	HUSSAR	187	\$ -	\$ -	\$ -	\$ 395	\$ 395	\$ 2.11
Village	HYTHE	821	\$ -	\$ -	\$ -	\$ 1,684	\$ 1,684	\$ 2.05
Village	INNISFREE	233	\$ -	\$ -	\$ -	\$ 845	\$ 845	\$ 3.63
Village	IRMA	444	\$ -	\$ 4,800	\$ -	\$ 270	\$ 4,530	\$ 10.20
Village	KITSCOTY	808	\$ 1,553	\$ 19,017	\$ -	\$ 19,496	\$ 1,074	\$ 1.33
Village	LINDEN	741	\$ -	\$ 97	\$ -	\$ -	\$ 97	\$ 0.13
Village	LOMOND	175	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Village	LONGVIEW	334	\$ 25,388	\$ -	\$ 14,998	\$ 950	\$ 9,440	\$ 28.26
Village	LOUGHEED	240	\$ -	\$ 5,371	\$ -	\$ 2,270	\$ 3,101	\$ 12.92
Village	MANNVILLE	761	\$ -	\$ 14,367	\$ 3,062	\$ 1,480	\$ 9,825	\$ 12.91
Village	MARWAYNE	569	\$ 1,130	\$ 4,677	\$ -	\$ 1,480	\$ 4,327	\$ 7.60
Village	MILO	122	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Village	MINBURN	65	\$ -	\$ -	\$ -	\$ 175	\$ 175	\$ 2.69
Village	MORRIN	253	\$ -	\$ 3,094	\$ -	\$ 700	\$ 2,394	\$ 9.46
Village	MUNSON	217	\$ -	\$ 4,273	\$ -	\$ 683	\$ 3,590	\$ 16.54
Village	MYRNAM	362	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Village	NAMPA	373	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Village	NEW NORWAY	323	\$ -	\$ 9,720	\$ -	\$ 10	\$ 9,710	\$ 30.06
Village	New Sarepta	530	\$ -	\$ -	\$ -	\$ 1,877	\$ 1,877	\$ 3.54
Village	NOBLEFORD	877	\$ -	\$ 1,920	\$ -	\$ 5,190	\$ 3,270	\$ 3.73
Village	PARADISE VALLEY	183	\$ 13,426	\$ 1,626	\$ 100	\$ 578	\$ 14,374	\$ 78.55
Village	ROCKYFORD	349	\$ -	\$ 287	\$ -	\$ 100	\$ 187	\$ 0.54
Village	ROSALIND	214	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Village	ROSEMARY	388	\$ -	\$ -	\$ -	\$ 8,480	\$ 8,480	\$ 21.86
Village	RYCROFT	638	\$ -	\$ 18,510	\$ -	\$ 8,133	\$ 10,377	\$ 16.26
Village	RYLEY	458	\$ -	\$ -	\$ -	\$ 295	\$ 295	\$ 0.64
Village	SPRING LAKE	592	\$ -	\$ 2,865	\$ -	\$ -	\$ 2,865	\$ 4.84
Village	STANDARD	380	\$ -	\$ 987	\$ -	\$ 2,460	\$ 1,473	\$ 3.88
Village	STIRLING	1106	\$ -	\$ 10,590	\$ -	\$ 835	\$ 9,755	\$ 8.82
Village	STROME	252	\$ -	\$ 1,935	\$ -	\$ 2,396	\$ 461	\$ 1.83
Village	THORSBY	945	\$ -	\$ 26,815	\$ -	\$ 2,235	\$ 24,580	\$ 26.01
Village	TILLEY	405	\$ -	\$ 24,039	\$ -	\$ -	\$ 24,039	\$ 59.36
Village	VETERAN	293	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Village	VILNA	274	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Village	WABAMUN	662	\$ -	\$ 51,792	\$ -	\$ 1,400	\$ 50,392	\$ 76.12
Village	WARBURG	696	\$ -	\$ 22,142	\$ -	\$ -	\$ 22,142	\$ 31.81
Village	WARNER	383	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Village	WASKATENAU	278	\$ -	\$ 2,048	\$ -	\$ -	\$ 2,048	\$ 7.37
Village	WILLINGDON	295	\$ 499	\$ 3,072	\$ -	\$ 500	\$ 3,071	\$ 10.41
Village	YOUNGSTOWN	170	\$ -	\$ -	\$ -	\$ 660	\$ 660	\$ 3.88
TOTALS	351	3,494,877	\$ 782,868,636	\$ 81,487,432	\$ 201,746,606	\$ 108,419,361	\$ 554,190,081	
AVERAGES		9,877	\$ 2,296,660	\$ 233,898	\$ 586,265	\$ 310,081	\$ 1,574,749	\$ 159.44

Appendix B – Where the Numbers Come From

The Solicitor General used a number of financial variables to present its proposal for sharing the cost of front-line policing in the province. These values are related only to municipalities that currently do not pay for front-line policing. The funding options use these same variables. They are identified in the following exhibit.

Solicitor General Cost, Revenue and Benefit Values		
Variable	Values Used in Calculations	Per Capita Values
Front-line police complement	1024	
Municipal Population Total – Currently Not Paying for front-line policing	722,449	
Cost per officer	\$ 90,000	
Total cost of front-line policing	\$ 92,160,000	\$ 127.57
Fine revenue	\$ 39,300,000	
Net front-line policing costs	\$ 52,860,000	\$ 73.16
Proposed MPAG benefit	\$ 25,400,000	\$ 35.16
Net cost to be shared by municipalities	\$ 27,460,000	\$ 38.01

Financial, population and equalized assessment data for municipalities have been updated using the latest numbers available from Municipal Affairs, that is, 2009.

In the table above, the population figure has been adjusted to reflect changes in municipal status and individual municipal population changes.

Net Cost of Law Enforcement

The Net Cost of Law Enforcement is calculated in each of the funding options. This value is derived by adding the costs of policing and the costs of bylaw enforcement and then subtracting complementary revenues as reported to Municipal Affairs.

Issues with the Net Cost of Law Enforcement Numbers

There are known deficiencies with these numbers – policing and bylaw enforcement numbers are not separately reported by all municipalities; that is, the costs and revenues may be accumulated in other categories, and as a consequence may understate the overall and individual municipal cost of law enforcement.

The Solicitor General distinguishes between the largest Urban Service Areas in the Province, Fort McMurray and Sherwood Park, and the 'rural' portion of these two municipalities. The Urban Service Areas have separate agreements for policing and do not form part of the Solicitor General's proposal. The financial data for the Urban Service Areas was split out from the larger municipality using the ratio of population provided by the Solicitor General.

As well, the City of Lloydminster was excluded from the calculations involving municipalities that pay for front-line policing.

Calculating Impacts on Municipalities that Currently Pay for Front-line Policing

Municipalities that currently pay for front-line policing have an annual per capita cost of \$191.20, calculated by dividing the total net cost of law enforcement by the total population of all pay municipalities. Based on the principle that all municipalities should be treated equally, this study calculated the impact of the various funding options on the municipalities that currently pay for front-line policing as well as those that do not currently pay. For this to be effective the front-line policing costs and MPAG benefit from those currently paying for front-line policing were removed to simulate a non-paying environment for all municipalities.

To do this, the Solicitor General's cost per capita of front-line policing (\$73.16) was used as a standard cost for all municipalities and the applicable MPAG benefit calculation based on population.

Using the City of Calgary as an example:

\$ 219,961,000	-- current net expenditure on laws enforcement
+ \$ 17,047,280	-- value of the MPAG benefit
- \$ <u>77,948,688</u>	-- value of front-line policing (\$73.16 times 1,065,455)
= \$ <u>159,059,592</u>	-- new net expenditure on law enforcement.

This calculation was applied to show the impact of the following options:

- Status Quo Adjusted
- Solicitor General Proposals
- Saskatchewan Model

The Status Quo option and the Base Plus Modifier Option use unadjusted numbers.

The net effect under the Solicitor General proposals is, on average, zero in that the same formula is used to apply the cost and MPAG benefit. What is interesting to note is the variable effect on individual municipalities when comparing the three scenarios under this option.

Appendix C – Status Quo Option

The two charts below show the net costs of the current financial picture for law enforcement.

Status Quo - Summary Information

The information is broken down by population category and municipal status. The charts indicate the average: population, net cost of law enforcement and per capita cost. The information for individual municipalities follows the summary exhibits.

Exhibit C-1: Average Cost of Law Enforcement – Those Who Pay For Front-Line Policing

Average Net Cost of Law Enforcement By Population Category, By Municipal Status For Municipalities that Currently Pay for Front-line Policing					
OPTION 1 - STATUS QUO			Average		
CATEGORY	COUNT	STATUS	Population	NET COST OF LAW ENFORCEMENT	PER CAPITA COST OF LAW ENFORCEMENT
MORE THAN 50,000	7	City	313,300	\$ 66,872,284	\$ 213.44
	2	Urban Service Area	64,553	\$ 10,406,828	\$ 157.96
20,000 TO 50,000	3	City	27,671	\$ 2,185,479	\$ 78.98
	1	Town	21,690	\$ 1,592,220	\$ 73.41
5,000 TO 20,000	5	City	14,760	\$ 1,544,160	\$ 104.62
	32	Town	8,557	\$ 803,460	\$ 93.90
LESS THAN 5000	0				
	50	AVERAGE:	55,491	\$ 10,609,996	\$ 191.20

Exhibit C-2: Average Cost of Law Enforcement – Those Who DO NOT Pay For Front-Line Policing

Average Net Cost of Law Enforcement By Population Category, By Municipal Status For Municipalities that Currently DO NOT Pay for Front-line Policing					
OPTION 1 - STATUS QUO			Average		
CATEGORY	COUNT	STATUS	Population	NET COST OF LAW ENFORCEMENT	PER CAPITA COST OF LAW ENFORCEMENT
MORE THAN 50,000	0				
20,000 TO 50,000	2	Specialized Municipality	24,422	\$ 3,724,088	\$ 152.49
	2	Municipal District	32,343	\$ 1,157,846	\$ 35.80
5,000 TO 20,000	2	Specialized Municipality	7,876	\$ 104,133	\$ 13.22
	31	Municipal District	9,547	226,523	\$ 23.73
LESS THAN 5000	1	Specialized Municipality	4,745	131,491	\$ 27.71
	1	Special Area Board	4,729	147,509	\$ 31.19
	7	Improvement District	285	0	\$ -
	31	Municipal District	2,781	95,254	\$ 34.25
	51	Summer Village	121	7,732	\$ 64.09
	76	Town	1,990	33,177	\$ 16.67
264	97	Village	412	5,652	\$ 13.71
	301	AVERAGE:	2,393	78,705	\$ 32.89

Status Quo - Individual Municipality Information

Exhibit C-3: List of Paying Municipalities

MUNICIPAL LAW ENFORCEMENT EXPENSE AND REVENUE - MUNICIPALITIES THAT PAY FOR FRONTLINE POLICING								
STATUS	MUNICIPALITY	Population	Police - EXPENSE	Bylaws Enforcement - EXPENSE	Police REVENUE	Bylaws Enforcement REVENUE	NET COST OF LAW ENFORCEMENT	MPAG - (INCLUDED IN POLICE REVENUE)
City	CALGARY	1065455	326,085,000	14,567,000	81,142,000	39,549,000	219,961,000	\$ 17,047,280
City	EDMONTON	782439	259,340,000	20,112,000	43,418,000	39,996,000	195,038,000	\$ 12,519,024
City	RED DEER	89891	20,630,705	1,148,074	15,874,271	2,160,485	3,744,023	\$ 1,438,256
City	LETHBRIDGE	85492	25,230,000	2,972,000	3,292,000	3,292,000	21,618,000	\$ 1,367,872
City	MEDICINE HAT	61097	17,226,000	1,064,000	6,617,000	328,000	11,345,000	\$ 977,552
City	ST. ALBERT	58501	8,252,917	946,348	3,993,285	702,599	4,503,381	\$ 936,016
City	GRANDE PRAIRIE	50227	12,811,176	3,157,716	1,571,006	2,501,304	11,896,582	\$ 803,632
Urban Service Area	Sherwood Park	61886	8,081,047	1,748,579	2,647,607	2,290,741	4,891,278	\$ 990,176
Urban Service Area	Fort McMurray	67219	18,225,785	2,345,515	3,707,894	941,028	15,922,378	\$ 1,075,504
City	AIRDRIE	38091	4,300,906	792,450	1,244,092	821,397	3,027,867	\$ 633,274
City	SPRUCE GROVE	23326	2,682,979	1,096,463	667,167	1,585,489	1,526,786	\$ 426,584
City	LEDUC	21597	2,871,635	983,106	487,406	1,365,552	2,001,783	\$ 402,358
Town	OKOTOKS	21690	2,132,486	611,797	689,330	462,733	1,592,220	\$ 403,660
City	FORT SASKATCHEWAN	17469	2,474,038	637,334	3,082,751	82,410	-53,789	\$ 339,752
City	CAMROSE	16543	5,014,934	114,825	1,892,540	190,909	3,046,310	\$ 332,344
City	COLD LAKE	13924	1,350,680	295,321	620,996	34,782	990,223	\$ 311,392
City	BROOKS	13581	2,287,027	703,311	893,698	490,781	1,605,859	\$ 308,648
City	WETASKIWIN	12285	2,700,753	305,336	803,396	70,496	2,132,197	\$ 298,280
Town	COCHRANE	15424	1,672,259	224,371	683,225	82,046	1,131,359	\$ 323,392
Town	CHESTERMERE	13760	1,613,250	130,681	1,027,979	16,981	698,971	\$ 310,080
Town	STONY PLAIN	12363	1,869,957	158,211	1,228,670	237,789	561,709	\$ 298,904
Town	CANMORE	12226	2,002,194	458,531	517,381	87,292	1,856,052	\$ 297,808
Town	STRATHMORE	11838	1,351,555	659,210	507,556	102,957	1,400,252	\$ 294,704
Town	BEAUMONT	11794	1,430,124	724,659	672,514	500,553	981,716	\$ 294,352
Town	LACOMBE	11733	0	9,114	0	0	9,114	\$ 293,864
Town	HIGH RIVER	11346	1,795,878	295,109	942,990	38,588	1,109,409	\$ 290,768
Town	SYLVAN LAKE	11115	1,611,880	452,755	569,506	295,964	1,199,165	\$ 288,920
Town	HINTON	9825	2,650,698	100,254	1,452,998	18,304	1,279,650	\$ 278,600
Town	WHITECOURT	9202	2,353,323	181,010	1,953,729	68,456	512,148	\$ 273,616
Town	BANFF	8721	1,796,008	402,529	1,356,615	291,285	550,637	\$ 269,768
Town	EDSON	8365	2,048,710	187,849	1,130,163	140,713	965,683	\$ 266,920
Town	DRUMHELLER	7932	1,152,724	99,786	482,456	25,891	744,163	\$ 263,456
Town	INNISFAIL	7883	835,348	161,077	362,380	22,158	611,887	\$ 263,064
Town	TABER	7821	2,326,944	148,457	786,259	19,413	1,669,729	\$ 262,568
Town	MORINVILLE	7636	1,255,442	180,505	789,490	29,774	616,683	\$ 261,088
Town	OLDS	7248	1,149,825	174,283	545,544	37,203	741,361	\$ 257,984
Town	ROCKY MOUNTAIN HOUSE	7231	1,497,786	326,259	675,973	137,804	1,010,268	\$ 257,848
Town	SLAVE LAKE	7031	1,291,927	154,863	388,880	138,928	918,982	\$ 256,248
Town	COALDALE	6943	1,363,841	123,360	481,788	55,084	950,329	\$ 255,544
Town	DRAYTON VALLEY	6893	1,222,696	74,228	479,281	5,245	812,398	\$ 255,144
Town	PONOKA	6576	1,242,193	84,147	473,925	13,775	838,640	\$ 252,608
Town	DEVON	6534	993,124	373,656	683,000	254,947	428,833	\$ 252,272
Town	BONNYVILLE	6470	1,137,207	150,485	462,656	38,352	786,884	\$ 251,760
Town	PEACE RIVER	6315	1,263,854	576,797	455,346	17,952	1,367,353	\$ 250,520
Town	STETTLE	5843	786,832	70,648	669,231	95,868	92,381	\$ 246,744
Town	VEGREVILLE	5834	791,885	147,270	364,258	97,817	477,080	\$ 246,672
Town	WAINWRIGHT	5775	821,438	71,930	479,478	7,414	406,476	\$ 246,200
Town	BLACKFALDS	5610	32,604	230,756	333,947	132,120	-202,707	\$ 244,880
Town	ST. PAUL	5441	1,016,939	86,154	433,849	5,341	663,903	\$ 243,528
Town	REDCLIFF	5096	661,670	180,680	293,945	27,999	520,406	\$ 240,768
TOTALS	50	2,774,537	763,738,183	61,000,799	194,329,451	99,909,719	530,499,811	\$ 49,202,176
AVERAGE		55,491	15,274,764	1,220,016	3,886,589	1,998,194	10,609,996	\$ 984,044

Exhibit C-4: List of Non-Paying Municipalities

MUNICIPAL LAW ENFORCEMENT EXPENSE AND REVENUE - MUNICIPALITIES THAT DO NOT PAY FOR FRONTLINE POLICING								
STATUS	MUNICIPALITY	Population	Police - EXPENSE	Bylaws Enforcement - EXPENSE	Police REVENUE	Bylaws Enforcement REVENUE	NET COST OF LAW ENFORCEMENT	PER CAPITA COST OF law enforcement
Improvement District	I.D. NO. 9 BANFF	938	80,570	0	80,570	0	0	-
Improvement District	KANANASKIS IMPROVEMENT DISTRICT	429	0	0	0	0	0	-
Improvement District	I.D. NO. 24 WOOD BUFFALO	422	0	0	0	0	0	-
Improvement District	I.D. NO. 4 WATERTON	160	0	0	0	0	0	-
Improvement District	I.D. NO. 12 (JASPER NATIONAL PARK)	24	0	0	0	0	0	-
Improvement District	I.D. NO. 13 ELK ISLAND	21	0	0	0	0	0	-
Improvement District	I.D. NO. 25 WILLMORE WILDERNESS	1	0	0	0	0	0	-
Municipal District	ROCKY VIEW COUNTY	34,597	1,787,534	2,444,563	1,299,418	1,824,983	1,107,696	\$ 32.02
Municipal District	PARKLAND COUNTY	30,089	1,252,516	422,205	410,020	56,706	1,207,995	\$ 40.15
Municipal District	FOOTHILLS NO. 31, M.D. OF	19,736	0	0	0	143,690	-143,690	\$ 7.28
Municipal District	STURGEON COUNTY	19,165	0	779,124	0	245,740	533,384	\$ 27.83
Municipal District	RED DEER COUNTY	19,108	0	0	0	19,918	-19,918	\$ 1.04
Municipal District	GRANDE PRAIRIE NO. 1, COUNTY OF	17,989	0	1,852,705	0	433,355	1,419,350	\$ 78.90
Municipal District	LEDUC COUNTY	12,730	841,485	73,061	377,556	3,663	533,327	\$ 41.90
Municipal District	MOUNTAIN VIEW COUNTY	12,570	0	513,329	0	110,683	402,646	\$ 32.03
Municipal District	CLEARWATER COUNTY	11,826	238,734	17,233	133,586	0	122,381	\$ 10.35
Municipal District	WETASKIWIN NO. 10, COUNTY OF	10,535	525,284	75,854	194,497	0	406,641	\$ 38.60
Municipal District	LACOMBE COUNTY	10,507	420,839	67,090	92,972	0	394,957	\$ 37.59
Municipal District	LETHBRIDGE, COUNTY OF	10,302	123,404	0	53,469	0	69,935	\$ 6.79
Municipal District	LAC STE. ANNE COUNTY	10,220	0	423,948	0	359,229	64,719	\$ 6.33
Municipal District	YELLOWHEAD COUNTY	10,045	381,208	340,217	184,332	975	536,118	\$ 53.37
Municipal District	LAC LA BICHE COUNTY	9,123	0	202,016	0	42,165	159,851	\$ 17.52
Municipal District	BONNYVILLE NO. 87, M.D. OF	9,047	0	874,115	0	376,013	498,102	\$ 55.06
Municipal District	PONOKA COUNTY	8,640	0	173,244	0	35,763	137,481	\$ 15.91
Municipal District	WHEATLAND COUNTY	8,164	295,548	87,629	208,296	12,507	162,374	\$ 19.89
Municipal District	VERMILION RIVER, COUNTY OF	7,900	133,316	137,984	54,231	128,625	88,444	\$ 11.20
Municipal District	ATHABASCA COUNTY	7,592	0	68,018	0	1,282	66,736	\$ 8.79
Municipal District	CAMROSE COUNTY	7,577	359,535	0	156,190	0	203,345	\$ 26.84
Municipal District	NEWELL NO. 4, COUNTY OF	7,101	0	181,765	0	13,506	168,259	\$ 23.70
Municipal District	BRAZEAU COUNTY	7,040	246,502	10,861	75,478	2,412	179,473	\$ 25.49
Municipal District	WESTLOCK COUNTY	6,910	0	235,630	0	84,558	151,072	\$ 21.86
Municipal District	CYPRESS COUNTY	6,729	0	198,105	89,574	4,818	103,713	\$ 15.41
Municipal District	TABER, M.D. OF	6,714	0	0	0	0	0	-
Municipal District	ST. PAUL NO. 19, COUNTY OF	5,925	0	0	0	0	0	-
Municipal District	BARRHEAD NO. 11, COUNTY OF	5,845	0	24,729	0	19,906	4,823	\$ 0.83
Municipal District	BEAVER COUNTY	5,676	225,893	1,209	0	0	227,102	\$ 40.01
Municipal District	GREENVIEW NO. 16, M.D. OF	5,464	0	189,544	0	0	189,544	\$ 34.69
Municipal District	WILLOW CREEK NO. 25, M.D. OF	5,337	0	69,264	0	25,691	43,573	\$ 8.16
Municipal District	KNEEHILL COUNTY	5,218	0	229,911	0	133,244	96,667	\$ 18.53
Municipal District	SETTLER NO. 6, COUNTY OF	5,216	0	334,017	0	112,203	221,814	\$ 42.53
Municipal District	CARDSTON COUNTY	4,266	0	6,384	0	0	6,384	\$ 1.50
Municipal District	WOODLANDS COUNTY	4,158	0	476,103	0	27,368	448,735	\$ 107.92
Municipal District	WAINWRIGHT NO. 61, M.D. OF	4,113	47,580	0	0	0	47,580	\$ 11.57
Municipal District	BIG LAKES, M.D. OF	4,030	0	387,375	0	31,272	356,103	\$ 88.36
Municipal District	LAMONT COUNTY	3,925	0	0	0	0	0	-
Municipal District	VULCAN COUNTY	3,830	0	242,822	0	39,835	202,987	\$ 53.00
Municipal District	WARNER NO. 5, COUNTY OF	3,776	0	15,354	0	0	15,354	\$ 4.07
Municipal District	NORTHERN LIGHTS, COUNTY OF	3,556	0	2,475	0	0	2,475	\$ 0.70
Municipal District	THORHILD NO. 7, COUNTY OF	3,547	0	140,853	0	94,677	46,176	\$ 13.02
Municipal District	FLAGSTAFF COUNTY	3,506	249,632	0	39,595	0	210,037	\$ 59.91
Municipal District	FORTY MILE NO. 8, COUNTY OF	3,414	0	0	0	509	-509	\$ 0.15
Municipal District	MINBURN NO. 27, COUNTY OF	3,319	0	13,954	0	0	13,954	\$ 4.20
Municipal District	PINCHER CREEK NO. 9, M.D. OF	3,309	0	87,824	0	22,802	65,022	\$ 19.65
Municipal District	CLEAR HILLS COUNTY	3,293	0	0	0	0	0	-
Municipal District	OPPORTUNITY NO. 17, M.D. OF	3,259	0	654,980	0	6,682	648,298	\$ 198.93
Municipal District	NORTHERN SUNRISE COUNTY	2,909	0	0	0	0	0	-
Municipal District	LESSER SLAVE RIVER NO. 124, M.D. OF	2,820	0	263,516	0	40,027	223,489	\$ 79.25
Municipal District	TWO HILLS NO. 21, COUNTY OF	2,801	0	50,312	0	14,182	36,130	\$ 12.90
Municipal District	SMOKY LAKE COUNTY	2,716	0	95,258	0	0	95,258	\$ 35.07
Municipal District	PROVOST NO. 52, M.D. OF	2,547	0	122,521	0	2,200	120,321	\$ 47.24
Municipal District	SADDLE HILLS COUNTY	2,478	0	0	0	0	0	-
Municipal District	SMOKY RIVER NO. 130, M.D. OF	2,442	0	0	0	0	0	-
Municipal District	STARLAND COUNTY	2,371	0	411,179	0	60,437	350,742	\$ 147.93
Municipal District	PAINTEARTH NO. 18, COUNTY OF	2,126	0	37,288	0	0	37,288	\$ 17.54
Municipal District	FAIRVIEW NO. 136, M.D. OF	1,856	0	116,455	0	90,602	25,853	\$ 13.93
Municipal District	BIRCH HILLS COUNTY	1,610	0	0	0	0	0	-
Municipal District	PEACE NO. 135, M.D. OF	1,487	0	5,794	0	370	5,424	\$ 3.65
Municipal District	BIGHORN NO. 8, M.D. OF	1,454	0	0	0	4,794	-4,794	\$ 3.30
Municipal District	SPIRIT RIVER NO. 133, M.D. OF	662	0	575	0	0	575	\$ 0.87
Municipal District	ACADIA NO. 34, M.D. OF	545	0	0	0	0	0	-
Municipal District	RANCHLAND NO. 66, M.D. OF	86	0	0	0	0	0	-
Special Area	SPECIAL AREAS BOARD	4,729	0	189,187	0	41,678	147,509	\$ 31.19
Specialized Municipality	STRATHCONA COUNTY	26,112	\$ 3,409,893	\$ 737,790	\$ 1,117,123	\$ 966,549	2,063,811	\$ 79.04
Specialized Municipality	WOOD BUFFALO, Regional Municipality of	22,731	\$ 6,163,292	\$ 793,167	\$ 1,253,874	\$ 318,221	5,384,364	\$ 236.87
Specialized Municipality	MACKENZIE COUNTY	10,002	0	276,756	0	1,083	275,673	\$ 27.56
Specialized Municipality	CROWSNEST PASS, Municipality of	5,749	23,799	440,777	84,992	446,992	-67,408	\$ 11.73
Specialized Municipality	JASPER, Municipality of	4,745	0	291,165	0	159,674	131,491	\$ 27.71
Summer Village	ISLAND LAKE	351	0	0	0	0	0	-
Summer Village	NORGLAND	270	0	4,199	0	793	3,406	\$ 12.61
Summer Village	SUNSET POINT	242	0	1,207	0	0	1,207	\$ 4.99
Summer Village	SANDY BEACH	239	0	2,057	0	0	2,057	\$ 8.61
Summer Village	HORSESHOE BAY	214	0	0	0	0	0	-
Summer Village	GOLDEN DAYS	207	42,960	0	283	0	42,677	\$ 206.17
Summer Village	GULL LAKE	204	0	250	2,161	0	-1,911	\$ 9.37
Summer Village	SEBA BEACH	203	83,170	2,162	39,014	0	46,318	\$ 228.17
Summer Village	ROSS HAVEN	198	0	2,141	0	0	2,141	\$ 10.81
Summer Village	JARVIS BAY	183	0	3,450	0	0	3,450	\$ 18.85
Summer Village	VAL QUENTIN	181	0	861	0	0	861	\$ 4.76
Summer Village	SILVER SANDS	173	0	1,559	0	100	1,459	\$ 8.43
Summer Village	SUNRISE BEACH	170	47	0	0	30	17	\$ 0.10

Exhibit C-4: List of Non-Paying Municipalities (Cont'd)

MUNICIPAL LAW ENFORCEMENT EXPENSE AND REVENUE - MUNICIPALITIES THAT DO NOT PAY FOR FRONTLINE POLICING								
STATUS	MUNICIPALITY	Population	Police - EXPENSE	Bylaws Enforcement - EXPENSE	Police REVENUE	Bylaws Enforcement REVENUE	NET COST OF LAW ENFORCEMENT	PER CAPITA COST OF law enforcement
Summer Village	YELLOWSTONE	170	2,233	0	0	0	2,233	\$ 13.14
Summer Village	WEST COVE	169	0	2,290	0	0	2,290	\$ 13.55
Summer Village	MEWATHA BEACH	167	0	0	0	0	0	\$ -
Summer Village	MA-ME-O BEACH	155	51,809	0	0	6,554	45,255	\$ 291.97
Summer Village	PELICAN NARROWS	141	0	0	0	0	0	\$ -
Summer Village	SUNBREAKER COVE	137	0	90	0	0	90	\$ 0.66
Summer Village	PARKLAND BEACH	135	0	1,296	0	0	1,296	\$ 9.60
Summer Village	BONDISS	131	0	0	0	0	0	\$ -
Summer Village	GRANDVIEW	127	16,700	0	0	492	16,208	\$ 127.62
Summer Village	BIRCHCLIFF	125	0	90	0	0	90	\$ 0.72
Summer Village	WHISPERING HILLS	125	0	0	0	0	0	\$ -
Summer Village	WHITE SANDS	120	0	480	0	0	480	\$ 4.00
Summer Village	SOUTH VIEW	115	0	1,659	0	0	1,659	\$ 14.43
Summer Village	CRYSTAL SPRINGS	112	14,760	0	0	350	14,410	\$ 128.66
Summer Village	ISLAND LAKE SOUTH	105	0	0	0	0	0	\$ -
Summer Village	WEST BAPTISTE	104	0	0	0	0	0	\$ -
Summer Village	SUNDANCE BEACH	102	15,240	0	0	0	15,240	\$ 149.41
Summer Village	BONNYVILLE BEACH	97	520	0	0	0	520	\$ 5.36
Summer Village	NAKAMUN PARK	88	0	0	0	0	0	\$ -
Summer Village	SUNSET BEACH	88	0	0	0	0	0	\$ -
Summer Village	POPLAR BAY	84	14,760	0	0	241	14,519	\$ 172.85
Summer Village	GHOST LAKE	78	0	0	0	0	0	\$ -
Summer Village	WAIPAROUS	72	0	0	0	0	0	\$ -
Summer Village	SOUTH BAPTISTE	69	0	0	0	0	0	\$ -
Summer Village	ROCHON SANDS	66	4,932	1,875	0	0	6,807	\$ 103.14
Summer Village	LARKSPUR	56	0	0	0	0	0	\$ -
Summer Village	ARGENTIA BEACH	52	41,120	0	0	1,274	39,846	\$ 766.27
Summer Village	SILVER BEACH	47	325,958	0	225,043	729	100,186	\$ 2,131.62
Summer Village	BURNSTICK LAKE	43	0	0	0	0	0	\$ -
Summer Village	NORRIS BEACH	40	0	7,063	0	0	7,063	\$ 176.58
Summer Village	BIRCH COVE	38	0	92	0	0	92	\$ 2.42
Summer Village	LAKEVIEW	36	0	0	0	0	0	\$ -
Summer Village	ITASKA BEACH	35	21,776	0	0	0	21,776	\$ 622.17
Summer Village	HALF MOON BAY	32	0	0	0	0	0	\$ -
Summer Village	CASTLE ISLAND	22	0	0	0	0	0	\$ -
Summer Village	BETULA BEACH	15	1,570	0	0	0	1,570	\$ 104.67
Summer Village	KAPASIWIN	15	1,000	0	0	0	1,000	\$ 66.67
Summer Village	POINT ALISON	4	0	0	0	0	0	\$ -
Town	WESTLOCK	4,964	0	170,728	0	0	170,728	\$ 34.39
Town	DIDSBURY	4,599	104,501	307,885	149,641	115,016	147,729	\$ 32.12
Town	VERMILION	4,472	52,771	92,336	56,272	15,285	73,550	\$ 16.45
Town	BARRHEAD	4,209	133,587	3,763	95,796	3,034	38,520	\$ 9.15
Town	HIGH LEVEL	3,887	0	301,870	0	35,353	266,517	\$ 68.57
Town	GRANDE CACHE	3,783	0	65,853	0	6,587	57,266	\$ 15.14
Town	PINCHER CREEK	3,712	405,917	159,832	315,797	14,100	235,852	\$ 63.54
Town	CLARESHOLM	3,700	0	85,962	32,171	84,331	-30,540	\$ 8.25
Town	RAYMOND	3,674	54,235	43,496	213,282	16,571	-134,122	\$ 36.51
Town	CARDSTON	3,578	0	49,949	0	39,807	10,142	\$ 2.83
Town	THREE HILLS	3,322	5,235	30,696	18,181	3,965	13,785	\$ 4.15
Town	FAIRVIEW	3,297	0	0	0	10,873	-10,873	\$ 3.30
Town	FORT MACLEOD	3,072	14,788	84,395	15,000	4,055	80,128	\$ 26.08
Town	GIBBONS	2,848	45,712	5,150	2,718	13,272	34,872	\$ 12.24
Town	HANNA	2,847	202	74,111	9,533	25,772	39,008	\$ 13.70
Town	HIGH PRAIRIE	2,836	0	225,940	0	48,379	177,561	\$ 62.61
Town	ATHABASCA	2,734	0	97,982	4,368	89,852	3,762	\$ 1.38
Town	CARSTAIRS	2,656	0	201,812	0	87,146	114,666	\$ 43.17
Town	CROSSFIELD	2,648	0	293,378	0	206,743	86,635	\$ 32.72
Town	GRIMSHAW	2,537	0	188,552	57,479	0	131,073	\$ 51.66
Town	SUNDRE	2,518	0	99,460	0	29,605	69,855	\$ 27.74
Town	RIMBEY	2,496	42,394	10,618	53,652	15,190	-15,830	\$ 6.34
Town	BLACK DIAMOND	2,308	3,182	38,554	0	40,033	1,703	\$ 0.74
Town	FOX CREEK	2,278	139,130	1,411	57,142	3,960	79,439	\$ 34.87
Town	BEAVER LODGE	2,264	0	0	0	32,981	-32,981	\$ 14.57
Town	SEXSMITH	2,255	0	0	0	27,910	-27,910	\$ 12.38
Town	MAGRATH	2,254	0	9,595	0	11,627	-2,032	\$ 0.90
Town	REDWATER	2,192	41	58,078	699	3,708	53,712	\$ 24.50
Town	MILLET	2,125	0	0	0	0	0	\$ -
Town	NANTON	2,124	0	85,446	0	88,076	-2,630	\$ 1.24
Town	PENHOLD	2,114	0	6,510	0	26,820	-20,310	\$ 9.61
Town	PROVOST	2,078	107,981	44,111	30,208	10,210	111,674	\$ 53.74
Town	CALMAR	2,033	0	231,281	0	122,545	108,736	\$ 53.49
Town	TURNER VALLEY	2,022	0	195,491	0	107,115	88,376	\$ 43.71
Town	VULCAN	1,940	0	35,437	0	5,641	29,796	\$ 15.36
Town	VALLEYVIEW	1,884	94	144,139	29,872	91,595	22,766	\$ 12.08
Town	TOFIELD	1,876	0	23,453	0	1,560	21,893	\$ 11.67
Town	BOW ISLAND	1,868	98,089	0	0	3,665	94,424	\$ 50.55
Town	SWAN HILLS	1,858	0	4,331	2,000	1,140	1,191	\$ 0.64
Town	COALHURST	1,810	0	1,899	0	8,378	-6,479	\$ 3.58
Town	LAMONT	1,664	0	9,114	0	11,065	-1,951	\$ 1.17
Town	PICTURE BUTTE	1,592	0	3,496	0	3,550	-54	\$ 0.03
Town	BON ACCORD	1,534	0	22,189	0	29,765	-7,576	\$ 4.94
Town	ELK POINT	1,512	0	0	0	0	0	\$ -
Town	MANNING	1,493	0	16,397	0	13,262	3,135	\$ 2.10
Town	MAYERTHORPE	1,474	0	72,873	0	25,264	47,609	\$ 32.30
Town	WEMBLEY	1,443	0	39,012	0	11,265	27,747	\$ 19.23
Town	BASSANO	1,390	0	27,383	0	34,759	-7,376	\$ 5.31
Town	IRRICANA	1,243	0	15,316	0	8,747	6,569	\$ 5.28
Town	BOWDEN	1,236	0	18,986	0	225	18,761	\$ 15.18
Town	TWO HILLS	1,232	0	8,852	0	1,920	6,932	\$ 5.63
Town	BRUDERHEIM	1,215	0	5,573	0	4,123	1,450	\$ 1.19

Exhibit C-4: List of Non-Paying Municipalities (Cont'd)

MUNICIPAL LAW ENFORCEMENT EXPENSE AND REVENUE - MUNICIPALITIES THAT DO NOT PAY FOR FRONTLINE POLICING								
STATUS	MUNICIPALITY	Population	Police - EXPENSE	Bylaws Enforcement - EXPENSE	Police REVENUE	Bylaws Enforcement REVENUE	NET COST OF LAW ENFORCEMENT	PER CAPITA COST OF law enforcement
Town	LEGAL	1,192	0	22,920	0	4,735	18,185	\$ 15.26
Town	OYEN	1,190	0	0	0	1,823	-1,823	\$ 1.53
Town	SPIRIT RIVER	1,148	0	4,312	0	1,140	3,172	\$ 2.76
Town	BENTLEY	1,132	0	0	0	2,025	-2,025	\$ 1.79
Town	TROCHU	1,113	0	216	3,733	0	-3,517	\$ 3.16
Town	VIKING	1,085	0	8,652	0	90	8,562	\$ 7.89
Town	RAINBOW LAKE	1,082	0	184,606	0	112,692	71,914	\$ 66.46
Town	VAUXHALL	1,069	0	6,172	0	731	5,441	\$ 5.09
Town	KILLAM	1,019	0	10,400	0	5,166	5,234	\$ 5.14
Town	CORONATION	1,015	100,740	0	0	6,499	94,241	\$ 92.85
Town	SMOKY LAKE	1,010	0	5,865	0	0	5,865	\$ 5.81
Town	ECKVILLE	1,002	0	39,528	0	14,004	25,524	\$ 25.47
Town	FALHER	941	0	859	0	3,642	-2,783	\$ 2.96
Town	CASTOR	931	9,700	0	3,000	0	6,700	\$ 7.20
Town	SEDGEWICK	891	0	11,603	0	3,967	7,636	\$ 8.57
Town	ONOWAY	875	63,444	18,155	0	8,003	73,596	\$ 84.11
Town	BASHAW	868	0	9,890	0	4,811	5,079	\$ 5.85
Town	MILK RIVER	846	0	0	0	810	-810	\$ 0.96
Town	MCLENNAN	824	0	2,921	0	280	2,641	\$ 3.21
Town	MUNDARE	823	0	8,338	0	5,738	2,600	\$ 3.16
Town	DAYSLAND	818	1,200	3,732	0	0	4,932	\$ 6.03
Town	HARDISTY	761	0	12,863	0	528	12,335	\$ 16.21
Town	STAVELY	497	0	6,924	0	3,842	3,082	\$ 6.20
Town	GRANUM	445	0	0	0	1,230	-1,230	\$ 2.76
Village	STIRLING	1,106	0	10,590	0	835	9,755	\$ 8.82
Village	DUCHESSE	978	0	17,737	0	4,620	13,117	\$ 13.41
Village	THORSBY	945	0	26,815	0	2,235	24,580	\$ 26.01
Village	BOYLE	918	0	0	0	0	0	\$ -
Village	FORESTBURG	895	0	12,229	0	4,424	7,805	\$ 8.72
Village	ALBERTA BEACH	884	238,160	0	44,982	750	192,428	\$ 217.68
Village	NOBLEFORD	877	0	1,920	0	5,190	-3,270	\$ 3.73
Village	ALIX	851	0	48,314	0	4,360	43,954	\$ 51.65
Village	BEISEKER	837	0	4,249	0	3,330	919	\$ 1.10
Village	HYTHE	821	0	0	0	1,684	-1,684	\$ 2.05
Village	KITSCOTY	808	1,553	19,017	0	19,496	1,074	\$ 1.33
Village	DELBURNE	765	0	13,544	0	3,013	10,531	\$ 13.77
Village	MANNVILLE	761	0	14,367	3,062	1,480	9,825	\$ 12.91
Village	LINDEN	741	0	97	0	0	97	\$ 0.13
Village	CONSORT	739	0	9,191	0	0	9,191	\$ 12.44
Village	WARBURG	696	0	22,142	0	0	22,142	\$ 31.81
Village	WABAMUN	662	0	51,792	0	1,400	50,392	\$ 76.12
Village	ACME	656	0	0	0	3,096	-3,096	\$ 4.72
Village	RYCROFT	638	0	18,510	0	8,133	10,377	\$ 16.26
Village	BARNWELL	613	0	0	0	4,249	-4,249	\$ 6.93
Village	CLIVE	610	0	20,441	0	2,035	18,406	\$ 30.17
Village	SPRING LAKE	592	0	2,865	0	0	2,865	\$ 4.84
Village	BRETON	579	17,435	18,811	29,060	1,985	5,201	\$ 8.98
Village	CARBON	570	0	2,596	0	7,902	-5,306	\$ 9.31
Village	MARWAYNE	569	1,130	4,677	0	1,480	4,327	\$ 7.60
Village	BERWYN	561	0	0	0	2,085	-2,085	\$ 3.72
Village	New Sarepta	530	0	0	0	1,877	-1,877	\$ 3.54
Village	FOREMOST	524	0	309	0	245	64	\$ 0.12
Village	CAROLINE	515	0	6,315	0	15,774	-9,459	\$ 18.37
Village	CLYDE	493	0	4,898	0	1,584	3,314	\$ 6.72
Village	GLENDON	483	0	8,156	0	842	7,314	\$ 15.14
Village	ANDREW	465	0	10,159	0	1,603	8,556	\$ 18.40
Village	CREMONA	463	0	8,898	0	505	8,393	\$ 18.13
Village	RYLEY	458	0	0	0	295	-295	\$ 0.64
Village	IRMA	444	0	4,800	0	270	4,530	\$ 10.20
Village	HINES CREEK	430	0	0	0	1,078	-1,078	\$ 2.51
Village	HAY LAKES	429	0	2,663	0	0	2,663	\$ 6.21
Village	TILLEY	405	0	24,039	0	0	24,039	\$ 59.36
Village	HOLDEN	398	0	0	0	0	0	\$ -
Village	EDGERTON	393	0	0	0	0	0	\$ -
Village	ROSEMARY	388	0	0	0	6,480	-6,480	\$ 21.86
Village	CHAMPION	384	0	3,974	0	720	3,254	\$ 8.47
Village	WARNER	383	0	0	0	0	0	\$ -
Village	STANDARD	380	0	987	0	2,460	-1,473	\$ 3.88
Village	BAWLF	374	0	6,207	0	0	6,207	\$ 16.60
Village	DONNELLY	374	0	0	0	0	0	\$ -
Village	NAMPA	373	0	0	0	0	0	\$ -
Village	MYRNAME	362	0	0	0	0	0	\$ -
Village	BIG VALLEY	351	0	4,468	0	0	4,468	\$ 12.73
Village	ROCKYFORD	349	0	287	0	100	187	\$ 0.54
Village	ELNORA	338	5,000	22,135	2,135	7,009	17,991	\$ 53.23
Village	LONGVIEW	334	25,388	0	14,998	950	9,440	\$ 28.26
Village	NEW NORWAY	323	0	9,720	0	10	9,710	\$ 30.06
Village	CHAUVIN	321	0	0	0	350	-350	\$ 1.09
Village	COUTTS	305	0	0	0	0	0	\$ -
Village	BARONS	297	0	3,515	0	1,323	2,192	\$ 7.38
Village	WILLINGDON	295	499	3,072	0	500	3,071	\$ 10.41
Village	CHIPMAN	294	0	0	0	1,474	-1,474	\$ 5.01
Village	VETERAN	293	0	0	0	0	0	\$ -
Village	GIROUXVILLE	282	0	0	0	0	0	\$ -
Village	GLENWOOD	280	0	0	0	0	0	\$ -
Village	WASKATENAU	278	0	2,048	0	0	2,048	\$ 7.37
Village	VILNA	274	0	0	0	0	0	\$ -
Village	HUGHENDEN	266	0	681	0	0	681	\$ 2.56
Village	CARMANGAY	261	0	3,874	0	2,574	1,300	\$ 4.98
Village	MORRIN	253	0	3,094	0	700	2,394	\$ 9.46

Exhibit C-4: List of Non-Paying Municipalities (Cont'd)

MUNICIPAL LAW ENFORCEMENT EXPENSE AND REVENUE - MUNICIPALITIES THAT DO NOT PAY FOR FRONTLINE POLICING								
STATUS	MUNICIPALITY	Population	Police - EXPENSE	Bylaws Enforcement - EXPENSE	Police REVENUE	Bylaws Enforcement REVENUE	NET COST OF LAW ENFORCEMENT	PER CAPITA COST OF law enforcement
Village	STROME	252	0	1,935	0	2,396	-461	\$ 1.83
Village	LOUGHREED	240	0	5,371	0	2,270	3,101	\$ 12.92
Village	INNISFREE	233	0	0	0	845	-845	\$ 3.63
Village	BITTERN LAKE	232	0	4,087	0	784	3,303	\$ 14.24
Village	DEWBERRY	231	0	0	0	270	-270	\$ 1.17
Village	ARROWWOOD	224	0	0	0	0	0	\$ -
Village	DONALDA	224	0	6,391	0	0	6,391	\$ 28.53
Village	COWLEY	219	0	1,683	0	1,295	388	\$ 1.77
Village	MUNSON	217	0	4,273	0	683	3,590	\$ 16.54
Village	ROSALIND	214	0	0	0	0	0	\$ -
Village	DELIA	207	0	0	0	0	0	\$ -
Village	ALLIANCE	197	0	3,158	0	0	3,158	\$ 16.03
Village	FERINTOSH	193	0	0	0	0	0	\$ -
Village	HILL SPRING	192	0	0	0	4,195	-4,195	\$ 21.85
Village	HUSSAR	187	0	0	0	395	-395	\$ 2.11
Village	BOTHA	185	0	1,930	0	1,263	667	\$ 3.61
Village	PARADISE VALLEY	183	13,426	1,626	100	578	14,374	\$ 78.55
Village	CZAR	175	0	638	0	2,964	-2,326	\$ 13.29
Village	LOMOND	175	0	0	0	0	0	\$ -
Village	AMISK	172	0	1,141	0	713	428	\$ 2.49
Village	YOUNGSTOWN	170	0	0	0	660	-660	\$ 3.88
Village	EDBERG	155	0	3,410	0	535	2,875	\$ 18.55
Village	HEISLER	153	0	3,705	0	438	3,267	\$ 21.35
Village	EMPRESS	136	0	0	0	0	0	\$ -
Village	GALAHAD	134	0	0	0	145	-145	\$ 1.08
Village	CEREAL	126	0	0	0	0	0	\$ -
Village	Derwent	125	0	0	0	800	-800	\$ 6.40
Village	MILO	122	0	0	0	0	0	\$ -
Village	HALKIRK	113	0	0	0	0	0	\$ -
Village	MINBURN	65	0	0	0	175	-175	\$ 2.69
Village	GADSBY	35	0	2,376	0	0	2,376	\$ 67.89
TOTALS	301	720,340	19,130,453	20,486,633	7,417,155	8,509,662	23,690,270	
AVERAGE		2,393	65,967	69,212	25,315	28,556	78,705	\$ 32.89

Appendix D – Status Quo Adjusted Option

The two charts below show the impact on net costs and the per capita cost of law enforcement for the status quo adjusted option.

The per capita cost of law enforcement for municipalities that currently pay for front-line policing is initially adjusted using the approach described in Appendix B: *Where the Numbers Come From*. In this option, the Status Quo per capita cost of \$191.20 is adjusted as follows:

▪ Status Quo Average per capita Cost	\$191.20
▪ Add-back Average MPAG per capita	+ \$17.74
▪ Subtract Average cost of front-line policing	<u>- \$73.16</u>
▪ Comparable per capita cost	\$ 135.78

Exhibit D-1: Status Quo Adjusted For Municipalities that Pay For Front-Line Policing

Average Cost of Law Enforcement By Population Category, By Municipal Status For Municipalities that Currently Pay for Front-line Policing					
OPTION 2 - STATUS QUO ADJUSTED			Average		
CATEGORY	COUNT	STATUS	Population	NET COST OF LAW ENFORCEMENT	PER CAPITA COST OF LAW ENFORCEMENT
MORE THAN 50,000	7	City	313,300	\$ 56,796,547	\$ 181.28
	2	Urban Service Area	64,553	\$ 8,330,819	\$ 129.05
20,000 TO 50,000	3	City	27,671	\$ 1,340,226	\$ 48.43
	1	Town	21,690	\$ 951,290	\$ 43.86
5,000 TO 20,000	5	City	14,760	\$ 1,151,382	\$ 78.00
	32	Town	8,557	\$ 659,811	\$ 77.11
LESS THAN 5000	0				
	50	AVERAGE:	55,491	\$ 8,921,606	\$ 160.78

Exhibit D-2: Status Quo Adjusted For Municipalities that DO NOT Pay For Front-Line Policing

Average Cost of Law Enforcement By Population Category, By Municipal Status For Municipalities that Currently DO-NOT Pay for Front-line Policing					
OPTION 2 - STATUS QUO ADJUSTED			Average		
CATEGORY	COUNT	STATUS	Population	COST OF LAW ENFORCEMENT	PER CAPITA COST OF LAW ENFORCEMENT
MORE THAN 50,000	0				
20,000 TO 50,000	2	Specialized Municipality	24,422	\$ 4,334,625	\$ 177.49
	2	Municipal District	32,343	\$ 1,966,421	\$ 60.80
5,000 TO 20,000	2	Specialized Municipality	7,876	\$ 301,020	\$ 38.22
	31	Municipal District	9,547	\$ 465,193	\$ 48.73
LESS THAN 5000	1	Specialized Municipality	4,745	\$ 250,116	\$ 52.71
	1	Special Area Board	4,729	\$ 265,734	\$ 56.19
	7	Improvement District	285	\$ 7,125	\$ 25.00
	31	Municipal District	2,781	\$ 164,779	\$ 59.25
	51	Summer Village	121	\$ 10,747	\$ 89.09
	76	Town	1,990	\$ 82,939	\$ 41.67
264	97	Village	412	\$ 15,962	\$ 38.71
	301	AVERAGE:	2,393	\$ 138,534	\$ 57.89

The incremental cost to those who currently do not pay for front-line policing is (301 x 2393 x \$25) or \$18 million.

Status Quo Adjusted - Individual Municipality Information

Exhibit D-3: List of Paying Municipalities

STATUS QUO ADJUSTED - IMPACT OF \$25 ASSESSMENT FOR MUNICIPALITIES THAT PAY FOR FRONTLINE POLICING							
STATUS	MUNICIPALITY	Population	NET COST OF LAW ENFORCEMENT	\$	25.00	NEW NET COST OF LAW ENFORCEMENT	NEW PER CAPITA COST
City	CALGARY	1,065,455	219,961,000	\$ 26,636,375	\$	185,695,967	\$ 174.29
City	EDMONTON	782,439	195,038,000	\$ 19,560,975	\$	169,874,762	\$ 217.11
City	RED DEER	89,891	3,744,023	\$ 2,247,275	\$	853,128	\$ 9.49
City	LETHBRIDGE	85,492	21,618,000	\$ 2,137,300	\$	18,868,577	\$ 220.71
City	MEDICINE HAT	61,097	11,345,000	\$ 1,527,425	\$	9,380,120	\$ 153.53
City	ST. ALBERT	58,501	4,503,381	\$ 1,462,525	\$	2,621,989	\$ 44.82
City	GRANDE PRAIRIE	50,227	11,896,582	\$ 1,255,675	\$	10,281,282	\$ 204.70
Urban Service Area	Sherwood Park	61,886	\$ 4,891,278	\$ 1,547,150	\$	2,901,024	\$ 46.88
Urban Service Area	Fort McMurray	67,219	\$ 15,922,378	\$ 1,680,475	\$	13,760,615	\$ 204.71
City	AIRDRIE	38,091	3,027,867	\$ 952,275	\$	1,826,678	\$ 47.96
City	SPRUCE GROVE	23,326	1,526,786	\$ 583,150	\$	829,970	\$ 35.58
City	LEDUC	21,597	2,001,783	\$ 539,925	\$	1,364,029	\$ 63.16
Town	OKOTOKS	21,690	1,592,220	\$ 542,250	\$	951,290	\$ 43.86
City	FORT SASKATCHEWAN	17,469	-53,789	\$ 436,725	-\$	555,344	-\$ 31.79
City	CAMROSE	16,543	3,046,310	\$ 413,575	\$	2,581,943	\$ 156.07
City	COLD LAKE	13,924	990,223	\$ 348,100	\$	631,035	\$ 45.32
City	BROOKS	13,581	1,605,859	\$ 339,525	\$	1,260,446	\$ 92.81
City	WETASKIWIN	12,285	2,132,197	\$ 307,125	\$	1,838,831	\$ 149.68
Town	COCHRANE	15,424	1,131,359	\$ 385,600	\$	711,931	\$ 46.16
Town	CHESTERMERE	13,760	698,971	\$ 344,000	\$	346,369	\$ 25.17
Town	STONY PLAIN	12,363	561,709	\$ 309,075	\$	265,211	\$ 21.45
Town	CANMORE	12,226	1,856,052	\$ 305,650	\$	1,565,056	\$ 128.01
Town	STRATHMORE	11,838	1,400,252	\$ 295,950	\$	1,124,838	\$ 95.02
Town	BEAUMONT	11,794	981,716	\$ 294,850	\$	708,069	\$ 60.04
Town	LACOMBE	11,733	9,114	\$ 293,325	-\$	262,083	-\$ 22.34
Town	HIGH RIVER	11,346	1,109,409	\$ 283,650	\$	853,754	\$ 75.25
Town	SYLVAN LAKE	11,115	1,199,165	\$ 277,875	\$	952,787	\$ 85.72
Town	HINTON	9,825	1,279,650	\$ 245,625	\$	1,085,078	\$ 110.44
Town	WHITECOURT	9,202	512,148	\$ 230,050	\$	342,596	\$ 37.23
Town	BANFF	8,721	550,637	\$ 218,025	\$	400,402	\$ 45.91
Town	EDSON	8,365	965,683	\$ 209,125	\$	829,745	\$ 99.19
Town	DRUMHELLER	7,932	744,163	\$ 198,300	\$	625,614	\$ 78.87
Town	INNISFAIR	7,883	611,887	\$ 197,075	\$	495,306	\$ 62.83
Town	TABER	7,821	1,669,729	\$ 195,525	\$	1,555,638	\$ 198.91
Town	MORINVILLE	7,636	616,683	\$ 190,900	\$	510,021	\$ 66.79
Town	OLDS	7,248	741,361	\$ 181,200	\$	650,281	\$ 89.72
Town	ROCKY MOUNTAIN HOUSE	7,231	1,010,268	\$ 180,775	\$	919,871	\$ 127.21
Town	SLAVE LAKE	7,031	918,982	\$ 175,775	\$	836,617	\$ 118.99
Town	COALDALE	6,943	950,329	\$ 173,575	\$	871,498	\$ 125.52
Town	DRAYTON VALLEY	6,893	812,398	\$ 172,325	\$	735,575	\$ 106.71
Town	PONOKA	6,576	838,640	\$ 164,400	\$	774,548	\$ 117.78
Town	DEVON	6,534	428,833	\$ 163,350	\$	366,428	\$ 56.08
Town	BONNYVILLE	6,470	786,684	\$ 161,750	\$	726,849	\$ 112.34
Town	PEACE RIVER	6,315	1,367,353	\$ 157,875	\$	1,313,743	\$ 208.04
Town	STETTLER	5,843	92,381	\$ 146,075	\$	57,726	\$ 9.88
Town	VEGREVILLE	5,834	477,080	\$ 145,850	\$	442,787	\$ 75.90
Town	WAINWRIGHT	5,775	406,476	\$ 144,375	\$	374,552	\$ 64.86
Town	BLACKFALDS	5,610	-202,707	\$ 140,250	-\$	228,005	-\$ 40.64
Town	ST. PAUL	5,441	663,903	\$ 136,025	\$	645,392	\$ 118.62
Town	REDCLIFF	5,096	520,406	\$ 127,400	\$	515,751	\$ 101.21
TOTALS		2,774,537	530,499,811	69,363,425		446,080,285	
AVERAGE	50	55,491	10,609,996	1,387,269		8,921,606	\$ 160.78

Exhibit D-4: List of Non-Paying Municipalities

STATUS QUO ADJUSTED - IMPACT OF \$25 ASSESSMENT FOR MUNICIPALITIES THAT DO NOT PAY FOR FRONTLINE POLICING								
STATUS	MUNICIPALITY	Population	NET COST OF LAW ENFORCEMENT	PER CAPITA COST OF Law enforcement	\$ 25.00	New Net Cost of Law Enforcement	percapita cost of law enforcement	
Improvement District	I.D. NO. 9 BANFF	938	0	\$ -	\$ 23,450	\$ 23,450	\$ 25.00	
Improvement District	KANANASKIS IMPROVEMENT DISTRICT	429	0	\$ -	\$ 10,725	\$ 10,725	\$ 25.00	
Improvement District	I.D. NO. 24 WOOD BUFFALO	422	0	\$ -	\$ 10,550	\$ 10,550	\$ 25.00	
Improvement District	I.D. NO. 4 WATERTON	160	0	\$ -	\$ 4,000	\$ 4,000	\$ 25.00	
Improvement District	I.D. NO. 12 (JASPER NATIONAL PARK)	24	0	\$ -	\$ 600	\$ 600	\$ 25.00	
Improvement District	I.D. NO. 13 ELK ISLAND	21	0	\$ -	\$ 525	\$ 525	\$ 25.00	
Improvement District	I.D. NO. 25 WILLMORE WILDERNESS	1	0	\$ -	\$ 25	\$ 25	\$ 25.00	
Municipal District	ROCKY VIEW COUNTY	34,597	1,107,696	\$ 32.02	\$ 864,925	\$ 1,972,621	\$ 57.02	
Municipal District	PARKLAND COUNTY	30,089	1,207,995	\$ 40.15	\$ 752,225	\$ 1,960,220	\$ 65.15	
Municipal District	FOOTHILLS NO. 31, M.D. OF	19,736	-143,690	\$ 7.28	\$ 493,400	\$ 349,710	\$ 17.72	
Municipal District	STURGEON COUNTY	19,165	533,384	\$ 27.83	\$ 479,125	\$ 1,012,509	\$ 52.83	
Municipal District	RED DEER COUNTY	19,108	-19,918	\$ 1.04	\$ 477,700	\$ 457,782	\$ 23.98	
Municipal District	GRANDE PRAIRIE NO. 1, COUNTY OF	17,989	1,419,350	\$ 78.90	\$ 449,725	\$ 1,869,075	\$ 103.90	
Municipal District	LEDUC COUNTY	12,730	533,327	\$ 41.90	\$ 318,250	\$ 851,577	\$ 66.90	
Municipal District	MOUNTAIN VIEW COUNTY	12,570	402,646	\$ 32.03	\$ 314,250	\$ 716,896	\$ 57.03	
Municipal District	CLEARWATER COUNTY	11,826	122,381	\$ 10.35	\$ 295,650	\$ 418,031	\$ 35.35	
Municipal District	WETASKIWIN NO. 10, COUNTY OF	10,535	406,641	\$ 38.60	\$ 263,375	\$ 670,016	\$ 63.60	
Municipal District	LACOMBE COUNTY	10,507	394,957	\$ 37.59	\$ 262,675	\$ 657,632	\$ 62.59	
Municipal District	LETHBRIDGE, COUNTY OF	10,302	69,935	\$ 6.79	\$ 257,550	\$ 327,485	\$ 31.79	
Municipal District	LAC STE. ANNE COUNTY	10,220	64,719	\$ 6.33	\$ 255,500	\$ 320,219	\$ 31.33	
Municipal District	YELLOWHEAD COUNTY	10,045	536,118	\$ 53.37	\$ 251,125	\$ 787,243	\$ 78.37	
Municipal District	LAC LA BICHE COUNTY	9,123	159,851	\$ 17.52	\$ 228,075	\$ 387,926	\$ 42.52	
Municipal District	BONNYVILLE NO. 87, M.D. OF	9,047	498,102	\$ 55.06	\$ 226,175	\$ 724,277	\$ 80.06	
Municipal District	PONOKA COUNTY	8,840	137,481	\$ 15.91	\$ 216,000	\$ 353,481	\$ 40.91	
Municipal District	WHEATLAND COUNTY	8,164	162,374	\$ 19.89	\$ 204,100	\$ 366,474	\$ 44.89	
Municipal District	VERMILION RIVER, COUNTY OF	7,900	88,444	\$ 11.20	\$ 197,500	\$ 285,944	\$ 36.20	
Municipal District	ATHABASCA COUNTY	7,592	66,736	\$ 8.79	\$ 189,800	\$ 256,536	\$ 33.79	
Municipal District	CAMROSE COUNTY	7,577	203,345	\$ 26.84	\$ 189,425	\$ 392,770	\$ 51.84	
Municipal District	NEWELL NO. 4, COUNTY OF	7,101	168,259	\$ 23.70	\$ 177,525	\$ 345,784	\$ 48.70	
Municipal District	BRAZEAU COUNTY	7,040	179,473	\$ 25.49	\$ 176,000	\$ 355,473	\$ 50.49	
Municipal District	WESTLOCK COUNTY	6,910	151,072	\$ 21.86	\$ 172,750	\$ 323,822	\$ 46.86	
Municipal District	CYPRESS COUNTY	6,729	103,713	\$ 15.41	\$ 168,225	\$ 271,938	\$ 40.41	
Municipal District	TABER, M.D. OF	6,714	0	\$ -	\$ 167,850	\$ 167,850	\$ 25.00	
Municipal District	ST. PAUL NO. 19, COUNTY OF	5,925	0	\$ -	\$ 148,125	\$ 148,125	\$ 25.00	
Municipal District	BARRHEAD NO. 11, COUNTY OF	5,845	4,823	\$ 0.83	\$ 146,125	\$ 150,948	\$ 25.83	
Municipal District	BEAVER COUNTY	5,676	227,102	\$ 40.01	\$ 141,900	\$ 369,002	\$ 65.01	
Municipal District	GREENVIEW NO. 16, M.D. OF	5,464	189,544	\$ 34.69	\$ 136,600	\$ 326,144	\$ 59.69	
Municipal District	WILLOW CREEK NO. 26, M.D. OF	5,337	43,573	\$ 8.16	\$ 133,425	\$ 176,998	\$ 33.16	
Municipal District	KNEEHILL COUNTY	5,218	96,667	\$ 18.53	\$ 130,450	\$ 227,117	\$ 43.53	
Municipal District	STETTLE NO. 8, COUNTY OF	5,216	221,814	\$ 42.53	\$ 130,400	\$ 352,214	\$ 67.53	
Municipal District	CARDSTON COUNTY	4,266	6,384	\$ 1.50	\$ 106,650	\$ 113,034	\$ 26.50	
Municipal District	WOODLANDS COUNTY	4,158	448,735	\$ 107.92	\$ 103,950	\$ 552,685	\$ 132.92	
Municipal District	WAINWRIGHT NO. 61, M.D. OF	4,113	47,580	\$ 11.57	\$ 102,825	\$ 150,405	\$ 36.57	
Municipal District	BIG LAKES, M.D. OF	4,030	356,103	\$ 88.36	\$ 100,750	\$ 456,853	\$ 113.36	
Municipal District	LAMONT COUNTY	3,925	0	\$ -	\$ 98,125	\$ 98,125	\$ 25.00	
Municipal District	VULCAN COUNTY	3,830	202,987	\$ 53.00	\$ 95,750	\$ 298,737	\$ 78.00	
Municipal District	WARNER NO. 5, COUNTY OF	3,776	15,354	\$ 4.07	\$ 94,400	\$ 109,754	\$ 29.07	
Municipal District	NORTHERN LIGHTS, COUNTY OF	3,556	2,475	\$ 0.70	\$ 88,900	\$ 91,375	\$ 25.70	
Municipal District	THORILD NO. 7, COUNTY OF	3,547	46,176	\$ 13.02	\$ 88,675	\$ 134,851	\$ 38.02	
Municipal District	FLAGSTAFF COUNTY	3,506	210,037	\$ 59.91	\$ 87,650	\$ 297,687	\$ 84.91	
Municipal District	FORTY MILE NO. 8, COUNTY OF	3,414	-509	\$ 0.15	\$ 85,350	\$ 84,841	\$ 24.85	
Municipal District	MINBURN NO. 27, COUNTY OF	3,319	13,954	\$ 4.20	\$ 82,975	\$ 96,929	\$ 29.20	
Municipal District	PINCHER CREEK NO. 9, M.D. OF	3,309	65,022	\$ 19.65	\$ 82,725	\$ 147,747	\$ 44.65	
Municipal District	CLEAR HILLS COUNTY	3,293	0	\$ -	\$ 82,325	\$ 82,325	\$ 25.00	
Municipal District	OPPORTUNITY NO. 17, M.D. OF	3,259	648,298	\$ 198.93	\$ 81,475	\$ 729,773	\$ 223.93	
Municipal District	NORTHERN SUNRISE COUNTY	2,909	0	\$ -	\$ 72,725	\$ 72,725	\$ 25.00	
Municipal District	LESSER SLAVE RIVER NO. 124, M.D. OF	2,820	223,489	\$ 79.25	\$ 70,500	\$ 293,989	\$ 104.25	
Municipal District	TWO HILLS NO. 21, COUNTY OF	2,801	36,130	\$ 12.90	\$ 70,025	\$ 106,155	\$ 37.90	
Municipal District	SMOKY LAKE COUNTY	2,716	95,258	\$ 35.07	\$ 67,900	\$ 163,158	\$ 60.07	
Municipal District	PROVOST NO. 52, M.D. OF	2,547	120,321	\$ 47.24	\$ 63,675	\$ 183,996	\$ 72.24	
Municipal District	SADDLE HILLS COUNTY	2,478	0	\$ -	\$ 61,950	\$ 61,950	\$ 25.00	
Municipal District	SMOKY RIVER NO. 130, M.D. OF	2,442	0	\$ -	\$ 61,050	\$ 61,050	\$ 25.00	
Municipal District	STARLAND COUNTY	2,371	350,742	\$ 147.93	\$ 59,275	\$ 410,017	\$ 172.93	
Municipal District	PAINT EARTH NO. 18, COUNTY OF	2,126	37,288	\$ 17.54	\$ 53,150	\$ 90,438	\$ 42.54	
Municipal District	FAIRVIEW NO. 136, M.D. OF	1,856	25,853	\$ 13.93	\$ 46,400	\$ 72,253	\$ 38.93	
Municipal District	BIRCH HILLS COUNTY	1,610	0	\$ -	\$ 40,250	\$ 40,250	\$ 25.00	
Municipal District	PEACE NO. 135, M.D. OF	1,487	5,424	\$ 3.65	\$ 37,175	\$ 42,599	\$ 28.65	
Municipal District	BIGHORN NO. 8, M.D. OF	1,454	-4,794	\$ 3.30	\$ 36,350	\$ 31,556	\$ 21.70	
Municipal District	SPIRIT RIVER NO. 133, M.D. OF	662	575	\$ 0.87	\$ 16,550	\$ 17,125	\$ 25.87	
Municipal District	ACADIA NO. 34, M.D. OF	545	0	\$ -	\$ 13,625	\$ 13,625	\$ 25.00	
Municipal District	RANGLAND NO. 66, M.D. OF	86	0	\$ -	\$ 2,150	\$ 2,150	\$ 25.00	
Special Area	SPECIAL AREAS BOARD	4,729	147,509	\$ 31.19	\$ 118,225	\$ 265,734	\$ 56.19	
Specialized Municipality	STRATHCONA COUNTY	28,112	2,063,811	\$ 79.04	\$ 652,800	\$ 2,716,611	\$ 104.04	
Specialized Municipality	WOOD BUFFALO, Regional Municipality	22,731	5,384,364	\$ 236.87	\$ 586,275	\$ 5,952,639	\$ 261.87	
Specialized Municipality	MACKENZIE COUNTY	10,002	275,673	\$ 27.56	\$ 250,050	\$ 525,723	\$ 52.56	
Specialized Municipality	CROWNEST PASS, Municipality of	5,749	-67,408	\$ 11.73	\$ 143,725	\$ 76,317	\$ 13.27	
Specialized Municipality	JASPER, Municipality of	4,745	131,491	\$ 27.71	\$ 118,625	\$ 250,116	\$ 52.71	
Summer Village	ISLAND LAKE	351	0	\$ -	\$ 8,775	\$ 8,775	\$ 25.00	
Summer Village	NORGLAND	270	3,406	\$ 12.61	\$ 6,750	\$ 10,156	\$ 37.61	
Summer Village	SUNSET POINT	242	1,207	\$ 4.99	\$ 6,050	\$ 7,257	\$ 29.99	
Summer Village	SANDY BEACH	239	2,057	\$ 8.61	\$ 5,975	\$ 8,032	\$ 33.61	
Summer Village	HORSESHOE BAY	214	0	\$ -	\$ 5,350	\$ 5,350	\$ 25.00	

Exhibit D-4: List of Non-Paying Municipalities (Cont'd)

STATUS QUO ADJUSTED - IMPACT OF \$25 ASSESSMENT FOR MUNICIPALITIES THAT DO NOT PAY FOR FRONTLINE POLICING								
STATUS	MUNICIPALITY	Population	NET COST OF LAW ENFORCEMENT	PER CAPITA COST OF Law enforcement	\$	25.00	New Net Cost of Law Enforcement	percapita cost of law enforcement
Summer Village	GOLDEN DAYS	207	42,677	\$ 206.17	\$ 5,175	\$ 47,852	\$ 231.17	
Summer Village	GULL LAKE	204	-1,911	\$ 9.37	\$ 5,100	\$ 3,189	\$ 15.63	
Summer Village	SEBA BEACH	203	46,318	\$ 228.17	\$ 5,075	\$ 51,393	\$ 253.17	
Summer Village	ROSS HAVEN	198	2,141	\$ 10.81	\$ 4,950	\$ 7,091	\$ 35.81	
Summer Village	JARVIS BAY	183	3,450	\$ 18.85	\$ 4,575	\$ 8,025	\$ 43.85	
Summer Village	VAL QUENTIN	181	861	\$ 4.76	\$ 4,525	\$ 5,386	\$ 29.76	
Summer Village	SILVER SANDS	173	1,459	\$ 8.43	\$ 4,325	\$ 5,784	\$ 33.43	
Summer Village	SUNRISE BEACH	170	17	\$ 0.10	\$ 4,250	\$ 4,267	\$ 25.10	
Summer Village	YELLOWSTONE	170	2,233	\$ 13.14	\$ 4,250	\$ 6,483	\$ 38.14	
Summer Village	WEST COVE	169	2,290	\$ 13.55	\$ 4,225	\$ 6,515	\$ 38.55	
Summer Village	MEWATHA BEACH	167	0	\$ -	\$ 4,175	\$ 4,175	\$ 25.00	
Summer Village	MA-ME-O BEACH	155	45,255	\$ 291.97	\$ 3,875	\$ 49,130	\$ 316.97	
Summer Village	PELICAN NARROWS	141	0	\$ -	\$ 3,525	\$ 3,525	\$ 25.00	
Summer Village	SUNBREAKER COVE	137	90	\$ 0.66	\$ 3,425	\$ 3,515	\$ 25.66	
Summer Village	PARKLAND BEACH	135	1,296	\$ 9.60	\$ 3,375	\$ 4,671	\$ 34.60	
Summer Village	BONDISS	131	0	\$ -	\$ 3,275	\$ 3,275	\$ 25.00	
Summer Village	GRANDVIEW	127	16,208	\$ 127.62	\$ 3,175	\$ 19,383	\$ 152.62	
Summer Village	BIRCHCLIFF	125	90	\$ 0.72	\$ 3,125	\$ 3,215	\$ 25.72	
Summer Village	WHISPERING HILLS	125	0	\$ -	\$ 3,125	\$ 3,125	\$ 25.00	
Summer Village	WHITE SANDS	120	480	\$ 4.00	\$ 3,000	\$ 3,480	\$ 29.00	
Summer Village	SOUTH VIEW	115	1,659	\$ 14.43	\$ 2,875	\$ 4,534	\$ 39.43	
Summer Village	CRYSTAL SPRINGS	112	14,410	\$ 128.66	\$ 2,800	\$ 17,210	\$ 153.66	
Summer Village	ISLAND LAKE SOUTH	105	0	\$ -	\$ 2,625	\$ 2,625	\$ 25.00	
Summer Village	WEST BAPTISTE	104	0	\$ -	\$ 2,600	\$ 2,600	\$ 25.00	
Summer Village	SUNDANCE BEACH	102	15,240	\$ 149.41	\$ 2,550	\$ 17,790	\$ 174.41	
Summer Village	BONNYVILLE BEACH	97	520	\$ 5.36	\$ 2,425	\$ 2,945	\$ 30.36	
Summer Village	NAKAMUN PARK	88	0	\$ -	\$ 2,200	\$ 2,200	\$ 25.00	
Summer Village	SUNSET BEACH	88	0	\$ -	\$ 2,200	\$ 2,200	\$ 25.00	
Summer Village	POPLAR BAY	84	14,519	\$ 172.85	\$ 2,100	\$ 16,619	\$ 197.85	
Summer Village	GHOST LAKE	78	0	\$ -	\$ 1,950	\$ 1,950	\$ 25.00	
Summer Village	WAIPAROUS	72	0	\$ -	\$ 1,800	\$ 1,800	\$ 25.00	
Summer Village	SOUTH BAPTISTE	69	0	\$ -	\$ 1,725	\$ 1,725	\$ 25.00	
Summer Village	ROCHON SANDS	66	6,807	\$ 103.14	\$ 1,650	\$ 8,457	\$ 128.14	
Summer Village	LARKSPUR	56	0	\$ -	\$ 1,400	\$ 1,400	\$ 25.00	
Summer Village	ARGENTIA BEACH	52	39,846	\$ 766.27	\$ 1,300	\$ 41,146	\$ 791.27	
Summer Village	SILVER BEACH	47	100,186	\$ 2,131.62	\$ 1,175	\$ 101,361	\$ 2,156.62	
Summer Village	BURNSTICK LAKE	43	0	\$ -	\$ 1,075	\$ 1,075	\$ 25.00	
Summer Village	NORRIS BEACH	40	7,063	\$ 176.58	\$ 1,000	\$ 8,063	\$ 201.58	
Summer Village	BIRCH COVE	38	92	\$ 2.42	\$ 950	\$ 1,042	\$ 27.42	
Summer Village	LAKEVIEW	36	0	\$ -	\$ 900	\$ 900	\$ 25.00	
Summer Village	ITASKA BEACH	35	21,776	\$ 622.17	\$ 875	\$ 22,651	\$ 647.17	
Summer Village	HALF MOON BAY	32	0	\$ -	\$ 800	\$ 800	\$ 25.00	
Summer Village	CASTLE ISLAND	22	0	\$ -	\$ 550	\$ 550	\$ 25.00	
Summer Village	BETULA BEACH	15	1,570	\$ 104.67	\$ 375	\$ 1,945	\$ 129.67	
Summer Village	KAPASWIN	15	1,000	\$ 66.67	\$ 375	\$ 1,375	\$ 91.67	
Summer Village	POINT ALISON	4	0	\$ -	\$ 100	\$ 100	\$ 25.00	
Town	WESTLOCK	4,964	170,728	\$ 34.39	\$ 124,100	\$ 294,828	\$ 59.39	
Town	DIDSBURY	4,599	147,729	\$ 32.12	\$ 114,975	\$ 262,704	\$ 57.12	
Town	VERMILION	4,472	73,550	\$ 16.45	\$ 111,800	\$ 185,350	\$ 41.45	
Town	BARRHEAD	4,209	38,520	\$ 9.15	\$ 105,225	\$ 143,745	\$ 34.15	
Town	HIGH LEVEL	3,887	266,517	\$ 68.57	\$ 97,175	\$ 363,692	\$ 93.57	
Town	GRANDE CACHE	3,783	57,266	\$ 15.14	\$ 94,575	\$ 151,841	\$ 40.14	
Town	PINCHER CREEK	3,712	235,852	\$ 63.54	\$ 92,800	\$ 328,652	\$ 88.54	
Town	CLARESHOLM	3,700	-30,540	\$ 8.25	\$ 92,500	\$ 61,960	\$ 16.75	
Town	RAYMOND	3,674	-134,122	\$ 36.51	\$ 91,850	\$ 42,722	\$ 11.51	
Town	CARDSTON	3,578	10,142	\$ 2.83	\$ 89,450	\$ 99,592	\$ 27.83	
Town	THREE HILLS	3,322	13,785	\$ 4.15	\$ 83,050	\$ 96,835	\$ 29.15	
Town	FAIRVIEW	3,297	-10,873	\$ 3.30	\$ 82,425	\$ 71,552	\$ 21.70	
Town	FORT MACLEOD	3,072	80,128	\$ 26.08	\$ 76,800	\$ 156,928	\$ 51.08	
Town	GIBBONS	2,848	34,872	\$ 12.24	\$ 71,200	\$ 106,072	\$ 37.24	
Town	HANNA	2,847	39,008	\$ 13.70	\$ 71,175	\$ 110,183	\$ 38.70	
Town	HIGH PRAIRIE	2,836	177,561	\$ 62.61	\$ 70,900	\$ 248,461	\$ 87.61	
Town	ATHABASCA	2,734	3,762	\$ 1.38	\$ 68,350	\$ 72,112	\$ 26.38	
Town	CARSTAIRS	2,656	114,666	\$ 43.17	\$ 66,400	\$ 181,066	\$ 68.17	
Town	CROSSFIELD	2,648	86,635	\$ 32.72	\$ 66,200	\$ 152,835	\$ 57.72	
Town	GRIMSHAW	2,537	131,073	\$ 51.66	\$ 63,425	\$ 194,498	\$ 76.66	
Town	SUNDRE	2,518	69,855	\$ 27.74	\$ 62,950	\$ 132,805	\$ 52.74	
Town	RIMBEY	2,496	-15,830	\$ 6.34	\$ 62,400	\$ 46,570	\$ 18.66	
Town	BLACK DIAMOND	2,308	1,703	\$ 0.74	\$ 57,700	\$ 59,403	\$ 25.74	
Town	FOX CREEK	2,278	79,439	\$ 34.87	\$ 56,950	\$ 136,389	\$ 59.87	
Town	BEAVERLODGE	2,264	-32,981	\$ 14.57	\$ 56,600	\$ 23,619	\$ 10.43	
Town	SEXSMITH	2,255	-27,910	\$ 12.38	\$ 56,375	\$ 28,465	\$ 12.62	
Town	MAGRATH	2,254	-2,032	\$ 0.90	\$ 56,350	\$ 54,318	\$ 24.10	
Town	REDWATER	2,192	53,712	\$ 24.50	\$ 54,800	\$ 108,512	\$ 49.50	
Town	MILLET	2,125	0	\$ -	\$ 53,125	\$ 53,125	\$ 25.00	
Town	NANTON	2,124	-2,630	\$ 1.24	\$ 53,100	\$ 50,470	\$ 23.74	
Town	PENHOLD	2,114	-20,310	\$ 9.61	\$ 52,850	\$ 32,540	\$ 15.39	
Town	PROVOST	2,078	111,674	\$ 53.74	\$ 51,950	\$ 163,624	\$ 78.74	
Town	CALMAR	2,033	108,736	\$ 53.49	\$ 50,825	\$ 159,561	\$ 78.49	
Town	TURNER VALLEY	2,022	88,376	\$ 43.71	\$ 50,550	\$ 138,926	\$ 68.71	
Town	VULCAN	1,940	29,796	\$ 15.36	\$ 48,500	\$ 78,296	\$ 40.36	
Town	VALLEYVIEW	1,884	22,766	\$ 12.08	\$ 47,100	\$ 69,866	\$ 37.08	

Exhibit D-4: List of Non-Paying Municipalities (Cont'd)

STATUS QUO ADJUSTED - IMPACT OF \$25 ASSESSMENT FOR MUNICIPALITIES THAT DO NOT PAY FOR FRONTLINE POLICING								
STATUS	MUNICIPALITY	Population	NET COST OF LAW ENFORCEMENT	PER CAPITA COST OF Law enforcement	\$ 25.00	New Net Cost of Law Enforcement	percapita cost of law enforcement	
Town	TOFIELD	1,878	21,893	\$ 11.67	\$ 48,900	\$ 68,793	\$ 36.67	
Town	BOW ISLAND	1,868	94,424	\$ 50.55	\$ 46,700	\$ 141,124	\$ 75.55	
Town	SWAN HILLS	1,858	1,191	\$ 0.64	\$ 46,450	\$ 47,641	\$ 25.64	
Town	COALHURST	1,810	-6,479	\$ -3.58	\$ 45,250	\$ 38,771	\$ 21.42	
Town	LAMONT	1,664	-1,951	\$ -1.17	\$ 41,600	\$ 39,649	\$ 23.83	
Town	PICTURE BUTTE	1,592	-54	\$ -0.03	\$ 39,800	\$ 39,746	\$ 24.97	
Town	BON ACCORD	1,534	-7,578	\$ -4.94	\$ 38,350	\$ 30,774	\$ 20.06	
Town	ELK POINT	1,512	0	\$ -	\$ 37,800	\$ 37,800	\$ 25.00	
Town	MANNING	1,493	3,135	\$ 2.10	\$ 37,325	\$ 40,460	\$ 27.10	
Town	MAYERTHORPE	1,474	47,609	\$ 32.30	\$ 36,850	\$ 84,459	\$ 57.30	
Town	WEMBLEY	1,443	27,747	\$ 19.23	\$ 36,075	\$ 63,822	\$ 44.23	
Town	BASSANO	1,390	-7,376	\$ -5.31	\$ 34,750	\$ 27,374	\$ 19.69	
Town	IRRICANA	1,243	6,569	\$ 5.28	\$ 31,075	\$ 37,644	\$ 30.28	
Town	BOWDEN	1,236	18,761	\$ 15.18	\$ 30,900	\$ 49,661	\$ 40.18	
Town	TWO HILLS	1,232	6,932	\$ 5.63	\$ 30,800	\$ 37,732	\$ 30.63	
Town	BRUDERHEIM	1,215	1,450	\$ 1.19	\$ 30,375	\$ 31,825	\$ 26.19	
Town	LEGAL	1,192	18,185	\$ 15.26	\$ 29,800	\$ 47,985	\$ 40.26	
Town	OYEN	1,190	-1,823	\$ -1.53	\$ 29,750	\$ 27,927	\$ 23.47	
Town	SPIRIT RIVER	1,148	3,172	\$ 2.76	\$ 28,700	\$ 31,872	\$ 27.76	
Town	BENTLEY	1,132	-2,025	\$ -1.79	\$ 28,300	\$ 26,275	\$ 23.21	
Town	TROCHU	1,113	-3,517	\$ -3.16	\$ 27,825	\$ 24,308	\$ 21.84	
Town	VIKING	1,085	8,562	\$ 7.89	\$ 27,125	\$ 35,687	\$ 32.89	
Town	RAINBOW LAKE	1,082	71,914	\$ 66.46	\$ 27,050	\$ 98,964	\$ 91.46	
Town	VAUXHALL	1,069	5,441	\$ 5.09	\$ 26,725	\$ 32,166	\$ 30.09	
Town	KILLAM	1,019	5,234	\$ 5.14	\$ 25,475	\$ 30,709	\$ 30.14	
Town	CORONATION	1,015	94,241	\$ 92.85	\$ 25,375	\$ 119,616	\$ 117.85	
Town	SMOKY LAKE	1,010	5,865	\$ 5.81	\$ 25,250	\$ 31,115	\$ 30.81	
Town	ECKVILLE	1,002	25,524	\$ 25.47	\$ 25,050	\$ 50,574	\$ 50.47	
Town	FALHER	941	-2,783	\$ -2.96	\$ 23,525	\$ 20,742	\$ 22.04	
Town	CASTOR	931	6,700	\$ 7.20	\$ 23,275	\$ 29,975	\$ 32.20	
Town	SEDGEWICK	891	7,636	\$ 8.57	\$ 22,275	\$ 29,911	\$ 33.57	
Town	ONOWAY	875	73,596	\$ 84.11	\$ 21,875	\$ 95,471	\$ 109.11	
Town	BASHAW	868	5,079	\$ 5.85	\$ 21,700	\$ 26,779	\$ 30.85	
Town	MILK RIVER	846	-810	\$ -0.96	\$ 21,150	\$ 20,340	\$ 24.04	
Town	MCLENNAN	824	2,641	\$ 3.21	\$ 20,600	\$ 23,241	\$ 28.21	
Town	MUNDARE	823	2,600	\$ 3.16	\$ 20,575	\$ 23,175	\$ 28.16	
Town	DAYSLAND	818	4,932	\$ 6.03	\$ 20,450	\$ 25,382	\$ 31.03	
Town	HARDISTY	761	12,335	\$ 16.21	\$ 19,025	\$ 31,360	\$ 41.21	
Town	STAVELY	497	3,082	\$ 6.20	\$ 12,425	\$ 15,507	\$ 31.20	
Town	GRANUM	445	-1,230	\$ -2.76	\$ 11,125	\$ 9,895	\$ 22.24	
Village	STIRLING	1,106	9,755	\$ 8.82	\$ 27,650	\$ 37,405	\$ 33.82	
Village	DUCHESSE	978	13,117	\$ 13.41	\$ 24,450	\$ 37,567	\$ 38.41	
Village	THORSBY	945	24,580	\$ 26.01	\$ 23,625	\$ 48,205	\$ 51.01	
Village	BOYLE	918	0	\$ -	\$ 22,950	\$ 22,950	\$ 25.00	
Village	FORESTBURG	895	7,805	\$ 8.72	\$ 22,375	\$ 30,180	\$ 33.72	
Village	ALBERTA BEACH	884	192,428	\$ 217.68	\$ 22,100	\$ 214,528	\$ 242.68	
Village	NOBLEFORD	877	-3,270	\$ -3.73	\$ 21,925	\$ 18,655	\$ 21.27	
Village	ALIX	851	43,954	\$ 51.65	\$ 21,275	\$ 65,229	\$ 76.65	
Village	BEISEKER	837	919	\$ 1.10	\$ 20,925	\$ 21,844	\$ 26.10	
Village	HYTHE	821	-1,684	\$ -2.05	\$ 20,525	\$ 18,841	\$ 22.95	
Village	KITSCOTY	808	1,074	\$ 1.33	\$ 20,200	\$ 21,274	\$ 26.33	
Village	DELBURNE	765	10,531	\$ 13.77	\$ 19,125	\$ 29,656	\$ 38.77	
Village	MANNVILLE	761	9,825	\$ 12.91	\$ 19,025	\$ 28,850	\$ 37.91	
Village	LINDEN	741	97	\$ 0.13	\$ 18,525	\$ 18,622	\$ 25.13	
Village	CONSORT	739	9,191	\$ 12.44	\$ 18,475	\$ 27,666	\$ 37.44	
Village	WARBURG	696	22,142	\$ 31.81	\$ 17,400	\$ 39,542	\$ 56.81	
Village	WABAMUN	662	50,392	\$ 76.12	\$ 16,550	\$ 66,942	\$ 101.12	
Village	ACME	656	-3,096	\$ -4.72	\$ 16,400	\$ 13,304	\$ 20.28	
Village	RYCROFT	638	10,377	\$ 16.26	\$ 15,950	\$ 26,327	\$ 41.26	
Village	BARNWELL	613	-4,249	\$ -6.93	\$ 15,325	\$ 11,076	\$ 18.07	
Village	CLIVE	610	18,406	\$ 30.17	\$ 15,250	\$ 33,656	\$ 55.17	
Village	SPRING LAKE	592	2,865	\$ 4.84	\$ 14,800	\$ 17,665	\$ 29.84	
Village	BRETON	579	5,201	\$ 8.98	\$ 14,475	\$ 19,676	\$ 33.98	
Village	CARBON	570	-5,308	\$ -9.31	\$ 14,250	\$ 8,944	\$ 15.69	
Village	MARWAYNE	569	4,327	\$ 7.60	\$ 14,225	\$ 18,552	\$ 32.60	
Village	BERWYN	561	-2,085	\$ -3.72	\$ 14,025	\$ 11,940	\$ 21.28	
Village	New Sarepta	530	-1,877	\$ -3.54	\$ 13,250	\$ 11,373	\$ 21.46	
Village	FOREMOST	524	64	\$ 0.12	\$ 13,100	\$ 13,164	\$ 25.12	
Village	CAROLINE	515	-9,459	\$ -18.37	\$ 12,875	\$ 3,416	\$ 6.63	
Village	CLYDE	493	3,314	\$ 6.72	\$ 12,325	\$ 15,639	\$ 31.72	
Village	GLENDON	483	7,314	\$ 15.14	\$ 12,075	\$ 19,389	\$ 40.14	
Village	ANDREW	465	8,556	\$ 18.40	\$ 11,625	\$ 20,181	\$ 43.40	
Village	CREMONA	463	8,393	\$ 18.13	\$ 11,575	\$ 19,968	\$ 43.13	
Village	RYLEY	458	-295	\$ -0.64	\$ 11,450	\$ 11,155	\$ 24.36	
Village	IRMA	444	4,530	\$ 10.20	\$ 11,100	\$ 15,630	\$ 35.20	
Village	HINES CREEK	430	-1,078	\$ -2.51	\$ 10,750	\$ 9,672	\$ 22.49	
Village	HAY LAKES	429	2,663	\$ 6.21	\$ 10,725	\$ 13,388	\$ 31.21	
Village	TILLEY	405	24,039	\$ 59.36	\$ 10,125	\$ 34,164	\$ 84.36	
Village	HOLDEN	398	0	\$ -	\$ 9,950	\$ 9,950	\$ 25.00	
Village	EDGERTON	393	0	\$ -	\$ 9,825	\$ 9,825	\$ 25.00	
Village	ROSEMARY	388	-8,480	\$ -21.86	\$ 9,700	\$ 1,220	\$ 3.14	
Village	CHAMPION	384	3,254	\$ 8.47	\$ 9,600	\$ 12,854	\$ 33.47	

Exhibit D-4: List of Non-Paying Municipalities (Cont'd)

STATUS QUO ADJUSTED - IMPACT OF \$25 ASSESSMENT FOR MUNICIPALITIES THAT DO NOT PAY FOR FRONTLINE POLICING							
STATUS	MUNICIPALITY	Population	NET COST OF LAW ENFORCEMENT	PER CAPITA COST OF Law enforcement	\$ 25.00	New Net Cost of Law Enforcement	percapita cost of law enforcement
Village	WARNER	383	0	\$ -	\$ 9,575	\$ 9,575	\$ 25.00
Village	STANDARD	380	-1,473	\$ 3.88	\$ 9,500	\$ 8,027	\$ 21.12
Village	BAWLF	374	6,207	\$ 16.60	\$ 9,350	\$ 15,557	\$ 41.80
Village	DONNELLY	374	0	\$ -	\$ 9,350	\$ 9,350	\$ 25.00
Village	NAMPA	373	0	\$ -	\$ 9,325	\$ 9,325	\$ 25.00
Village	MYRNAM	362	0	\$ -	\$ 9,050	\$ 9,050	\$ 25.00
Village	BIG VALLEY	351	4,468	\$ 12.73	\$ 8,775	\$ 13,243	\$ 37.73
Village	ROCKYFORD	349	187	\$ 0.54	\$ 8,725	\$ 8,912	\$ 25.54
Village	ELNORA	338	17,991	\$ 53.23	\$ 8,450	\$ 26,441	\$ 78.23
Village	LONGVIEW	334	9,440	\$ 28.26	\$ 8,350	\$ 17,790	\$ 53.26
Village	NEW NORWAY	323	9,710	\$ 30.06	\$ 8,075	\$ 17,785	\$ 55.06
Village	CHAUVIN	321	-350	\$ 1.09	\$ 8,025	\$ 7,675	\$ 23.91
Village	COUTTS	305	0	\$ -	\$ 7,625	\$ 7,625	\$ 25.00
Village	BARONS	297	2,192	\$ 7.38	\$ 7,425	\$ 9,617	\$ 32.38
Village	WILLINGDON	295	3,071	\$ 10.41	\$ 7,375	\$ 10,446	\$ 35.41
Village	CHIPMAN	294	-1,474	\$ 5.01	\$ 7,350	\$ 5,876	\$ 19.99
Village	VETERAN	293	0	\$ -	\$ 7,325	\$ 7,325	\$ 25.00
Village	GIROUXVILLE	282	0	\$ -	\$ 7,050	\$ 7,050	\$ 25.00
Village	GLENWOOD	280	0	\$ -	\$ 7,000	\$ 7,000	\$ 25.00
Village	WASKATENAU	278	2,048	\$ 7.37	\$ 6,950	\$ 8,998	\$ 32.37
Village	VILNA	274	0	\$ -	\$ 6,850	\$ 6,850	\$ 25.00
Village	HUGHENDEN	268	681	\$ 2.56	\$ 6,850	\$ 7,331	\$ 27.56
Village	CARMANGAY	261	1,300	\$ 4.98	\$ 6,525	\$ 7,825	\$ 29.98
Village	MORRIN	253	2,394	\$ 9.46	\$ 6,325	\$ 8,719	\$ 34.46
Village	STROME	252	-461	\$ 1.83	\$ 6,300	\$ 5,839	\$ 23.17
Village	LOUGHEED	240	3,101	\$ 12.92	\$ 6,000	\$ 9,101	\$ 37.92
Village	INNISFREE	233	-845	\$ 3.63	\$ 5,825	\$ 4,980	\$ 21.37
Village	BITTERN LAKE	232	3,303	\$ 14.24	\$ 5,800	\$ 9,103	\$ 39.24
Village	DEWBERRY	231	-270	\$ 1.17	\$ 5,775	\$ 5,505	\$ 23.83
Village	ARROWWOOD	224	0	\$ -	\$ 5,600	\$ 5,600	\$ 25.00
Village	DONALDA	224	6,391	\$ 28.53	\$ 5,600	\$ 11,991	\$ 53.53
Village	COWLEY	219	388	\$ 1.77	\$ 5,475	\$ 5,863	\$ 26.77
Village	MUNSON	217	3,590	\$ 16.54	\$ 5,425	\$ 9,015	\$ 41.54
Village	ROSALIND	214	0	\$ -	\$ 5,350	\$ 5,350	\$ 25.00
Village	DELIA	207	0	\$ -	\$ 5,175	\$ 5,175	\$ 25.00
Village	ALLIANCE	197	3,158	\$ 16.03	\$ 4,925	\$ 8,083	\$ 41.03
Village	FERINTOSH	193	0	\$ -	\$ 4,825	\$ 4,825	\$ 25.00
Village	HILL SPRING	192	-4,195	\$ 21.85	\$ 4,800	\$ 605	\$ 3.15
Village	HUSSAR	187	-395	\$ 2.11	\$ 4,675	\$ 4,280	\$ 22.89
Village	BOTHA	185	667	\$ 3.61	\$ 4,625	\$ 5,292	\$ 28.61
Village	PARADISE VALLEY	183	14,374	\$ 78.55	\$ 4,575	\$ 18,949	\$ 103.55
Village	CZAR	175	-2,326	\$ 13.29	\$ 4,375	\$ 2,049	\$ 11.71
Village	LOMOND	175	0	\$ -	\$ 4,375	\$ 4,375	\$ 25.00
Village	AMISK	172	428	\$ 2.49	\$ 4,300	\$ 4,728	\$ 27.49
Village	YOUNGSTOWN	170	-660	\$ 3.88	\$ 4,250	\$ 3,590	\$ 21.12
Village	EDBERG	155	2,875	\$ 18.55	\$ 3,875	\$ 6,750	\$ 43.55
Village	HEISLER	153	3,267	\$ 21.35	\$ 3,825	\$ 7,092	\$ 46.35
Village	EMPRESS	136	0	\$ -	\$ 3,400	\$ 3,400	\$ 25.00
Village	GALAHAD	134	-145	\$ 1.08	\$ 3,350	\$ 3,205	\$ 23.92
Village	CEREAL	128	0	\$ -	\$ 3,150	\$ 3,150	\$ 25.00
Village	Derwent	125	-800	\$ 6.40	\$ 3,125	\$ 2,325	\$ 18.60
Village	MILO	122	0	\$ -	\$ 3,050	\$ 3,050	\$ 25.00
Village	HALKIRK	113	0	\$ -	\$ 2,825	\$ 2,825	\$ 25.00
Village	MINBURN	65	-175	\$ 2.69	\$ 1,625	\$ 1,450	\$ 22.31
Village	GADSBY	35	2,376	\$ 67.89	\$ 875	\$ 3,251	\$ 92.89
TOTALS		301	720,340	23,690,270	9,645	18,008,500	41,698,770
AVERAGE			2,393	78,705	\$ 32.89	59,829	138,534

Appendix E – Solicitor General Proposal

In a presentation² dated July 9, 2010, the Solicitor General presented a draft funding model that contained a series of options labeled AB Options. Quoting from this presentation, Alberta Options:

- Apply to all municipalities not currently paying for front-line policing (does not apply to First Nations and Metis settlements).
- Uses 2008 data from Municipal Affairs and department
- Only (address) 'front-line policing costs' distributed to municipalities.
 - These costs are adjusted for fine revenues and MPAG type benefit (to arrive at 'net front-line policing costs')

Front-line policing costs are calculated from the following information, highlighted in the presentation:

- Front-line PPSA positions: 1,024 (includes general detachment, traffic safety and general investigation section) out of 1,469 positions.
- Front-line Policing Costs per officer: \$90,000 (net of Federal contribution)
 - 2009-10 Municipal Policing Agreement average per officer cost of \$128,754
 - 2009-10 PPSA cost per officer \$160,000
- Total Gross Front-line Policing Costs: \$92.2 million (1,024 positions times \$90,000)
- Adjustment for Fine Revenues type benefit: \$39.3 million.
- The presentation went on to calculate the MPAG benefit using the formula described in the section entitled '*Current Funding of Law Enforcement in Alberta*' and arrived at a figure of \$25.4 million.
- In summary, the presentation indicated the following:

Total front-line policing costs	\$ 92.2 million
Less Fine Revenues	\$ 39.3 million
<u>Less MPAG type benefit</u>	<u>\$ 25.4 million</u>
NET RESULT	\$ 27.5 million

The financial impact of this model resulted in an increase of the cost of law enforcement, on a per capita cost average, of between \$27 and \$85 for municipalities that currently do not pay for front-line policing.

The exhibits following, E-1 and E-2, present the impact of three scenarios – 100% population, 100% equalized assessment and a combination of 65% population and 35% equalized assessment. As with the previous calculations, the net cost of law enforcement includes police and bylaw.

Exhibit E-1: Solicitor General Proposal – For Municipalities that Do Pay For Front-Line Policing

Average Net Cost of Law Enforcement By Population Category, By Equalized Assessment, By a Combination of Assessment and Population, By Municipal Status For Municipalities that Currently DO Pay for Front-Line Policing									
OPTION 3 - Solicitor General Proposals			Average				Average		
CATEGORY	COUNT	STATUS	Population	NET COST OF LAW ENFORCEMENT 100% POPULATION	NET COST OF LAW ENFORCEMENT 100% EQ ASSESSMENT	NET COST OF LAW ENFORCEMENT 65%/35% POPULATION / EQ ASSESSMENT	PER CAPITA COST OF 100% POPULATION	PER CAPITA COST OF 100% EQ ASSESSMENT	PER CAPITA COST OF 65% / 35% POP / EQ ASSESSMENT
MORE THAN 50,000	7	City	313,300	\$ 66,872,284	\$ 70,536,342	\$ 68,154,704	\$ 213.44	\$ 225.14	\$ 217.54
	2	Urban Service Area	64,553	\$ 10,406,828	\$ 14,003,194	\$ 11,665,556	\$ 161.21	\$ 216.93	\$ 180.71
20,000 TO 50,000	3	City	27,671	\$ 2,185,479	\$ 2,057,769	\$ 2,140,780	\$ 78.98	\$ 74.36	\$ 77.36
	1	Town	21,690	\$ 1,592,220	\$ 1,631,131	\$ 1,605,839	\$ 73.41	\$ 75.20	\$ 74.04
5,000 TO 20,000	5	City	14,760	\$ 1,544,160	\$ 1,404,173	\$ 1,495,165	\$ 104.62	\$ 95.13	\$ 101.30
	32	Town	8,557	\$ 803,460	\$ 769,404	\$ 791,540	\$ 93.90	\$ 89.92	\$ 92.50
	50	AVERAGE:	55,491	\$ 10,609,996	\$ 10,609,994	\$ 10,609,995	\$ 191.20	\$ 191.20	\$ 191.20
		Count of Municipalities that Pay:		50	44	50			

Exhibit E-2: Solicitor General Proposal – For Municipalities that DO NOT Pay For Front-Line Policing

Average Net Cost of Law Enforcement By Population Category, By Equalized Assessment, By a Combination of Assessment and Population, By Municipal Status For Municipalities that Currently DO NOT Pay for Front-line Policing									
OPTION 3 - Solicitor General Proposals			Average				Average		
CATEGORY	COUNT	STATUS	Population	NET COST OF LAW ENFORCEMENT 100% POPULATION	NET COST OF LAW ENFORCEMENT 100% EQ ASSESSMENT	NET COST OF LAW ENFORCEMENT 65%/35% POPULATION / EQ ASSESSMENT	PER CAPITA COST OF 100% POPULATION	PER CAPITA COST OF 100% EQ ASSESSMENT	PER CAPITA COST OF 65% / 35% POP / EQ ASSESSMENT
MORE THAN 50,000	0								
20,000 TO 50,000	2	Specialized Municipality	24,422	\$ 5,068,788	\$ 4,973,095	\$ 5,035,296	\$ 207.55	\$ 203.64	\$ 206.18
	2	Municipal District	32,343	\$ 2,971,257	\$ 3,040,387	\$ 2,995,453	\$ 91.87	\$ 94.00	\$ 92.62
5,000 TO 20,000	2	Specialized Municipality	7,876	\$ 417,300	\$ 250,859	\$ 359,046	\$ 52.99	\$ 31.85	\$ 45.59
	31	Municipal District	9,547	\$ 648,593	\$ 746,722	\$ 682,938	\$ 67.94	\$ 78.22	\$ 71.54
LESS THAN 5000	1	Specialized Municipality	4,745	\$ 250,875	\$ 161,650	\$ 219,646	\$ 52.87	\$ 34.07	\$ 46.29
	1	Special Area Board	4,729	\$ 266,491	\$ 1,011,188	\$ 527,135	\$ 56.35	\$ 213.83	\$ 111.47
	7	Improvement District	285	\$ 7,167	\$ 20,540	\$ 13,822	\$ 25.16	\$ 111.33	\$ 55.32
	31	Municipal District	2,781	\$ 165,224	\$ 201,687	\$ 177,986	\$ 59.41	\$ 72.52	\$ 64.00
	51	Summer Village	121	\$ 10,767	\$ 16,200	\$ 12,668	\$ 89.25	\$ 134.30	\$ 105.02
	76	Town	1,990	\$ 83,258	\$ 33,177	\$ 65,729	\$ 41.83	\$ 16.67	\$ 33.02
	264	Village	412	\$ 16,028	\$ 5,652	\$ 12,396	\$ 38.87	\$ 13.71	\$ 30.06
	301	AVERAGE:	2,393	\$ 169,907	\$ 169,907	\$ 169,907	\$ 71.00	\$ 71.00	\$ 71.00
		Count of Municipalities that Pay:		301	106	301			

Solicitor General Proposal: Option A – 100% Population

This option variant is the use of population exclusively to determine both cost of front-line policing and the determination of the MPAG amount. The values calculated in this option include:

- Addition of the cost of front-line policing at \$73.16 per capita.
- Calculation of the MPAG grant using the formula previously described based on population:
 - More than 50,000 -- \$16 per capita;
 - Between 20,001 and 50,000 -- \$100,00 base payment plus \$14 per capita;
 - Between 5000 and 20,000 -- \$200,000 base payment plus \$8 per capita
 - Less than 5000 -- \$48 per capita.

Solicitor General Proposal: Option B – 100% Equalized Assessment

This option variant is the use of equalized assessment exclusively to determine the MPAG amount. The values calculated in this option include:

- Addition of the cost of front-line policing at \$73.16 per capita.
- Calculation of the MPAG grant based on the municipality's proportion of equalized assessment to the total of all municipalities' equalized assessment (percent of the total) times the 'pool' of MPAG benefit – approximately \$25.4 million.

It should also be noted that this calculation creates 'excess' grant amounts for some municipalities; that is, the grant amount calculated exceeds the cost amount allocated. This has the effect, for municipalities that currently do not pay for front-line policing, of reducing the number of municipalities that end up paying for front-line by two-thirds. That is, for the 300 municipalities that currently do not pay for front-line policing, approximately 200 end up not paying under this option.

A similar situation occurs for Municipalities that currently do pay for front-line policing; the number of municipalities that would end up not paying is approximately 10% of the total.

In the exhibits presented, the excess amount was then redistributed using the same formula for those municipalities where the cost amount still exceeds the grant amount. This tends to distort the equity of grant and/or cost allocation in that a higher cost municipality receives a higher 'grant' without justification other than higher costs. That is, there is no attempt to address differences in quality or service levels or service offerings.

Solicitor General Proposal: Option C – 65% Population, 35% Equalized Assessment

This option is a combination of the two previously described options.

The values in this option were calculated by taking 35% of the assessment calculation and 65% of the population calculation and adding the two numbers together.

Solicitor General Option - Individual Municipality Information

Exhibit E-3: List of Paying Municipalities

SOLICITOR GENERAL PROPOSAL - IMPACT ON MUNICIPALITIES THAT PAY FOR FRONTLINE POLICING								
STATUS	MUNICIPALITY	Population	100% Population net cost of front-line policing	100% Assessment net cost of front-line policing	35% assessment 65% population	per capita 100% population	per capita 100% assessment	per capita 35% assessment 65% population
City	CALGARY	1,065,455	\$219,961,000	\$231,453,326	\$223,983,314	\$ 206.45	\$ 217.23	\$ 210.22
City	EDMONTON	782,439	\$195,038,000	\$190,908,941	\$193,592,829	\$ 249.27	\$ 243.99	\$ 247.42
City	RED DEER	89,891	\$3,744,023	\$2,141,644	\$3,183,190	\$ 41.65	\$ 23.82	\$ 35.41
City	LETHBRIDGE	85,492	\$21,618,000	\$19,251,935	\$20,789,877	\$ 252.87	\$ 225.19	\$ 243.18
URBAN SERVICE AREA	Fort McMurray	67,219	\$15,922,378	\$18,721,918	\$16,902,217	\$ 236.87	\$ 278.52	\$ 251.45
URBAN SERVICE AREA	Sherwood Park	61,886	\$4,891,278	\$7,086,546	\$5,659,622	\$ 79.04	\$ 114.51	\$ 91.45
City	MEDICINE HAT	61,097	\$11,345,000	\$9,778,492	\$10,796,722	\$ 185.69	\$ 160.05	\$ 176.71
City	ST. ALBERT	58,501	\$4,503,381	\$4,404,534	\$4,468,785	\$ 76.98	\$ 75.29	\$ 76.39
City	GRANDE PRAIRIE	50,227	\$11,896,582	\$11,231,859	\$11,663,929	\$ 236.86	\$ 223.62	\$ 232.22
City	AIRDRIE	38,091	\$3,027,867	\$2,514,465	\$2,848,176	\$ 79.49	\$ 66.01	\$ 74.77
City	SPRUCE GROVE	23,326	\$1,526,786	\$1,142,275	\$1,392,207	\$ 65.45	\$ 48.97	\$ 59.68
Town	OKOTOKS	21,690	\$1,592,220	\$1,416,365	\$1,530,671	\$ 73.41	\$ 65.30	\$ 70.57
City	LEDUC	21,597	\$2,001,783	\$1,764,883	\$1,918,868	\$ 92.69	\$ 81.72	\$ 88.85
City	FORT SASKATCHEWAN	17,469	-\$53,789	\$387,837	\$100,780	\$ 3.08	\$ 22.20	\$ 5.77
City	CAMROSE	16,543	\$3,046,310	\$2,636,133	\$2,902,748	\$ 184.14	\$ 159.35	\$ 175.47
Town	COCHRANE	15,424	\$1,131,359	\$1,110,079	\$1,123,911	\$ 73.35	\$ 71.97	\$ 72.87
City	COLD LAKE	13,924	\$990,223	\$560,164	\$839,702	\$ 71.12	\$ 40.23	\$ 60.31
Town	CHESTERMERE	13,760	\$698,971	\$474,383	\$620,365	\$ 50.80	\$ 34.48	\$ 45.08
City	BROOKS	13,581	\$1,605,859	\$1,105,459	\$1,430,719	\$ 118.24	\$ 81.40	\$ 105.35
Town	STONY PLAIN	12,363	\$561,709	\$454,216	\$524,087	\$ 45.43	\$ 36.74	\$ 42.39
City	WETASKIWIN	12,285	\$2,132,197	\$1,710,470	\$1,984,592	\$ 173.56	\$ 139.23	\$ 161.55
Town	CANMORE	12,226	\$1,856,052	\$3,369,679	\$2,385,821	\$ 151.81	\$ 275.62	\$ 195.14
Town	STRATHMORE	11,838	\$1,400,252	\$1,191,517	\$1,327,195	\$ 118.28	\$ 100.65	\$ 112.11
Town	BEAUMONT	11,794	\$981,716	\$819,866	\$925,068	\$ 83.24	\$ 69.52	\$ 78.44
Town	LACOMBE	11,733	\$9,114	-\$346,994	-\$115,524	\$ 0.78	\$ 29.57	\$ 9.85
Town	HIGH RIVER	11,346	\$1,109,409	\$990,942	\$1,067,946	\$ 97.78	\$ 87.34	\$ 94.13
Town	SYLVAN LAKE	11,115	\$1,199,165	\$1,110,232	\$1,168,039	\$ 107.89	\$ 99.89	\$ 105.09
Town	HINTON	9,825	\$1,279,650	\$1,132,024	\$1,227,981	\$ 130.24	\$ 115.22	\$ 124.99
Town	WHITECOURT	9,202	\$512,148	\$401,175	\$473,307	\$ 55.66	\$ 43.60	\$ 51.44
Town	BANFF	8,721	\$550,637	\$816,687	\$643,754	\$ 63.14	\$ 93.65	\$ 73.82
Town	EDSON	8,365	\$965,683	\$745,987	\$888,789	\$ 115.44	\$ 89.18	\$ 106.25
Town	DRUMHELLER	7,932	\$744,163	\$496,813	\$657,591	\$ 93.82	\$ 62.63	\$ 82.90
Town	INNISFAIL	7,883	\$611,887	\$417,596	\$543,885	\$ 77.62	\$ 52.97	\$ 68.99
Town	TABER	7,821	\$1,669,729	\$1,395,903	\$1,573,890	\$ 213.49	\$ 178.48	\$ 201.24
Town	MORINVILLE	7,636	\$616,683	\$412,301	\$545,149	\$ 80.76	\$ 53.99	\$ 71.39
Town	OLDS	7,248	\$741,361	\$656,441	\$711,639	\$ 102.28	\$ 90.57	\$ 98.18
Town	ROCKY MOUNTAIN HOUSE	7,231	\$1,010,268	\$807,275	\$939,221	\$ 139.71	\$ 111.64	\$ 129.89
Town	SLAVE LAKE	7,031	\$918,982	\$728,788	\$852,414	\$ 130.70	\$ 103.65	\$ 121.24
Town	COALDALE	6,943	\$950,329	\$697,923	\$861,987	\$ 136.88	\$ 100.52	\$ 124.15
Town	DRAYTON VALLEY	6,893	\$812,398	\$677,937	\$765,337	\$ 117.86	\$ 98.35	\$ 111.03
Town	PONOKA	6,576	\$838,640	\$635,344	\$767,487	\$ 127.53	\$ 96.62	\$ 116.71
Town	DEVON	6,534	\$428,833	\$299,239	\$383,475	\$ 65.63	\$ 45.80	\$ 58.69
Town	BONNYVILLE	6,470	\$786,684	\$597,205	\$720,367	\$ 121.59	\$ 92.30	\$ 111.34
Town	PEACE RIVER	6,315	\$1,367,353	\$1,192,148	\$1,306,031	\$ 216.52	\$ 188.78	\$ 206.81
Town	STETTLE	5,843	\$92,381	-\$88,349	\$29,126	\$ 15.81	\$ 15.12	\$ 4.98
Town	VEGREVILLE	5,834	\$477,080	\$296,937	\$414,030	\$ 81.78	\$ 50.90	\$ 70.97
Town	WAINWRIGHT	5,775	\$406,476	\$230,177	\$344,771	\$ 70.39	\$ 39.86	\$ 59.70
Town	BLACKFALDS	5,610	-\$202,707	-\$338,738	-\$250,318	\$ 36.13	\$ 60.38	\$ 44.62
Town	ST. PAUL	5,441	\$663,903	\$509,367	\$609,816	\$ 122.02	\$ 93.62	\$ 112.08
Town	REDCLIFF	5,096	\$520,406	\$388,351	\$474,187	\$ 102.12	\$ 76.21	\$ 93.05
TOTALS		50	2,774,537	530,499,811	530,499,698	530,499,772		
AVERAGE			55,491	10,609,996	10,609,994	10,609,995	\$ 191.20	\$ 191.20

Exhibit E-4: List of Non-Paying Municipalities

SOLICITOR GENERAL PROPOSAL - IMPACT ON MUNICIPALITIES THAT DO NOT PAY FOR FRONTLINE POLICING								
STATUS	MUNICIPALITY	Population	100% Population net cost of front- line policing	100% Assessment net cost of front- line policing	35% assessment 65% population	per capita 100% population	per capita 100% assessment	per capita 35% assessment 65% population
Improvement District	I.D. NO. 9 BANFF	938	\$23,600	\$84,745	\$45,001	\$ 25.16	\$ 90.35	\$ 47.98
Improvement District	KANANASKIS IMPROVEMENT DISTRICT	429	\$10,794	\$23,929	\$15,391	\$ 25.16	\$ 55.78	\$ 35.88
Improvement District	I.D. NO. 24 WOOD BUFFALO	422	\$10,618	\$0	\$6,901	\$ 25.16	\$ -	\$ 16.35
Improvement District	I.D. NO. 4 WATERTON	160	\$4,026	\$26,638	\$11,940	\$ 25.16	\$ 166.49	\$ 74.63
Improvement District	I.D. NO. 12 (JASPER NATIONAL PARK)	24	\$604	\$8,045	\$3,208	\$ 25.16	\$ 335.21	\$ 133.68
Improvement District	I.D. NO. 13 ELK ISLAND	21	\$528	\$423	\$491	\$ 25.16	\$ 20.13	\$ 23.40
Improvement District	I.D. NO. 25 WILLMORE WILDERNESS	0	\$0	\$0	\$0	\$ -	\$ -	\$ -
Municipal District	ROCKY VIEW COUNTY	34,597	\$3,054,455	\$3,715,853	\$3,285,944	\$ 88.29	\$ 107.40	\$ 94.98
Municipal District	PARKLAND COUNTY	30,089	\$2,886,060	\$2,364,921	\$2,704,961	\$ 95.98	\$ 78.60	\$ 89.90
Municipal District	FOOTHILLS NO. 31, M.D. OF	19,736	\$942,308	\$1,122,523	\$1,005,383	\$ 47.75	\$ 56.88	\$ 50.94
Municipal District	STURGEON COUNTY	19,165	\$1,582,175	\$1,313,250	\$1,488,051	\$ 82.56	\$ 68.52	\$ 77.64
Municipal District	RED DEER COUNTY	19,108	\$1,025,159	\$902,516	\$982,234	\$ 53.65	\$ 47.23	\$ 51.40
Municipal District	GRANDE PRAIRIE NO. 1, COUNTY OF	17,989	\$2,391,513	\$2,526,262	\$2,438,675	\$ 132.94	\$ 140.43	\$ 135.56
Municipal District	LEDUC COUNTY	12,730	\$1,162,814	\$1,584,424	\$1,310,377	\$ 91.34	\$ 124.46	\$ 102.94
Municipal District	MOUNTAIN VIEW COUNTY	12,570	\$1,021,707	\$980,618	\$1,007,326	\$ 81.28	\$ 78.01	\$ 80.14
Municipal District	CLEARWATER COUNTY	11,826	\$692,963	\$1,237,902	\$883,692	\$ 58.60	\$ 104.68	\$ 74.72
Municipal District	WATSKINWILL NO. 10, COUNTY OF	10,535	\$993,102	\$674,627	\$816,635	\$ 84.77	\$ 64.04	\$ 77.52
Municipal District	LACOMBE COUNTY	10,507	\$879,593	\$1,620,481	\$1,138,904	\$ 83.71	\$ 154.23	\$ 108.39
Municipal District	LETHBRIDGE, COUNTY OF	10,302	\$541,213	\$142,747	\$401,750	\$ 52.53	\$ 13.86	\$ 39.00
Municipal District	LAC STE. ANNE COUNTY	10,220	\$530,654	\$170,700	\$404,670	\$ 51.92	\$ 16.70	\$ 39.60
Municipal District	YELLOWHEAD COUNTY	10,045	\$990,650	\$1,926,192	\$1,318,090	\$ 98.62	\$ 191.76	\$ 131.22
Municipal District	LAC LA BICHE COUNTY	9,123	\$554,306	\$581,826	\$563,938	\$ 60.76	\$ 63.78	\$ 61.81
Municipal District	BONNYVILLE NO. 87, M.D. OF	9,047	\$887,605	\$1,143,103	\$977,029	\$ 98.11	\$ 126.35	\$ 107.99
Municipal District	PONOKA COUNTY	8,640	\$500,463	\$411,035	\$469,164	\$ 57.92	\$ 47.57	\$ 54.30
Municipal District	WHEATLAND COUNTY	8,164	\$494,340	\$795,026	\$599,580	\$ 60.55	\$ 97.38	\$ 73.44
Municipal District	VERMILION RIVER, COUNTY OF	7,900	\$403,208	\$286,232	\$362,266	\$ 51.04	\$ 36.23	\$ 45.86
Municipal District	ATHABASCA COUNTY	7,592	\$361,431	\$189,146	\$301,131	\$ 47.61	\$ 24.91	\$ 39.66
Municipal District	CAMROSE COUNTY	7,577	\$497,062	\$265,102	\$415,876	\$ 65.60	\$ 34.99	\$ 54.89
Municipal District	NEWELL NO. 4, COUNTY OF	7,101	\$430,960	\$863,477	\$582,341	\$ 60.69	\$ 121.60	\$ 82.01
Municipal District	BRAZEAU COUNTY	7,040	\$438,199	\$643,850	\$510,177	\$ 62.24	\$ 91.46	\$ 72.47
Municipal District	WESTLOCK COUNTY	6,910	\$401,328	\$151,072	\$313,738	\$ 58.08	\$ 21.86	\$ 45.40
Municipal District	CYPRESS COUNTY	6,729	\$342,175	\$1,024,389	\$580,950	\$ 80.85	\$ 152.23	\$ 86.34
Municipal District	TABER, M.D. OF	6,714	\$237,484	\$178,845	\$216,961	\$ 35.37	\$ 26.64	\$ 32.31
Municipal District	ST. PAUL NO. 19, COUNTY OF	5,925	\$186,073	\$29,663	\$131,329	\$ 31.40	\$ 5.01	\$ 22.17
Municipal District	BARRHEAD NO. 11, COUNTY OF	5,845	\$185,683	\$4,823	\$122,382	\$ 31.77	\$ 0.83	\$ 20.94
Municipal District	BEAVER COUNTY	5,676	\$396,950	\$227,102	\$337,503	\$ 69.93	\$ 40.01	\$ 59.46
Municipal District	GREENVIEW NO. 16, M.D. OF	5,464	\$345,578	\$1,428,584	\$724,630	\$ 63.25	\$ 261.45	\$ 132.62
Municipal District	WILLOW CREEK NO. 26, M.D. OF	5,337	\$191,332	\$57,219	\$144,392	\$ 35.85	\$ 10.72	\$ 27.05
Municipal District	KNEEHILL COUNTY	5,218	\$236,672	\$332,094	\$270,070	\$ 45.36	\$ 63.64	\$ 51.76
Municipal District	STETTLETON NO. 6, COUNTY OF	5,216	\$361,689	\$333,662	\$351,844	\$ 69.34	\$ 63.95	\$ 67.45
Municipal District	CARDSTON COUNTY	4,266	\$113,717	\$6,384	\$76,150	\$ 26.66	\$ 1.50	\$ 17.85
Municipal District	WOODLANDS COUNTY	4,158	\$553,350	\$804,667	\$641,311	\$ 133.08	\$ 193.52	\$ 154.24
Municipal District	WAINWRIGHT NO. 61, M.D. OF	4,113	\$151,063	\$282,304	\$196,998	\$ 36.73	\$ 68.64	\$ 47.90
Municipal District	BIG LAKES, M.D. OF	4,030	\$457,498	\$560,421	\$493,521	\$ 113.52	\$ 139.06	\$ 122.46
Municipal District	LAMONT COUNTY	3,925	\$98,753	\$0	\$64,189	\$ 25.16	\$ -	\$ 16.35
Municipal District	VULCAN COUNTY	3,830	\$299,350	\$309,916	\$303,048	\$ 78.16	\$ 80.92	\$ 79.12
Municipal District	WARNER NO. 5, COUNTY OF	3,776	\$110,358	\$15,354	\$77,107	\$ 29.23	\$ 4.07	\$ 20.42
Municipal District	NORTHERN LIGHTS, COUNTY OF	3,556	\$91,944	\$145,780	\$110,787	\$ 25.86	\$ 41.00	\$ 31.15
Municipal District	THORHILL NO. 7, COUNTY OF	3,547	\$135,419	\$46,176	\$104,184	\$ 38.18	\$ 13.02	\$ 29.37
Municipal District	FLAGSTAFF COUNTY	3,506	\$298,248	\$335,212	\$311,185	\$ 85.07	\$ 95.61	\$ 88.76
Municipal District	FORTY MILE NO. 8, COUNTY OF	3,414	\$85,387	\$3,860	\$56,853	\$ 25.01	\$ 1.13	\$ 16.65
Municipal District	MINBURN NO. 27, COUNTY OF	3,319	\$97,460	\$21,428	\$70,849	\$ 29.36	\$ 6.46	\$ 21.35
Municipal District	PINCHER CREEK NO. 9, M.D. OF	3,309	\$148,276	\$183,581	\$160,633	\$ 44.81	\$ 55.48	\$ 48.54
Municipal District	CLEAR HILLS COUNTY	3,293	\$82,652	\$97,895	\$88,117	\$ 25.16	\$ 29.73	\$ 26.76
Municipal District	OPPORTUNITY NO. 17, M.D. OF	3,259	\$730,294	\$1,073,738	\$850,500	\$ 224.09	\$ 329.47	\$ 260.97
Municipal District	NORTHERN SUNRISE COUNTY	2,909	\$73,190	\$230,271	\$128,169	\$ 25.16	\$ 79.16	\$ 44.06
Municipal District	LESSER SLAVE RIVER NO. 124, M.D. OF	2,820	\$294,440	\$421,207	\$338,809	\$ 104.41	\$ 149.36	\$ 120.14
Municipal District	TWO HILLS NO. 21, COUNTY OF	2,801	\$106,603	\$36,130	\$81,938	\$ 38.06	\$ 12.90	\$ 29.25
Municipal District	SMOKY LAKE COUNTY	2,716	\$163,593	\$116,128	\$146,980	\$ 60.23	\$ 42.76	\$ 54.12
Municipal District	PROVOST NO. 52, M.D. OF	2,547	\$184,404	\$391,271	\$256,807	\$ 72.40	\$ 153.62	\$ 100.83
Municipal District	SADDLE HILLS COUNTY	2,478	\$62,346	\$321,796	\$153,154	\$ 25.16	\$ 129.86	\$ 61.81
Municipal District	SMOKY RIVER NO. 130, M.D. OF	2,442	\$61,441	\$0	\$39,936	\$ 25.16	\$ -	\$ 16.35
Municipal District	STARLAND COUNTY	2,371	\$410,396	\$419,952	\$413,741	\$ 173.09	\$ 177.12	\$ 174.50
Municipal District	PAINTERTON NO. 18, COUNTY OF	2,126	\$90,778	\$161,471	\$115,521	\$ 42.70	\$ 75.95	\$ 54.34
Municipal District	FAIRVIEW NO. 136, M.D. OF	1,856	\$72,550	\$25,853	\$56,206	\$ 39.09	\$ 13.93	\$ 30.28
Municipal District	BIRCH HILLS COUNTY	1,610	\$40,508	\$16,096	\$31,964	\$ 25.16	\$ 10.00	\$ 19.85
Municipal District	PEACE NO. 135, M.D. OF	1,487	\$42,837	\$5,424	\$29,742	\$ 28.81	\$ 3.65	\$ 20.00
Municipal District	BIGHORN NO. 8, M.D. OF	1,454	\$31,789	\$152,931	\$74,188	\$ 21.86	\$ 105.18	\$ 51.02
Municipal District	SPIRIT RIVER NO. 133, M.D. OF	662	\$17,231	\$13,705	\$15,997	\$ 26.03	\$ 20.70	\$ 24.16
Municipal District	ACADIA NO. 34, M.D. OF	545	\$13,712	\$0	\$8,913	\$ 25.16	\$ -	\$ 16.35
Municipal District	RANCHLAND NO. 56, M.D. OF	86	\$2,164	\$53,330	\$20,072	\$ 25.16	\$ 620.12	\$ 233.40
Special Area	SPECIAL AREAS BOARD	4,729	\$266,491	\$1,011,188	\$527,135	\$ 56.35	\$ 213.83	\$ 111.47
Specialized Municipality	STRATHCONA COUNTY	26,112	\$3,508,597	\$3,359,680	\$3,456,476	\$ 134.37	\$ 128.66	\$ 132.37
Specialized Municipality	WOOD BUFFALO, Regional Municipality of	22,731	\$6,628,980	\$6,586,509	\$6,614,115	\$ 291.63	\$ 289.76	\$ 290.97
Specialized Municipality	MACKENZIE COUNTY	10,002	\$727,403	\$569,126	\$672,008	\$ 72.73	\$ 56.90	\$ 67.19
Specialized Municipality	CROWNEST PASS, Municipality of	5,749	\$107,197	\$-67,408	\$46,085	\$ 18.65	\$ 11.73	\$ 8.02
Specialized Municipality	JASPER, Municipality of	4,745	\$250,875	\$161,650	\$219,646	\$ 52.87	\$ 34.07	\$ 46.29
Summer Village	ISLAND LAKE	351	\$8,831	\$0	\$5,740	\$ 25.16	\$ -	\$ 16.35
Summer Village	NORGLANDWOLD	270	\$10,199	\$37,828	\$19,869	\$ 37.77	\$ 140.10	\$ 73.59
Summer Village	SUNSET POINT	242	\$7,296	\$3,218	\$5,869	\$ 30.15	\$ 13.30	\$ 24.25
Summer Village	SANDY BEACH	239	\$8,070	\$2,320	\$6,058	\$ 33.77	\$ 9.71	\$ 25.35
Summer Village	HORSESHOE BAY	214	\$5,384	\$0	\$3,500	\$ 25.16	\$ -	\$ 16.35
Summer Village	GOLDEN DAYS	207	\$47,885	\$69,799	\$55,555	\$ 231.33	\$ 337.19	\$ 268.38
Summer Village	GULL LAKE	204	\$3,222	\$7,587	\$4,749	\$ 15.79	\$ 37.19	\$ 23.28
Summer Village	SEBA BEACH	203	\$51,425	\$67,920	\$57,198	\$ 253.33	\$ 334.58	\$ 281.77
Summer Village	ROSS HAVEN	198	\$7,123	\$2,635	\$5,552	\$ 35.97	\$ 13.31	\$ 28.04
Summer Village	JARVIS BAY	183	\$8,054	\$26,813	\$14,620	\$ 44.01	\$ 146.52	\$ 79.89
Summer Village	VAL QUENTIN	181	\$5,415	\$940	\$3,849	\$ 29.92	\$ 5.20	\$ 21.26
Summer Village	SILVER SANDS	173	\$5,812	\$5,779	\$5,800	\$ 33.59	\$ 33.40	\$ 33.53
Summer Village	SUNRISE BEACH	170	\$4,294	\$17	\$2,797	\$ 25.26	\$ 0.10	\$ 16.45
Summer Village	YELLOWSTONE	170	\$6,510	\$2,233	\$5,013	\$ 38.30	\$ 13.14	\$ 29.49

Exhibit E-4: List of Non-Paying Municipalities (Cont'd)

STATUS	MUNICIPALITY	Population	100% Population net cost of front- line policing	100% Assessment net cost of front- line policing	35% assessment 65% population	per capita 100% population	per capita 100% assessment	per capita 35% assessment 65% population
Summer Village	WEST COVE	169	\$6,542	\$2,674	\$5,188	\$ 38.71	\$ 15.82	\$ 30.70
Summer Village	MEWATHA BEACH	167	\$4,202	\$713	\$2,961	\$ 25.16	\$ 4.27	\$ 17.85
Summer Village	MA-ME-O BEACH	155	\$49,155	\$64,171	\$54,411	\$ 317.13	\$ 414.01	\$ 351.04
Summer Village	PELICAN NARROWS	141	\$3,548	\$4,229	\$3,786	\$ 25.16	\$ 29.99	\$ 26.85
Summer Village	SUNBREAKER COVE	137	\$3,537	\$27,129	\$11,794	\$ 25.82	\$ 198.02	\$ 86.09
Summer Village	PARKLAND BEACH	135	\$4,693	\$10,902	\$6,866	\$ 34.76	\$ 80.76	\$ 50.86
Summer Village	BONDISS	131	\$3,296	\$4,933	\$3,869	\$ 25.16	\$ 37.66	\$ 29.53
Summer Village	GRANDVIEW	127	\$19,403	\$43,319	\$27,774	\$ 152.78	\$ 341.09	\$ 218.89
Summer Village	BIRCHCLIFF	125	\$3,235	\$31,803	\$13,234	\$ 25.88	\$ 254.42	\$ 105.87
Summer Village	WHISPERING HILLS	125	\$3,145	\$1,542	\$2,584	\$ 25.16	\$ 12.34	\$ 20.67
Summer Village	WHITE SANDS	120	\$3,499	\$12,614	\$6,689	\$ 29.16	\$ 105.11	\$ 55.74
Summer Village	SOUTH VIEW	115	\$4,552	\$1,559	\$3,540	\$ 39.59	\$ 14.43	\$ 30.78
Summer Village	CRYSTAL SPRINGS	112	\$17,228	\$33,486	\$22,918	\$ 153.82	\$ 298.98	\$ 204.63
Summer Village	ISLAND LAKE SOUTH	105	\$2,642	\$0	\$1,717	\$ 25.16	\$ -	\$ 16.35
Summer Village	WEST BAPTISTE	104	\$2,617	\$0	\$1,701	\$ 25.16	\$ -	\$ 16.35
Summer Village	SUNDANCE BEACH	102	\$17,806	\$28,635	\$21,596	\$ 174.57	\$ 280.73	\$ 211.73
Summer Village	BONNYVILLE BEACH	97	\$2,961	\$834	\$2,216	\$ 30.52	\$ 8.60	\$ 22.85
Summer Village	NAKAMUN PARK	88	\$2,214	\$1,002	\$1,790	\$ 25.16	\$ 11.39	\$ 20.34
Summer Village	SUNSET BEACH	88	\$2,214	\$1,253	\$1,878	\$ 25.16	\$ 14.24	\$ 21.34
Summer Village	POPLAR BAY	84	\$16,632	\$44,606	\$26,423	\$ 198.01	\$ 531.02	\$ 314.56
Summer Village	GHOST LAKE	78	\$1,962	\$3,365	\$2,453	\$ 25.16	\$ 43.15	\$ 31.46
Summer Village	WAIPAROUS	72	\$1,812	\$2,684	\$2,117	\$ 25.16	\$ 37.28	\$ 29.40
Summer Village	SOUTH BAPTISTE	69	\$1,736	\$284	\$1,228	\$ 25.16	\$ 4.12	\$ 17.79
Summer Village	ROCHON SANDS	66	\$8,468	\$14,918	\$10,725	\$ 128.30	\$ 226.03	\$ 162.50
Summer Village	LARKSPUR	56	\$1,409	\$849	\$1,213	\$ 25.16	\$ 15.16	\$ 21.66
Summer Village	ARGENTIA BEACH	52	\$41,154	\$61,281	\$48,199	\$ 791.43	\$ 1,178.48	\$ 926.90
Summer Village	SILVER BEACH	47	\$101,369	\$124,610	\$109,503	\$ 2,156.78	\$ 2,651.27	\$ 2,329.85
Summer Village	BURNSTICK LAKE	43	\$1,082	\$1,425	\$1,202	\$ 25.16	\$ 33.14	\$ 27.95
Summer Village	NORRIS BEACH	40	\$8,069	\$15,917	\$10,816	\$ 201.74	\$ 397.92	\$ 270.40
Summer Village	BIRCH COVE	38	\$1,048	\$407	\$824	\$ 27.58	\$ 10.71	\$ 21.68
Summer Village	LAKEVIEW	36	\$906	\$199	\$658	\$ 25.16	\$ 5.53	\$ 18.29
Summer Village	ITASKA BEACH	35	\$22,657	\$36,969	\$27,666	\$ 647.33	\$ 1,056.25	\$ 790.45
Summer Village	HALF MOON BAY	32	\$805	\$7,641	\$3,198	\$ 25.16	\$ 238.78	\$ 99.93
Summer Village	CASTLE ISLAND	22	\$554	\$1,436	\$862	\$ 25.16	\$ 65.26	\$ 39.19
Summer Village	BETULA BEACH	15	\$1,947	\$3,440	\$2,470	\$ 129.83	\$ 229.34	\$ 164.66
Summer Village	KAPASIWIN	15	\$1,377	\$4,935	\$2,622	\$ 91.83	\$ 328.99	\$ 174.83
Summer Village	POINT ALISON	4	\$101	\$3,267	\$1,209	\$ 25.16	\$ 816.83	\$ 302.25
Town	WESTLOCK	4,964	\$296,622	\$170,728	\$251,909	\$ 59.55	\$ 34.39	\$ 50.75
Town	DIDSBURY	4,599	\$263,440	\$147,729	\$222,941	\$ 57.28	\$ 32.12	\$ 48.48
Town	VERMILION	4,472	\$186,066	\$73,550	\$146,685	\$ 41.61	\$ 16.45	\$ 32.80
Town	BARRHEAD	4,209	\$144,418	\$38,520	\$107,354	\$ 34.31	\$ 9.15	\$ 25.51
Town	HIGH LEVEL	3,887	\$364,314	\$266,517	\$330,085	\$ 93.73	\$ 68.57	\$ 84.92
Town	GRANDE CACHE	3,783	\$152,446	\$57,266	\$119,133	\$ 40.30	\$ 15.14	\$ 31.49
Town	PINCHER CREEK	3,712	\$329,246	\$235,852	\$296,558	\$ 88.70	\$ 63.54	\$ 79.89
Town	CLARESHOLM	3,700	\$62,552	\$30,540	\$29,970	\$ 16.91	\$ 8.25	\$ 8.10
Town	RAYMOND	3,674	\$41,684	\$134,122	\$74,037	\$ 11.35	\$ 36.51	\$ 20.15
Town	CARDSTON	3,578	\$100,164	\$10,142	\$68,657	\$ 27.99	\$ 2.83	\$ 19.19
Town	THREE HILLS	3,322	\$97,367	\$13,785	\$68,113	\$ 29.31	\$ 4.15	\$ 20.50
Town	FAIRVIEW	3,297	\$72,080	\$10,873	\$43,046	\$ 21.86	\$ 3.30	\$ 13.06
Town	FORT MACLEOD	3,072	\$157,420	\$80,128	\$130,367	\$ 51.24	\$ 26.08	\$ 42.44
Town	GIBBONS	2,848	\$106,528	\$34,872	\$81,448	\$ 37.40	\$ 12.24	\$ 28.60
Town	HANNA	2,847	\$110,639	\$39,008	\$65,568	\$ 38.86	\$ 13.70	\$ 30.06
Town	HIGH PRAIRIE	2,836	\$248,915	\$177,561	\$223,941	\$ 87.77	\$ 62.61	\$ 78.96
Town	ATHABASCA	2,734	\$72,549	\$3,762	\$48,474	\$ 26.54	\$ 1.38	\$ 17.73
Town	CARSTAIRS	2,656	\$181,491	\$114,666	\$158,102	\$ 68.33	\$ 43.17	\$ 59.53
Town	CROSSFIELD	2,648	\$153,259	\$86,635	\$129,940	\$ 57.88	\$ 32.72	\$ 49.07
Town	GRIMSHAW	2,537	\$194,904	\$131,073	\$172,563	\$ 76.82	\$ 51.66	\$ 68.02
Town	SUNDRE	2,518	\$133,208	\$69,855	\$111,034	\$ 52.90	\$ 27.74	\$ 44.10
Town	RIMBEY	2,496	\$46,969	\$15,830	\$24,990	\$ 18.82	\$ 6.34	\$ 10.01
Town	BLACK DIAMOND	2,308	\$59,772	\$1,703	\$39,448	\$ 25.90	\$ 0.74	\$ 17.09
Town	FOX CREEK	2,278	\$136,753	\$79,439	\$116,693	\$ 60.03	\$ 34.87	\$ 51.23
Town	BEAVER LODGE	2,264	\$23,981	\$32,981	\$4,044	\$ 10.59	\$ 14.57	\$ 1.79
Town	SEXSMITH	2,255	\$28,826	\$27,910	\$8,968	\$ 12.78	\$ 12.38	\$ 3.98
Town	MAGRATH	2,254	\$54,679	\$2,032	\$34,830	\$ 24.26	\$ 0.90	\$ 15.45
Town	REDWATER	2,192	\$108,863	\$53,712	\$89,560	\$ 49.66	\$ 24.50	\$ 40.86
Town	MILLET	2,125	\$53,465	\$0	\$34,752	\$ 25.16	\$ -	\$ 16.35
Town	NANTON	2,124	\$50,810	\$2,630	\$32,106	\$ 23.92	\$ 1.24	\$ 15.12
Town	PENHOLD	2,114	\$32,878	\$20,310	\$14,262	\$ 15.55	\$ 9.61	\$ 6.75
Town	PROVOST	2,078	\$163,956	\$111,674	\$145,658	\$ 78.90	\$ 53.74	\$ 70.10
Town	CALMAR	2,033	\$159,886	\$108,736	\$141,984	\$ 78.65	\$ 53.49	\$ 69.84
Town	TURNER VALLEY	2,022	\$139,250	\$86,376	\$121,444	\$ 68.87	\$ 43.71	\$ 60.06
Town	VULCAN	1,940	\$78,606	\$29,796	\$61,523	\$ 40.52	\$ 15.36	\$ 31.71
Town	VALLEYVIEW	1,884	\$70,167	\$22,766	\$53,577	\$ 37.24	\$ 12.08	\$ 28.44
Town	TOFIELD	1,876	\$69,093	\$21,893	\$52,573	\$ 36.83	\$ 11.67	\$ 28.02
Town	BOW ISLAND	1,868	\$141,423	\$94,424	\$124,973	\$ 75.71	\$ 50.55	\$ 66.90
Town	SWAN HILLS	1,858	\$47,938	\$1,191	\$31,577	\$ 25.80	\$ 0.64	\$ 17.00
Town	COALHURST	1,810	\$39,061	\$6,479	\$23,122	\$ 21.58	\$ 3.58	\$ 12.77
Town	LAMONT	1,664	\$39,915	\$1,951	\$25,262	\$ 23.99	\$ 1.17	\$ 15.18
Town	PICTURE BUTTE	1,592	\$40,001	\$54	\$25,982	\$ 25.13	\$ 0.03	\$ 16.32
Town	BON ACCORD	1,534	\$31,019	\$7,576	\$17,511	\$ 20.22	\$ 4.94	\$ 11.42
Town	ELK POINT	1,512	\$38,042	\$0	\$24,727	\$ 25.16	\$ -	\$ 16.35
Town	MANNING	1,493	\$40,699	\$3,135	\$27,552	\$ 27.26	\$ 2.10	\$ 18.45
Town	MAYERTHORPE	1,474	\$84,695	\$47,609	\$71,715	\$ 57.46	\$ 32.30	\$ 48.65
Town	WEMBLEY	1,443	\$64,053	\$27,747	\$51,346	\$ 44.39	\$ 19.23	\$ 35.58
Town	BASSANO	1,390	\$27,596	\$7,376	\$15,356	\$ 19.85	\$ 5.31	\$ 11.05
Town	IRRICANA	1,243	\$37,843	\$6,569	\$26,897	\$ 30.44	\$ 5.26	\$ 21.64
Town	BOWDEN	1,236	\$49,859	\$18,761	\$38,975	\$ 40.34	\$ 15.18	\$ 31.53
Town	TWO HILLS	1,232	\$37,929	\$6,932	\$27,080	\$ 30.79	\$ 5.63	\$ 21.98
Town	BRUDERHEIM	1,215	\$32,019	\$1,450	\$21,320	\$ 26.35	\$ 1.19	\$ 17.55
Town	LEGAL	1,192	\$48,176	\$18,185	\$37,679	\$ 40.42	\$ 15.26	\$ 31.61
Town	OYEN	1,190	\$28,117	\$1,823	\$17,638	\$ 23.63	\$ 1.53	\$ 14.82
Town	SPIRIT RIVER	1,148	\$32,056	\$3,172	\$21,946	\$ 27.92	\$ 2.76	\$ 19.12
Town	BENTLEY	1,132	\$26,456	\$2,025	\$16,488	\$ 23.37	\$ 1.79	\$ 14.57
Town	TROCHU	1,113	\$24,486	\$3,517	\$14,685	\$ 22.00	\$ 3.16	\$ 13.19

Exhibit E-4: List of Non-Paying Municipalities (Cont'd)

STATUS	MUNICIPALITY	Population	100% Population net cost of front- line policing	100% Assessment net cost of front- line policing	35% assessment 65% population	per capita 100% population	per capita 100% assessment	per capita 35% assessment 65% population
Town	VIKING	1,085	\$35,861	\$8,562	\$26,306	\$ 33.05	\$ 7.89	\$ 24.25
Town	RAINBOW LAKE	1,082	\$99,137	\$71,914	\$89,609	\$ 91.62	\$ 66.46	\$ 82.82
Town	VAUXHALL	1,069	\$32,337	\$5,441	\$22,923	\$ 30.25	\$ 5.09	\$ 21.44
Town	KILLAM	1,019	\$30,872	\$5,234	\$21,899	\$ 30.30	\$ 5.14	\$ 21.49
Town	CORONATION	1,015	\$119,778	\$94,241	\$110,840	\$ 118.01	\$ 92.85	\$ 109.20
Town	SMOKY LAKE	1,010	\$31,277	\$5,865	\$22,383	\$ 30.97	\$ 5.81	\$ 22.16
Town	ECKVILLE	1,002	\$50,734	\$25,524	\$41,911	\$ 50.63	\$ 25.47	\$ 41.83
Town	FALHER	941	\$20,893	-\$2,783	\$12,606	\$ 22.20	\$ -	\$ 13.40
Town	CASTOR	931	\$30,124	\$6,700	\$21,926	\$ 32.36	\$ 7.20	\$ 23.55
Town	SEDGEWICK	891	\$30,054	\$7,636	\$22,207	\$ 33.73	\$ 8.57	\$ 24.92
Town	ONOWAY	875	\$95,611	\$73,596	\$87,906	\$ 109.27	\$ 84.11	\$ 100.46
Town	BASHAW	868	\$26,918	\$5,079	\$19,274	\$ 31.01	\$ 5.85	\$ 22.21
Town	MILK RIVER	846	\$20,475	-\$810	\$13,025	\$ 24.20	\$ 0.96	\$ 15.40
Town	MCCLENNAN	824	\$23,373	\$2,641	\$16,117	\$ 28.37	\$ 3.21	\$ 19.56
Town	MUNDARE	823	\$23,307	\$2,600	\$16,059	\$ 28.32	\$ 3.16	\$ 19.51
Town	DAYSLAND	818	\$25,513	\$4,932	\$18,310	\$ 31.19	\$ 6.03	\$ 22.38
Town	HARDISTY	761	\$31,482	\$12,335	\$24,780	\$ 41.37	\$ 16.21	\$ 32.56
Town	STAVELY	497	\$15,587	\$3,082	\$11,210	\$ 31.36	\$ 6.20	\$ 22.56
Town	GRANUM	445	\$9,966	-\$1,230	\$6,048	\$ 22.40	\$ 2.76	\$ 13.59
Village	STIRLING	1,106	\$37,582	\$9,755	\$27,843	\$ 33.98	\$ 8.82	\$ 25.17
Village	DUCHESSE	978	\$37,723	\$13,117	\$29,111	\$ 38.57	\$ 13.41	\$ 29.77
Village	THORSBY	945	\$48,356	\$24,580	\$40,035	\$ 51.17	\$ 26.01	\$ 42.36
Village	BOYLE	918	\$23,097	\$0	\$15,013	\$ 25.16	\$ -	\$ 16.35
Village	FORESTBURG	895	\$30,323	\$7,805	\$22,442	\$ 33.88	\$ 8.72	\$ 25.07
Village	ALBERTA BEACH	884	\$214,669	\$192,428	\$206,885	\$ 242.84	\$ 217.68	\$ 234.03
Village	NOBLEFORD	877	\$18,795	-\$3,270	\$11,072	\$ 21.43	\$ 3.73	\$ 12.63
Village	ALIX	851	\$65,365	\$43,954	\$67,871	\$ 76.81	\$ 51.65	\$ 68.00
Village	BEISEKER	837	\$21,978	\$919	\$14,607	\$ 26.26	\$ 1.10	\$ 17.45
Village	HYTHE	821	\$18,972	-\$1,684	\$11,743	\$ 23.11	\$ 2.05	\$ 14.30
Village	KITSOTY	808	\$21,403	\$1,074	\$14,288	\$ 26.49	\$ 1.33	\$ 17.68
Village	DELBURNE	765	\$29,778	\$10,531	\$23,042	\$ 38.93	\$ 13.77	\$ 30.12
Village	MANNVILLE	761	\$28,972	\$9,825	\$22,270	\$ 38.07	\$ 12.91	\$ 29.26
Village	LINDEN	741	\$18,741	\$97	\$12,215	\$ 25.29	\$ 0.13	\$ 16.48
Village	CONSORT	739	\$27,784	\$9,191	\$21,277	\$ 37.60	\$ 12.44	\$ 28.79
Village	WARBURG	696	\$39,653	\$22,142	\$33,524	\$ 56.97	\$ 31.81	\$ 48.17
Village	WABAMUN	662	\$67,048	\$50,392	\$61,218	\$ 101.28	\$ 76.12	\$ 92.47
Village	ACME	666	\$13,409	-\$3,096	\$7,632	\$ 20.44	\$ 4.72	\$ 11.63
Village	RYCROFT	638	\$26,429	\$10,377	\$20,811	\$ 41.42	\$ 16.26	\$ 32.62
Village	BARNWELL	613	\$11,174	-\$4,249	\$5,776	\$ 18.23	\$ 6.93	\$ 9.42
Village	CLIVE	610	\$33,754	\$18,406	\$28,382	\$ 55.33	\$ 30.17	\$ 46.53
Village	SPRING LAKE	592	\$17,760	\$2,865	\$12,547	\$ 30.00	\$ 4.84	\$ 21.19
Village	BRETON	579	\$19,769	\$5,201	\$14,670	\$ 34.14	\$ 8.98	\$ 25.34
Village	CARBON	570	\$9,035	-\$5,306	\$4,016	\$ 15.85	\$ 9.31	\$ 7.05
Village	MARWAYNE	569	\$18,643	\$4,327	\$13,632	\$ 32.76	\$ 7.60	\$ 23.96
Village	BERWYN	561	\$12,030	-\$2,085	\$7,090	\$ 21.44	\$ 3.72	\$ 12.64
Village	New Sarepta	530	\$11,458	-\$1,877	\$6,791	\$ 21.62	\$ 3.54	\$ 12.81
Village	FOREMOST	524	\$13,248	\$84	\$8,633	\$ 25.28	\$ 0.12	\$ 16.48
Village	CAROLINE	515	\$3,498	-\$9,459	-\$1,037	\$ 6.79	\$ 18.37	\$ 2.01
Village	CLYDE	493	\$15,718	\$3,314	\$11,377	\$ 31.88	\$ 8.72	\$ 23.08
Village	GLENDON	483	\$19,466	\$7,314	\$15,213	\$ 40.30	\$ 15.14	\$ 31.50
Village	ANDREW	465	\$20,255	\$8,556	\$16,161	\$ 43.56	\$ 18.40	\$ 34.75
Village	CREMONA	463	\$20,042	\$8,393	\$15,965	\$ 43.29	\$ 18.13	\$ 34.48
Village	RYLEY	458	\$11,228	-\$2,955	\$7,195	\$ 24.52	\$ 0.64	\$ 15.71
Village	IRMA	444	\$15,701	\$4,530	\$11,791	\$ 35.36	\$ 10.20	\$ 26.56
Village	HINES CREEK	430	\$9,741	-\$1,078	\$5,954	\$ 22.65	\$ 2.51	\$ 13.85
Village	HAY LAKES	429	\$13,457	\$2,663	\$9,679	\$ 31.37	\$ 6.21	\$ 22.56
Village	TILLEY	405	\$34,229	\$24,039	\$30,662	\$ 84.52	\$ 59.36	\$ 75.71
Village	HOLDEN	398	\$10,014	\$0	\$6,509	\$ 25.16	\$ -	\$ 16.35
Village	EDGERTON	393	\$9,888	\$0	\$6,427	\$ 25.16	\$ -	\$ 16.35
Village	ROSEMARY	388	\$1,282	-\$8,480	-\$2,135	\$ 3.30	\$ 21.86	\$ 5.50
Village	CHAMPION	384	\$12,915	\$3,254	\$9,534	\$ 33.63	\$ 8.47	\$ 24.83
Village	WARNER	383	\$9,636	\$0	\$6,264	\$ 25.16	\$ -	\$ 16.35
Village	STANDARD	380	\$8,088	-\$1,473	\$4,742	\$ 21.28	\$ 3.88	\$ 12.48
Village	BAWLIF	374	\$15,617	\$6,207	\$12,323	\$ 41.76	\$ 16.60	\$ 32.95
Village	DONNELLY	374	\$9,410	\$0	\$6,116	\$ 25.16	\$ -	\$ 16.35
Village	NAMPA	373	\$9,385	\$0	\$6,100	\$ 25.16	\$ -	\$ 16.35
Village	MYRNAM	362	\$9,108	\$0	\$5,920	\$ 25.16	\$ -	\$ 16.35
Village	BIG VALLEY	351	\$13,299	\$4,468	\$10,208	\$ 37.89	\$ 12.73	\$ 29.08
Village	ROCKYFORD	349	\$8,968	\$187	\$5,895	\$ 25.70	\$ 0.54	\$ 16.89
Village	ELNORA	338	\$26,495	\$17,991	\$23,519	\$ 78.39	\$ 53.23	\$ 69.58
Village	LONGVIEW	334	\$17,843	\$9,440	\$14,902	\$ 53.42	\$ 28.26	\$ 44.62
Village	NEW NORWAY	323	\$17,837	\$9,710	\$14,992	\$ 55.22	\$ 30.06	\$ 46.42
Village	CHAUVIN	321	\$7,726	-\$3,501	\$4,900	\$ 24.07	\$ 1.09	\$ 15.26
Village	COUTTS	305	\$7,674	\$0	\$4,988	\$ 25.16	\$ -	\$ 16.35
Village	BARONS	297	\$9,665	\$2,192	\$7,049	\$ 32.54	\$ 7.38	\$ 23.73
Village	WILLINGDON	295	\$10,483	\$3,071	\$7,895	\$ 35.57	\$ 10.41	\$ 26.76
Village	CHIPMAN	294	\$5,923	-\$1,474	\$3,334	\$ 20.15	\$ 5.01	\$ 11.34
Village	VETERAN	293	\$7,372	\$0	\$4,792	\$ 25.16	\$ -	\$ 16.35
Village	GROUXVILLE	282	\$7,095	\$0	\$4,612	\$ 25.16	\$ -	\$ 16.35
Village	GLENWOOD	280	\$7,045	\$0	\$4,579	\$ 25.16	\$ -	\$ 16.35
Village	WASKATENAU	278	\$9,042	\$2,048	\$6,594	\$ 32.53	\$ 7.37	\$ 23.72
Village	VILNA	274	\$6,894	\$0	\$4,481	\$ 25.16	\$ -	\$ 16.35
Village	HUGHENDEN	266	\$7,374	\$681	\$5,031	\$ 27.72	\$ 2.56	\$ 18.91
Village	CARMANGAY	261	\$7,867	\$1,300	\$5,568	\$ 30.14	\$ 4.98	\$ 21.33
Village	MORRIN	253	\$8,759	\$2,394	\$6,532	\$ 34.62	\$ 9.46	\$ 25.82
Village	STROME	252	\$5,879	-\$461	\$3,660	\$ 23.33	\$ 1.83	\$ 14.52
Village	LOUGHEED	240	\$9,139	\$3,101	\$7,026	\$ 38.08	\$ 12.92	\$ 29.27
Village	INNISFREE	233	\$5,017	-\$845	\$2,965	\$ 21.53	\$ 3.63	\$ 12.73
Village	BITTERN LAKE	232	\$9,140	\$3,303	\$7,097	\$ 39.40	\$ 14.24	\$ 30.59
Village	DEWBERRY	231	\$5,542	-\$270	\$3,508	\$ 23.99	\$ 1.17	\$ 15.19
Village	ARROWWOOD	224	\$5,636	\$0	\$3,663	\$ 25.16	\$ -	\$ 16.35
Village	DONALD	224	\$12,027	\$6,391	\$10,054	\$ 53.69	\$ 28.53	\$ 44.89
Village	COWLEY	219	\$5,898	\$388	\$3,970	\$ 26.93	\$ 1.77	\$ 18.13
Village	MUNSON	217	\$9,050	\$3,590	\$7,139	\$ 41.70	\$ 16.54	\$ 32.90

Exhibit E-4: List of Non-Paying Municipalities (Cont'd)

STATUS	MUNICIPALITY	Population	100% Population net cost of front- line policing	100% Assessment net cost of front- line policing	35% assessment 65% population	per capita 100% population	per capita 100% assessment	per capita 35% assessment 65% population
Village	ROSALIND	214	\$5,384	\$0	\$3,500	\$ 25.16	\$ -	\$ 16.35
Village	DELIA	207	\$5,208	\$0	\$3,385	\$ 25.16	\$ -	\$ 16.35
Village	ALLIANCE	197	\$8,115	\$3,158	\$6,380	\$ 41.19	\$ 16.03	\$ 32.38
Village	FERINTOSH	193	\$4,856	\$0	\$3,156	\$ 25.16	\$ -	\$ 16.35
Village	HILL SPRING	192	\$636	-\$4,195	-\$1,055	\$ 3.31	\$ 21.85	\$ 5.49
Village	HUSSAR	187	\$4,310	-\$395	\$2,663	\$ 23.05	\$ 2.11	\$ 14.24
Village	BOTHA	185	\$5,322	\$667	\$3,692	\$ 28.77	\$ 3.61	\$ 19.96
Village	PARADISE VALLEY	183	\$18,978	\$14,374	\$17,367	\$ 103.71	\$ 78.55	\$ 94.90
Village	CZAR	175	\$2,077	-\$2,326	\$536	\$ 11.87	\$ 13.29	\$ 3.06
Village	LOMOND	175	\$4,403	\$0	\$2,862	\$ 25.16	\$ -	\$ 16.35
Village	AMISK	172	\$4,756	\$428	\$3,241	\$ 27.65	\$ 2.49	\$ 18.84
Village	YOUNGSTOWN	170	\$3,617	-\$660	\$2,120	\$ 21.28	\$ 3.88	\$ 12.47
Village	EDBERG	155	\$6,775	\$2,875	\$5,410	\$ 43.71	\$ 18.55	\$ 34.90
Village	HEISLER	153	\$7,116	\$3,267	\$5,769	\$ 46.51	\$ 21.35	\$ 37.71
Village	EMPRESS	136	\$3,422	\$0	\$2,224	\$ 25.16	\$ -	\$ 16.35
Village	GALAHAD	134	\$3,226	-\$145	\$2,046	\$ 24.08	\$ 1.08	\$ 15.27
Village	CEREAL	126	\$3,170	\$0	\$2,061	\$ 25.16	\$ -	\$ 16.35
Village	Derwent	125	\$2,345	-\$800	\$1,244	\$ 18.76	\$ 6.40	\$ 9.95
Village	MILO	122	\$3,070	\$0	\$1,995	\$ 25.16	\$ -	\$ 16.35
Village	HALKIRK	113	\$2,843	\$0	\$1,848	\$ 25.16	\$ -	\$ 16.35
Village	MINBURN	65	\$1,460	-\$175	\$888	\$ 22.47	\$ 2.69	\$ 13.66
Village	GADSBY	35	\$3,257	\$2,376	\$2,948	\$ 93.05	\$ 67.89	\$ 84.24
TOTALS	301	720,339	\$1,141,914	\$1,141,914	\$1,141,914			
AVERAGE		2,393	169,907	169,907	169,907	\$ 71.00	\$ 71.00	\$ 71.00

Appendix F – Saskatchewan Model Option

In this option, a distinction is made between municipalities that have a detachment located within their boundaries and those that do not. Rural municipalities with a detachment located in a city, town, village or hamlet within their boundaries are considered to have a detachment. Municipalities with a detachment were charged \$54 per capita; those without a detachment were charged \$34 per capita.

Exhibit F-1: Impact on Municipalities That Currently Pay For Front-Line Policing

Average Net Cost of Law Enforcement By Population Category, By Municipal Status For Municipalities that Currently Pay for Front-line Policing						
OPTION 4 - SASKATCHEWAN MODEL				Average		
CATEGORY	COUNT	WITH DETACHMENTS	STATUS	Population	NET COST OF LAW ENFORCEMENT	PER CAPITA COST OF LAW ENFORCEMENT
MORE THAN 50,000	7	5	City	313,300	\$ 56,315,216	\$ 179.75
	2	2	Urban Service Area	64,553	\$ 10,102,785	\$ 156.50
20,000 TO 50,000	3	3	City	27,671	\$ 2,099,804	\$ 75.88
	1	1	Town	21,690	\$ 1,546,680	\$ 71.31
5,000 TO 20,000	5	5	City	14,760	\$ 1,556,555	\$ 105.45
	32	30	Town	8,557	\$ 883,028	\$ 103.19
LESS THAN 5000	0					
	50	46	AVERAGE:	55,491	\$ 9,165,957	\$ 165.18

For the purposes of discussion the new Net Cost of Law Enforcement for municipalities that pay for front-line policing was calculated by subtracting \$73.16 per capita from the existing cost of policing and subtracting the MPAG amount from police revenue and then adding the appropriate cost per capita to the cost of law enforcement; in effect, applying the same 'charges' for policing to all municipalities. The net result lowers the per capita cost of policing significantly.

Exhibit F-2: Impact on Municipalities That Currently DO NOT Pay For Front-line Policing

Average Net Cost of Law Enforcement By Population Category, By Municipal Status For Municipalities that Currently DO NOT Pay for Front-line Policing						
OPTION 4 - SASKATCHEWAN MODEL				Average		
CATEGORY	COUNT	WITH DETACH MENTS	STATUS	Population	NET COST OF LAW ENFORCEMENT	PER CAPITA COST OF LAW ENFORCEMENT
MORE THAN 50,000	0					
20,000 TO 50,000	2	2	Specialized Municipality	24,422	\$ 5,004,995	\$ 204.94
	2	2	Municipal District	32,343	\$ 2,854,236	\$ 88.25
5,000 TO 20,000	2	2	Specialized Municipality	7,876	\$ 517,202	\$ 65.67
	31	31	Municipal District	9,547	\$ 727,253	\$ 76.18
LESS THAN 5000	1	1	Specialized Municipality	4,745	\$ 380,366	\$ 80.16
	1	1	Special Area Board	4,729	\$ 395,545	\$ 83.64
	7	3	Improvement District	285	\$ 13,611	\$ 41.02
	31	23	Municipal District	2,781	\$ 229,598	\$ 82.56
	51	0	Summer Village	121	\$ 11,646	\$ 96.54
	76	45	Town	1,990	\$ 125,747	\$ 63.17
264	97	7	Village	412	\$ 20,137	\$ 48.83
	301	117	AVERAGE:	2,393	\$ 197,310	\$ 82.45

Saskatchewan Model Option - Individual Municipality Information

Exhibit F-3: List of Paying Municipalities

SASKATCHEWAN MODEL - IMPACT ON MUNICIPALITIES THAT PAY FOR FRONTLINE POLICING										
STATUS	MUNICIPALITY	RCMP DETACHMENT (Y)	Population	\$ 52.45	\$ 32.45	NET COST OF LAW ENFORCEMENT	calculate current mpag	calculate cost at 73.16	new NET COST OF LAW ENFORCEMENT	new per capita
City	CALGARY		1,065,455		\$ 34,574,015	\$ 219,961,000	\$ 17,047,280	\$ 77,948,688	\$ 193,633,607	\$ 181.74
City	EDMONTON	Y	782,439			\$ 195,038,000	\$ 12,519,024	\$ 57,243,237	\$ 150,313,787	\$ 192.11
City	RED DEER	Y	89,891	\$ 4,714,783		\$ 3,744,023	\$ 1,438,256	\$ 6,576,426	\$ 3,320,636	\$ 36.94
City	LETHBRIDGE	Y	85,492	\$ 4,484,055		\$ 21,618,000	\$ 1,367,872	\$ 6,254,595	\$ 21,215,333	\$ 248.16
Urban Service Area	Fort McMurray	Y	67,219	\$ 3,525,637		\$ 15,922,378	\$ 1,075,504	\$ 4,917,742	\$ 15,605,776	\$ 232.16
Urban Service Area	Sherwood Park	Y	61,886	\$ 3,245,921		\$ 4,891,278	\$ 990,176	\$ 4,527,580	\$ 4,599,794	\$ 74.33
City	MEDICINE HAT		61,097		\$ 1,982,598	\$ 11,345,000	\$ 977,552	\$ 4,469,867	\$ 9,835,293	\$ 160.98
City	ST. ALBERT	Y	58,501	\$ 3,068,377		\$ 4,503,381	\$ 936,016	\$ 4,279,933	\$ 4,227,841	\$ 72.27
City	GRANDE PRAIRIE	Y	50,227	\$ 2,634,406		\$ 11,896,582	\$ 803,632	\$ 3,674,607	\$ 11,660,013	\$ 232.15
City	AIRDRIE	Y	38,091	\$ 1,997,873		\$ 3,027,867	\$ 633,274	\$ 2,786,738	\$ 2,872,276	\$ 75.41
City	SPRUCE GROVE	Y	23,326	\$ 1,223,449		\$ 1,526,786	\$ 426,564	\$ 1,706,530	\$ 1,470,269	\$ 63.03
Town	OKOTOKS	Y	21,690	\$ 1,137,641		\$ 1,592,220	\$ 403,660	\$ 1,586,840	\$ 1,546,680	\$ 71.31
City	LEDUC	Y	21,597	\$ 1,132,763		\$ 2,001,783	\$ 402,358	\$ 1,580,037	\$ 1,956,867	\$ 90.61
City	FORT SASKATCHEWAN	Y	17,469	\$ 916,249		\$ 53,789	\$ 339,752	\$ 1,278,032	\$ 75,820	\$ 4.34
City	CAMROSE	Y	16,543	\$ 867,680		\$ 3,046,310	\$ 332,344	\$ 1,210,286	\$ 3,036,048	\$ 183.52
Town	COCHRANE	Y	15,424	\$ 808,969		\$ 1,131,359	\$ 323,392	\$ 1,128,420	\$ 1,135,320	\$ 73.61
City	COLD LAKE	Y	13,924	\$ 730,314		\$ 990,223	\$ 311,392	\$ 1,016,680	\$ 1,013,249	\$ 72.77
Town	CHESTERMERE	Y	13,760	\$ 721,712		\$ 698,971	\$ 310,080	\$ 1,006,682	\$ 724,081	\$ 52.62
City	BROOKS	Y	13,581	\$ 712,323		\$ 1,605,859	\$ 308,648	\$ 993,586	\$ 1,633,244	\$ 120.28
Town	STONY PLAIN	Y	12,363	\$ 648,439		\$ 561,709	\$ 298,904	\$ 904,477	\$ 604,575	\$ 48.90
City	WETASKIWIN	Y	12,285	\$ 644,348		\$ 2,132,197	\$ 298,280	\$ 898,771	\$ 2,176,055	\$ 177.13
Town	CANMORE	Y	12,226	\$ 641,254		\$ 1,856,052	\$ 297,808	\$ 894,454	\$ 1,900,660	\$ 155.46
Town	STRATHMORE	Y	11,838	\$ 620,903		\$ 1,400,252	\$ 294,704	\$ 866,068	\$ 1,449,791	\$ 122.47
Town	BEAUMONT	Y	11,794	\$ 618,595		\$ 981,716	\$ 294,352	\$ 862,849	\$ 1,031,814	\$ 87.49
Town	LACOMBE		11,733		\$ 380,736	\$ 9,114	\$ 293,864	\$ 858,386	\$ 174,672	\$ 14.89
Town	HIGH RIVER	Y	11,346	\$ 595,098		\$ 1,109,409	\$ 290,768	\$ 830,073	\$ 1,165,201	\$ 102.70
Town	SYLVAN LAKE	Y	11,115	\$ 582,982		\$ 1,199,165	\$ 288,920	\$ 813,173	\$ 1,257,893	\$ 113.17
Town	HINTON	Y	9,825	\$ 515,321		\$ 1,279,650	\$ 278,600	\$ 718,797	\$ 1,354,774	\$ 137.89
Town	WHITECOURT	Y	9,202	\$ 482,645		\$ 512,148	\$ 273,616	\$ 673,218	\$ 595,191	\$ 64.68
Town	BANFF	Y	8,721	\$ 457,416		\$ 550,637	\$ 269,768	\$ 638,028	\$ 639,793	\$ 73.38
Town	EDSON	Y	8,365	\$ 438,744		\$ 965,683	\$ 266,920	\$ 611,983	\$ 1,059,364	\$ 126.64
Town	DRUMHELLER	Y	7,932	\$ 416,033		\$ 744,163	\$ 263,456	\$ 580,305	\$ 843,347	\$ 106.32
Town	INNISFAIR	Y	7,883	\$ 413,463		\$ 611,887	\$ 263,064	\$ 576,720	\$ 711,694	\$ 90.28
Town	TABER	Y	7,821	\$ 410,211		\$ 1,669,729	\$ 262,568	\$ 572,184	\$ 1,770,324	\$ 226.36
Town	MORINVILLE	Y	7,636	\$ 400,508		\$ 616,683	\$ 261,088	\$ 558,650	\$ 719,629	\$ 94.24
Town	OLDS	Y	7,248	\$ 380,158		\$ 741,361	\$ 257,984	\$ 530,264	\$ 849,239	\$ 117.17
Town	ROCKY MOUNTAIN HOUSE	Y	7,231	\$ 379,266		\$ 1,010,268	\$ 257,848	\$ 529,020	\$ 1,118,362	\$ 154.66
Town	SLAVE LAKE	Y	7,031	\$ 368,776		\$ 918,982	\$ 256,248	\$ 514,388	\$ 1,029,618	\$ 146.44
Town	COALDALE		6,943		\$ 225,300	\$ 950,329	\$ 255,544	\$ 507,950	\$ 923,223	\$ 132.97
Town	DRAYTON VALLEY	Y	6,893	\$ 361,538		\$ 812,398	\$ 255,144	\$ 504,292	\$ 924,788	\$ 134.16
Town	PONOKA	Y	6,576	\$ 344,911		\$ 838,640	\$ 252,608	\$ 481,100	\$ 955,059	\$ 145.23
Town	DEVON	Y	6,534	\$ 342,708		\$ 428,833	\$ 252,272	\$ 478,027	\$ 545,786	\$ 83.53
Town	BONNYVILLE	Y	6,470	\$ 339,352		\$ 786,684	\$ 251,760	\$ 473,345	\$ 904,450	\$ 139.79
Town	PEACE RIVER	Y	6,315	\$ 331,222		\$ 1,367,353	\$ 250,520	\$ 462,005	\$ 1,487,089	\$ 235.49
Town	STETTLE	Y	5,843	\$ 306,465		\$ 92,381	\$ 246,744	\$ 427,474	\$ 218,116	\$ 37.33
Town	VEGREVILLE	Y	5,834	\$ 305,993		\$ 477,080	\$ 246,672	\$ 426,815	\$ 602,930	\$ 103.35
Town	WAINWRIGHT	Y	5,775	\$ 302,699		\$ 406,476	\$ 246,200	\$ 422,499	\$ 533,076	\$ 92.31
Town	BLACKFALDS	Y	5,610	\$ 294,245		\$ 202,707	\$ 244,880	\$ 410,428	\$ 74,010	\$ 13.19
Town	ST. PAUL	Y	5,441	\$ 285,380		\$ 663,903	\$ 243,528	\$ 398,064	\$ 794,748	\$ 146.07
Town	REDCLIFF	Y	5,096	\$ 267,285		\$ 520,406	\$ 240,768	\$ 372,823	\$ 655,636	\$ 128.66
TOTALS	50	46	2,774,537	44,418,332	37,162,649	530,499,811	49,202,176	202,985,127	458,297,841	\$ 165.18
AVERAGE			55,491	987,074	9,290,662	10,609,996	984,044	4,059,703	9,165,957	\$ 165.18

Exhibit F-4: List of Non-Paying Municipalities

STATUS	MUNICIPALITY	RCMP DETACHMENT (Y)	Population	\$ 52.45	\$ 32.45	CURRENT NET COST OF LAW ENFORCEMENT	new NET COST OF LAW ENFORCEMENT	new PER CAPITA COST OF LAW ENFORCEMENT
Improvement District	I.D. NO. 12 (JASPER NATIONAL PARK)		24		\$ 779	\$ -	\$ 779	\$ 32.45
Improvement District	I.D. NO. 13 ELK ISLAND		21		\$ 681	\$ -	\$ 681	\$ 32.45
Improvement District	I.D. NO. 24 WOOD BUFFALO		422		\$ 13,694	\$ -	\$ 13,694	\$ 32.45
Improvement District	I.D. NO. 25 WILLMORE WILDERNESS		1		\$ 32	\$ -	\$ 32	\$ 32.45
Improvement District	I.D. NO. 4 WATERTON	Y	160	\$ 8,392		\$ -	\$ 8,392	\$ 52.45
Improvement District	I.D. NO. 9 BANFF	Y	938	\$ 49,198		\$ -	\$ 49,198	\$ 52.45
Improvement District	KANANASKIS IMPROVEMENT DISTRICT	Y	429	\$ 22,501		\$ -	\$ 22,501	\$ 52.45
Municipal District	ACADIA NO. 34, M.D. OF		545		\$ 17,685	\$ -	\$ 17,685	\$ 32.45
Municipal District	ATHABASCA COUNTY	Y	7,592	\$ 398,200		\$ 66,736	\$ 464,936	\$ 61.24
Municipal District	BARRHEAD NO. 11, COUNTY OF	Y	5,845	\$ 306,570		\$ 4,823	\$ 311,393	\$ 53.28
Municipal District	BEAVER COUNTY	Y	5,676	\$ 297,706		\$ 227,102	\$ 524,808	\$ 92.46
Municipal District	BIG LAKES, M.D. OF		4,030	\$ 211,374		\$ 356,103	\$ 567,477	\$ 140.81
Municipal District	BIGHORN NO. 8, M.D. OF	Y	1,454	\$ 76,262		\$ 4,794	\$ 71,468	\$ 49.15
Municipal District	BIRCH HILLS COUNTY		1,610		\$ 52,245	\$ -	\$ 52,245	\$ 32.45
Municipal District	BONNYVILLE NO. 87, M.D. OF	Y	9,047	\$ 474,515		\$ 498,102	\$ 972,617	\$ 107.51
Municipal District	BRAZEAU COUNTY	Y	7,040	\$ 369,248		\$ 179,473	\$ 548,721	\$ 77.94
Municipal District	CAMROSE COUNTY	Y	7,577	\$ 397,414		\$ 203,345	\$ 600,759	\$ 79.29
Municipal District	CARDSTON COUNTY	Y	4,266	\$ 223,752		\$ 6,384	\$ 230,136	\$ 53.85
Municipal District	CLEAR HILLS COUNTY		3,293		\$ 106,858	\$ -	\$ 106,858	\$ 32.45
Municipal District	CLEARWATER COUNTY	Y	11,826	\$ 620,274		\$ 122,381	\$ 742,655	\$ 62.80
Municipal District	CYPRESS COUNTY	Y	6,729	\$ 352,936		\$ 103,713	\$ 456,649	\$ 67.86
Municipal District	FAIRVIEW NO. 136, M.D. OF	Y	1,856	\$ 97,347		\$ 25,853	\$ 123,200	\$ 66.38
Municipal District	FLAGSTAFF COUNTY	Y	3,506	\$ 183,990		\$ 210,037	\$ 393,927	\$ 112.36
Municipal District	FOOTHILLS NO. 31, M.D. OF	Y	19,736	\$ 1,035,153		\$ 143,690	\$ 891,463	\$ 45.17
Municipal District	FORTY MILE NO. 8, COUNTY OF	Y	3,414	\$ 179,064		\$ 509	\$ 178,555	\$ 52.30
Municipal District	GRANDE PRAIRIE NO. 1, COUNTY OF	Y	17,989	\$ 943,523		\$ 1,419,350	\$ 2,362,873	\$ 131.35
Municipal District	GREENVIEW NO. 16, M.D. OF	Y	5,464	\$ 286,587		\$ 189,544	\$ 476,131	\$ 87.14
Municipal District	KNEEHILL COUNTY	Y	5,218	\$ 273,684		\$ 96,667	\$ 370,351	\$ 70.98
Municipal District	LAC LA BICHE COUNTY	Y	9,123	\$ 478,501		\$ 159,851	\$ 638,352	\$ 69.97
Municipal District	LAC STE. ANNE COUNTY	Y	10,220	\$ 536,039		\$ 64,719	\$ 600,758	\$ 58.78
Municipal District	LACOMBE COUNTY	Y	10,507	\$ 551,092		\$ 394,957	\$ 946,049	\$ 90.04
Municipal District	LAMONT COUNTY		3,925		\$ 127,366	\$ -	\$ 127,366	\$ 32.45
Municipal District	LELUC COUNTY	Y	12,730	\$ 667,689		\$ 533,327	\$ 1,201,016	\$ 94.35
Municipal District	LESSER SLAVE RIVER NO. 124, M.D. OF	Y	2,820	\$ 147,909		\$ 223,489	\$ 371,398	\$ 131.70
Municipal District	LETHBRIDGE, COUNTY OF	Y	10,302	\$ 540,340		\$ 69,935	\$ 610,275	\$ 59.24
Municipal District	MINBURN NO. 27, COUNTY OF	Y	3,319	\$ 174,082		\$ 13,954	\$ 188,036	\$ 56.65
Municipal District	MOUNTAIN VIEW COUNTY	Y	12,570	\$ 659,297		\$ 402,646	\$ 1,061,943	\$ 84.48
Municipal District	NEWELL NO. 4, COUNTY OF	Y	7,101	\$ 372,447		\$ 168,259	\$ 540,706	\$ 76.15
Municipal District	NORTHERN LIGHTS, COUNTY OF	Y	3,558	\$ 186,512		\$ 2,475	\$ 188,987	\$ 53.15
Municipal District	NORTHERN SUNRISE COUNTY	Y	2,909	\$ 152,577		\$ -	\$ 152,577	\$ 52.45
Municipal District	OPPORTUNITY NO. 17, M.D. OF	Y	3,259	\$ 170,935		\$ 648,298	\$ 819,233	\$ 251.38
Municipal District	PAINTEARTH NO. 18, COUNTY OF	Y	2,126	\$ 111,509		\$ 37,288	\$ 148,797	\$ 69.99
Municipal District	PARKLAND COUNTY	Y	30,089	\$ 1,578,168		\$ 1,207,995	\$ 2,786,163	\$ 92.60
Municipal District	PEACE NO. 135, M.D. OF	Y	1,487	\$ 77,993		\$ 5,424	\$ 83,417	\$ 56.10
Municipal District	PINCHER CREEK NO. 9, M.D. OF	Y	3,309	\$ 173,557		\$ 65,022	\$ 238,579	\$ 72.10
Municipal District	PONOKA COUNTY	Y	8,640	\$ 453,168		\$ 137,481	\$ 590,649	\$ 68.36
Municipal District	PROVOST NO. 52, M.D. OF	Y	2,547	\$ 133,590		\$ 120,321	\$ 253,911	\$ 99.69
Municipal District	RANCHLAND NO. 66, M.D. OF		88		\$ 2,791	\$ -	\$ 2,791	\$ 32.45
Municipal District	RED DEER COUNTY	Y	19,108	\$ 1,002,215		\$ 19,918	\$ 982,297	\$ 51.41
Municipal District	ROCKY VIEW COUNTY	Y	34,597	\$ 1,814,613		\$ 1,107,696	\$ 2,922,309	\$ 84.47
Municipal District	SADDLE HILLS COUNTY		2,478		\$ 80,411	\$ -	\$ 80,411	\$ 32.45
Municipal District	SMOKY LAKE COUNTY	Y	2,716	\$ 142,454		\$ 95,258	\$ 237,712	\$ 87.52
Municipal District	SMOKY RIVER NO. 130, M.D. OF	Y	2,442	\$ 128,083		\$ -	\$ 128,083	\$ 52.45
Municipal District	SPIRIT RIVER NO. 133, M.D. OF	Y	662	\$ 34,722		\$ 575	\$ 35,297	\$ 53.32
Municipal District	ST. PAUL NO. 19, COUNTY OF	Y	5,925	\$ 310,766		\$ -	\$ 310,766	\$ 52.45
Municipal District	STARLAND COUNTY		2,371		\$ 76,939	\$ 350,742	\$ 427,681	\$ 180.38
Municipal District	STETTLER NO. 6, COUNTY OF	Y	5,216	\$ 273,579		\$ 221,814	\$ 495,393	\$ 94.98
Municipal District	STURGEON COUNTY	Y	19,165	\$ 1,005,204		\$ 533,384	\$ 1,538,588	\$ 80.28
Municipal District	TABER, M.D. OF	Y	6,714	\$ 352,149		\$ -	\$ 352,149	\$ 52.45
Municipal District	THORHILD NO. 7, COUNTY OF		3,547		\$ 115,100	\$ 46,176	\$ 161,276	\$ 45.47
Municipal District	TWO HILLS NO. 21, COUNTY OF	Y	2,801	\$ 146,912		\$ 36,130	\$ 183,042	\$ 65.35
Municipal District	VERMILION RIVER, COUNTY OF	Y	7,900	\$ 414,355		\$ 88,444	\$ 502,799	\$ 63.65
Municipal District	VULCAN COUNTY	Y	3,830	\$ 200,884		\$ 202,987	\$ 403,871	\$ 105.45
Municipal District	WAINWRIGHT NO. 61, M.D. OF	Y	4,113	\$ 215,727		\$ 47,580	\$ 263,307	\$ 64.02
Municipal District	WARNER NO. 5, COUNTY OF	Y	3,776	\$ 198,051		\$ 15,354	\$ 213,405	\$ 56.52
Municipal District	WESTLOCK COUNTY	Y	6,910	\$ 362,430		\$ 151,072	\$ 513,502	\$ 74.31
Municipal District	WETASKIWIN NO. 10, COUNTY OF	Y	10,535	\$ 552,561		\$ 406,841	\$ 959,402	\$ 91.05
Municipal District	WHEATLAND COUNTY	Y	8,164	\$ 428,202		\$ 162,374	\$ 590,576	\$ 72.34
Municipal District	WILLOW CREEK NO. 26, M.D. OF	Y	5,337	\$ 279,926		\$ 43,573	\$ 323,499	\$ 60.61
Municipal District	WOODLANDS COUNTY	Y	4,158	\$ 218,087		\$ 448,735	\$ 666,822	\$ 160.37
Municipal District	YELLOWHEAD COUNTY	Y	10,045	\$ 526,860		\$ 536,118	\$ 1,062,978	\$ 105.82
Special Area	SPECIAL AREAS BOARD	Y	4,729	\$ 248,036		\$ 147,509	\$ 395,545	\$ 83.64
Specialized Municipal	CROWNEST PASS, Municipality of	Y	5,749	\$ 301,535		\$ 67,408	\$ 234,127	\$ 40.72
Specialized Municipal	JASPER, Municipality of	Y	4,745	\$ 248,875		\$ 131,491	\$ 380,366	\$ 80.16
Specialized Municipal	MACKENZIE COUNTY	Y	10,002	\$ 524,605		\$ 275,673	\$ 800,278	\$ 80.01
Specialized Municipal	STRATHCONA COUNTY	Y	26,112	\$ 1,369,574		\$ 2,063,811	\$ 3,433,386	\$ 131.49
Specialized Municipal	WOOD BUFFALO, Regional Municipality of	Y	22,731	\$ 1,192,241		\$ 5,384,364	\$ 6,576,605	\$ 289.32
Summer Village	ARGENTIA BEACH		52		\$ 1,687	\$ 39,846	\$ 41,533	\$ 798.72
Summer Village	BETULA BEACH		15		\$ 487	\$ 1,570	\$ 2,057	\$ 137.12
Summer Village	BIRCH COVE		38		\$ 1,233	\$ 92	\$ 1,325	\$ 34.87
Summer Village	BIRCHCLIFF		125		\$ 4,056	\$ 90	\$ 4,146	\$ 33.17
Summer Village	BONDISS		131		\$ 4,251	\$ -	\$ 4,251	\$ 32.45
Summer Village	BONNYVILLE BEACH		97		\$ 3,148	\$ 520	\$ 3,668	\$ 37.81
Summer Village	BURNSTICK LAKE		43		\$ 1,395	\$ -	\$ 1,395	\$ 32.45

Exhibit F-4: List of Non-Paying Municipalities (Cont'd)

STATUS	MUNICIPALITY	RCMP DETACHMENT (Y)	Population	\$ 52.45	\$ 32.45	CURRENT NET COST OF LAW ENFORCEMENT	new NET COST OF LAW ENFORCEMENT	new PER CAPITA COST OF LAW ENFORCEMENT
Summer Village	CASTLE ISLAND		22		\$ 714	\$ -	\$ 714	\$ 32.45
Summer Village	CRYSTAL SPRINGS		112		\$ 3,634	\$ 14,410	\$ 18,044	\$ 161.11
Summer Village	GHOST LAKE		78		\$ 2,531	\$ -	\$ 2,531	\$ 32.45
Summer Village	GOLDEN DAYS		207		\$ 6,717	\$ 42,677	\$ 49,394	\$ 238.62
Summer Village	GRANDVIEW		127		\$ 4,121	\$ 16,208	\$ 20,329	\$ 160.07
Summer Village	GULL LAKE		204		\$ 6,620	\$ 1,911	\$ 4,709	\$ 23.08
Summer Village	HALF MOON BAY		32		\$ 1,038	\$ -	\$ 1,038	\$ 32.45
Summer Village	HORSESHOE BAY		214		\$ 6,944	\$ -	\$ 6,944	\$ 32.45
Summer Village	ISLAND LAKE		351		\$ 11,390	\$ -	\$ 11,390	\$ 32.45
Summer Village	ISLAND LAKE SOUTH		105		\$ 3,407	\$ -	\$ 3,407	\$ 32.45
Summer Village	ITASKA BEACH		35		\$ 1,136	\$ 21,776	\$ 22,912	\$ 664.62
Summer Village	JARVIS BAY		183		\$ 5,938	\$ 3,450	\$ 9,388	\$ 51.30
Summer Village	KAPASIWIN		15		\$ 487	\$ 1,000	\$ 1,487	\$ 99.12
Summer Village	LAKEVIEW		36		\$ 1,168	\$ -	\$ 1,168	\$ 32.45
Summer Village	LARKSPUR		56		\$ 1,817	\$ -	\$ 1,817	\$ 32.45
Summer Village	MA-ME-O BEACH		155		\$ 5,030	\$ 45,255	\$ 50,285	\$ 324.42
Summer Village	MEWATHA BEACH		167		\$ 5,419	\$ -	\$ 5,419	\$ 32.45
Summer Village	NAKAMUN PARK		88		\$ 2,856	\$ -	\$ 2,856	\$ 32.45
Summer Village	NORLENWOLD		270		\$ 8,762	\$ 3,406	\$ 12,168	\$ 45.06
Summer Village	NORRIS BEACH		40		\$ 1,298	\$ 7,063	\$ 8,361	\$ 209.03
Summer Village	PARKLAND BEACH		135		\$ 4,381	\$ 1,296	\$ 5,677	\$ 42.05
Summer Village	PELICAN NARROWS		141		\$ 4,575	\$ -	\$ 4,575	\$ 32.45
Summer Village	POINT ALISON		4		\$ 130	\$ -	\$ 130	\$ 32.45
Summer Village	POPLAR BAY		84		\$ 2,726	\$ 14,519	\$ 17,245	\$ 205.30
Summer Village	ROCHON SANDS		66		\$ 2,142	\$ 6,807	\$ 8,949	\$ 135.59
Summer Village	ROSS HAVEN		198		\$ 6,425	\$ 2,141	\$ 8,566	\$ 43.26
Summer Village	SANDY BEACH		239		\$ 7,756	\$ 2,057	\$ 9,813	\$ 41.06
Summer Village	SEBA BEACH		203		\$ 6,587	\$ 46,318	\$ 52,905	\$ 260.62
Summer Village	SILVER BEACH		47		\$ 1,525	\$ 100,186	\$ 101,711	\$ 2,164.07
Summer Village	SILVER SANDS		173		\$ 5,614	\$ 1,459	\$ 7,073	\$ 40.88
Summer Village	SOUTH BAPTISTE		69		\$ 2,239	\$ -	\$ 2,239	\$ 32.45
Summer Village	SOUTH VIEW		115		\$ 3,732	\$ 1,659	\$ 5,391	\$ 46.88
Summer Village	SUNBREAKER COVE		137		\$ 4,446	\$ 90	\$ 4,536	\$ 33.11
Summer Village	SUNDANCE BEACH		102		\$ 3,310	\$ 15,240	\$ 18,550	\$ 181.86
Summer Village	SUNRISE BEACH		170		\$ 5,517	\$ 17	\$ 5,534	\$ 32.55
Summer Village	SUNSET BEACH		88		\$ 2,856	\$ -	\$ 2,856	\$ 32.45
Summer Village	SUNSET POINT		242		\$ 7,853	\$ 1,207	\$ 9,060	\$ 37.44
Summer Village	VAL QUENTIN		181		\$ 5,873	\$ 861	\$ 6,734	\$ 37.21
Summer Village	WAIPAROUS		72		\$ 2,336	\$ -	\$ 2,336	\$ 32.45
Summer Village	WEST BAPTISTE		104		\$ 3,375	\$ -	\$ 3,375	\$ 32.45
Summer Village	WEST COVE		169		\$ 5,484	\$ 2,290	\$ 7,774	\$ 46.00
Summer Village	WHISPERING HILLS		125		\$ 4,056	\$ -	\$ 4,056	\$ 32.45
Summer Village	WHITE SANDS		120		\$ 3,894	\$ 480	\$ 4,374	\$ 36.45
Summer Village	YELLOWSTONE		170		\$ 5,517	\$ 2,233	\$ 7,750	\$ 45.59
Town	WESTLOCK	Y	4,964	\$ 260,362		\$ 170,728	\$ 431,090	\$ 86.84
Town	DIDSBURY	Y	4,596	\$ 241,218		\$ 147,729	\$ 388,947	\$ 84.57
Town	VERMILION	Y	4,472	\$ 234,556		\$ 73,550	\$ 308,106	\$ 68.90
Town	BARRHEAD	Y	4,209	\$ 220,762		\$ 38,520	\$ 259,282	\$ 61.60
Town	HIGH LEVEL	Y	3,887	\$ 203,873		\$ 266,517	\$ 470,390	\$ 121.02
Town	GRANDE CACHE	Y	3,783	\$ 198,418		\$ 57,266	\$ 255,684	\$ 67.59
Town	PINCHER CREEK	Y	3,712	\$ 194,694		\$ 235,852	\$ 430,546	\$ 115.99
Town	CLARESHOLM	Y	3,700	\$ 194,065		\$ 30,540	\$ 163,525	\$ 44.20

Appendix G – Base Plus Modifier Option

In this option, a distinction is made between municipalities that have a Crime Severity Index (CSI) that is greater than the average of the group to which it belongs (municipalities that currently pay for front line policing and those who don't).

Municipalities that have a CSI over the average and have net expenditures that exceed a target spending based on CSI receive additional funding.

Municipalities that currently do not pay for front line policing are allocated policing costs using the 100% population model proposed by the Solicitor General and receive MPAG based on population. This is the Base Case.

Base Plus Modifier - Summary Information

The two charts below show the impact of this approach for the two groups.

Exhibit G-1: Impact on Municipalities that currently Pay For Front-Line Policing

Average Net Cost of Law Enforcement By Population Category, Using CRIME SEVERITY INDEX For Municipalities that Currently DO Pay for Front-line Policing					
OPTION 5 - USING CSI			Average		
CATEGORY	COUNT	STATUS	Population	NET COST OF LAW ENFORCEMENT - CSI	PER CAPITA COST WITH CSI
MORE THAN 50,000	7	City	313300	\$ 61,168,606	\$ 195.24
	2	Urban Service Area	64,553	\$ 8,115,142	\$ 125.71
20,000 TO 50,000	3	City	27,671	\$ 2,185,479	\$ 78.98
	1	Town	21,690	\$ 1,592,220	\$ 73.41
5,000 TO 20,000	5	City	14,760	\$ 1,511,842	\$ 102.43
	32	Town	8,557	\$ 789,348	\$ 92.25
	50	AVERAGE:	55,491	\$ 9,674,952	\$ 174.35

The overall cost per capita is reduced to \$174.35 from the existing \$191.20.

Exhibit G-2: Impact on Municipalities that currently DO NOT Pay For Front-Line Policing

Average Net Cost of Law Enforcement By Population Category, Using CRIME SEVERITY INDEX For Municipalities that Currently DO NOT Pay for Front-line Policing					
OPTION 5 - USING CSI			Average		
CATEGORY	COUNT	STATUS	Population	NET COST OF LAW ENFORCEMENT - CSI	PER CAPITA COST WITH CSI
MORE THAN 50,000	0				
20,000 TO 50,000	2	Specialized Municipality	32,343	\$ 2,771,547	\$ 85.69
	2	Municipal District	24,422	\$ 2,319,180	\$ 94.96
5,000 TO 20,000	2	Specialized Municipality	7,876	\$ 81,924	\$ 10.40
	31	Municipal District	9,547	\$ 605,987	\$ 63.48
LESS THAN 5000	1	Specialized Municipality	4,745	\$ 288,407	\$ 60.78
	1	Special Area Board	4,729	\$ 320,545	\$ 67.78
	7	Improvement District	285	\$ 10,428	\$ 36.59
	31	Municipal District	2,781	\$ 198,070	\$ 71.22
	51	Summer Village	121	\$ 12,388	\$ 102.70
	76	Town	1,990	\$ 116,998	\$ 58.78
264	97	Village	412	\$ 24,615	\$ 59.69
	301	AVERAGE:	2,393	\$ 159,040	\$ 66.46

The cost per capita is increased to \$66.46 from the existing \$32.88.

The \$66.46 is less than the \$71.00 based on population alone.

Base Plus Modifier - Individual Municipality Information

Exhibit G-3: List of Paying Municipalities

BASE PLUS MODIFIER OPTION - IMPACT ON MUNICIPALITIES THAT PAY FOR FRONTLINE POLICING										
STATUS	MUNICIPALITY	Population	Net Cost of Law Enforcement Using CSI	Per Capita Net Cost of Law Enforcement	Current Net Cost of Law Enforcement (Includes Mpag)	CSI	Target Spending on LEF @2.01 per point	Spending In Excess of Average	Target Spending Based on CSI Over Average CSI	Additional Support
City	CALGARY	1,065,455	\$219,961,000	\$206.45	\$ 219,961,000	80	\$ 171,325,164	\$ 14,395,865	\$ -	\$ -
City	EDMONTON	782,439	\$155,642,375	\$198.92	\$ 195,038,000	129	\$ 202,878,608	\$ 44,076,976	\$ 39,395,625	\$ 39,395,625
City	RED DEER	89,891	\$3,744,023	\$41.65	\$ 3,744,023	134	\$ 24,211,242		\$ 5,429,383	\$ -
City	LETHBRIDGE	85,492	\$19,719,207	\$230.66	\$ 21,618,000	115	\$ 19,761,476	\$ 5,123,475	\$ 1,898,793	\$ 1,898,793
City	MEDICINE HAT	61,097	\$11,345,000	\$185.69	\$ 11,345,000	83	\$ 10,192,813		\$ -	\$ -
City	ST. ALBERT	58,501	\$4,503,381	\$76.98	\$ 4,503,381	71.69	\$ 8,429,813		\$ -	\$ -
City	GRANDE PRAIRIE	50,227	\$9,690,620	\$192.94	\$ 11,896,582	143.47	\$ 14,484,196	\$ 2,205,962	\$ 3,989,734	\$ 2,205,962
City	AIRDRIE	38,091	\$3,027,867	\$79.49	\$ 3,027,867	85.01	\$ 6,508,613		\$ -	\$ -
City	SPRUCE GROVE	23,326	\$1,526,786	\$65.45	\$ 1,526,786	111.86	\$ 5,244,585		\$ 370,857	\$ -
City	LEDUC	21,597	\$2,001,783	\$92.69	\$ 2,001,783	142.31	\$ 6,177,673		\$ 1,665,182	\$ -
City	FORT SASKATCHEWAN	17,469	\$53,789	-\$3.08	\$ 53,789	131.24	\$ 4,608,189		\$ 958,211	\$ -
City	CAMROSE	16,543	\$3,046,310	\$184.14	\$ 3,046,310	55.68	\$ 1,851,440		\$ -	\$ -
City	COLD LAKE	13,924	\$990,223	\$71.12	\$ 990,223	148.85	\$ 4,165,901		\$ 1,256,609	\$ -
City	BROOKS	13,581	\$1,605,859	\$118.24	\$ 1,605,859	126.58	\$ 3,455,357		\$ 617,741	\$ -
City	WETASKIWIN	12,285	\$2,132,197	\$173.56	\$ 2,132,197	195.79	\$ 4,834,613		\$ 2,267,759	\$ -
Town	OKOTOKS	21,690	\$1,592,220	\$73.41	\$ 1,592,220	76.36	\$ 3,329,059		\$ -	\$ -
Town	COCHRANE	15,424	\$1,131,359	\$73.35	\$ 1,131,359	81.73	\$ 2,533,813		\$ -	\$ -
Town	CHESTERMERE	13,760	\$698,971	\$50.80	\$ 698,971	89.74	\$ 2,481,993		\$ -	\$ -
Town	STONY PLAIN	12,363	\$561,709	\$45.43	\$ 561,709	103.51	\$ 2,572,185		\$ -	\$ -
Town	CANMORE	12,226	\$1,856,052	\$151.81	\$ 1,856,052	58.79	\$ 1,444,721		\$ -	\$ -
Town	STRATHMORE	11,838	\$1,400,252	\$118.28	\$ 1,400,252	115.98	\$ 2,759,672		\$ 286,242	\$ -
Town	BEAUMONT	11,794	\$981,716	\$83.24	\$ 981,716	74.52	\$ 1,766,567		\$ -	\$ -
Town	LACOMBE	11,733	\$9,114	\$0.78	\$ 9,114	97.86	\$ 2,307,865		\$ -	\$ -
Town	HIGH RIVER	11,346	\$1,109,409	\$97.78	\$ 1,109,409	70.22	\$ 1,601,399		\$ -	\$ -
Town	SYLVAN LAKE	11,115	\$1,199,165	\$107.89	\$ 1,199,165	84.32	\$ 1,883,806		\$ -	\$ -
Town	HINTON	9,825	\$1,279,650	\$130.24	\$ 1,279,650	117.45	\$ 2,319,432		\$ 266,598	\$ -
Town	WHITECOURT	9,202	\$512,148	\$55.66	\$ 512,148	173.64	\$ 3,211,649		\$ 1,288,969	\$ -
Town	BANFF	8,721	\$550,637	\$63.14	\$ 550,637	153.36	\$ 2,688,280		\$ 866,106	\$ -
Town	EDSON	8,365	\$965,683	\$115.44	\$ 965,683	116.64	\$ 1,961,144		\$ 213,362	\$ -
Town	DRUMHELLER	7,932	\$744,163	\$93.82	\$ 744,163	130.04	\$ 2,073,269		\$ 415,955	\$ -
Town	INNISFAIL	7,883	\$611,887	\$77.62	\$ 611,887	104.78	\$ 1,660,221		\$ 13,151	\$ -
Town	TABER	7,821	\$1,669,729	\$213.49	\$ 1,669,729	34.35	\$ 539,989	\$ 298,205	\$ -	\$ -
Town	MORINVILLE	7,636	\$616,683	\$80.76	\$ 616,683	96.67	\$ 1,483,726		\$ -	\$ -
Town	OLDS	7,248	\$741,361	\$102.28	\$ 741,361	102.3	\$ 1,490,356		\$ -	\$ -
Town	ROCKY MOUNTAIN HOUSE	7,231	\$1,010,268	\$139.71	\$ 1,010,268	183.42	\$ 2,665,883		\$ 1,155,025	\$ -
Town	SLAVE LAKE	7,031	\$918,982	\$130.70	\$ 918,982	155.25	\$ 2,194,041		\$ 724,977	\$ -
Town	COALDALE	6,943	\$950,329	\$136.88	\$ 950,329	49.34	\$ 688,561		\$ -	\$ -
Town	DRAYTON VALLEY	6,893	\$812,398	\$117.86	\$ 812,398	152.19	\$ 2,108,582		\$ 668,352	\$ -
Town	PONOKA	6,576	\$838,640	\$127.53	\$ 838,640	117.05	\$ 1,547,139		\$ 173,150	\$ -
Town	DEVON	6,534	\$428,833	\$65.63	\$ 428,833	71.34	\$ 936,932		\$ -	\$ -
Town	BONNYVILLE	6,470	\$786,684	\$121.59	\$ 786,684	176.9	\$ 2,300,531		\$ 948,679	\$ -
Town	PEACE RIVER	6,315	\$1,068,914	\$169.27	\$ 1,367,353	184.05	\$ 2,336,174	\$ 298,439	\$ 1,016,707	\$ 298,439
Town	STETTLER	5,843	\$92,381	\$15.81	\$ 92,381	143.31	\$ 1,683,094		\$ 462,254	\$ -
Town	VEGREVILLE	5,834	\$477,080	\$81.78	\$ 477,080	114.29	\$ 1,340,203		\$ 121,249	\$ -
Town	WAINWRIGHT	5,775	\$406,476	\$70.39	\$ 406,476	105.35	\$ 1,222,876		\$ 16,251	\$ -
Town	BLACKFALDS	5,610	-\$202,707	-\$36.13	-\$ 202,707	97.86	\$ 1,103,479		\$ -	\$ -
Town	ST. PAUL	5,441	\$663,903	\$122.02	\$ 663,903	254.58	\$ 2,784,191		\$ 1,647,328	\$ -
Town	REDCLIFF	5,096	\$520,406	\$102.12	\$ 520,406	53.81	\$ 551,174		\$ -	\$ -
URBAN SERVICE AREA	Fort McMurray	67,219	\$12,968,997	\$192.94	\$ 15,922,378	147.42	\$ 19,917,944	\$ 2,953,381	\$ 5,873,155	\$ 2,953,381
URBAN SERVICE AREA	Sherwood Park	61,886	\$4,891,278	\$79.04	\$ 4,891,278	65.19	\$ 8,109,040		\$ -	\$ -
		2,774,537	483,747,612	\$ 174.35	530,499,811	5707.09	\$ 579,728,674	\$ 69,352,302		\$ 46,752,199
		55,491	\$ 174.35							

Exhibit G-4: List of Non-Paying Municipalities

BASE PLUS MODIFIER OPTION - IMPACT ON MUNICIPALITIES THAT PAY FOR FRONTLINE POLICING												
STATUS	MUNICIPALITY	Population	TOTAL COST USING CSI	PER CAPITA COST WITH CSI	Current Net Cost of Law Enforcement	Allocation of Front Line Policing Costs	MPAG	CSI	Spending In Excess of Average	Target Spending Based on CSI Exceeding Average CSI	Additional Support	
Municipal District	ROCKY VIEW COUNTY	34,597	\$ 3,071,654	\$ 88.78	1,107,696	2,531,117	\$584,358	47.45		\$ -	\$ -	-
Municipal District	PARKLAND COUNTY	30,089	\$ 2,471,440	\$ 82.14	1,207,995	2,201,311	\$521,246	90.22		\$ -	\$ -	-
Specialized Municipality	STRATHCONA COUNTY	26,112	\$ 3,639,925	\$ 139.40	2,063,811	1,910,354	\$465,568	37.05		\$ -	\$ -	-
Specialized Municipality	WOOD BUFFALO, Regional Municipality of	22,731	\$ 998,435	\$ 43.92	5,384,214	1,663,000	\$418,234	392.19	\$ 2,968,818	\$ 6,920,641	\$ 2,968,818	-
Municipal District	FOOTHILLS NO. 31, M.D. OF	19,736	\$ 1,052,616	\$ 53.33	143,690	1,443,886	\$357,888	36.31		\$ -	\$ -	-
Municipal District	STURGEON COUNTY	19,165	\$ 1,442,578	\$ 75.27	533,384	1,402,111	\$353,320	74.45		\$ -	\$ -	-
Municipal District	RED DEER COUNTY	19,108	\$ 731,996	\$ 38.31	19,918	1,397,941	\$352,864	97.86		\$ -	\$ -	-
Municipal District	GRANDE PRAIRIE NO. 1, COUNTY OF	17,989	\$ 2,318,651	\$ 128.89	1,419,350	1,316,075	\$343,912	67.06		\$ -	\$ -	-
Municipal District	LEDUC COUNTY	12,730	\$ 748,214	\$ 58.78	533,327	931,327	\$301,840	162.90		\$ 818,643	\$ -	-
Municipal District	MOUNTAIN VIEW COUNTY	12,570	\$ 1,127,212	\$ 89.67	402,646	919,621	\$300,560	44.92		\$ -	\$ -	-
Municipal District	CLEARWATER COUNTY	11,826	\$ 503,210	\$ 42.55	122,381	865,190	\$294,608	118.55		\$ 211,183	\$ -	-
Municipal District	WETASKIWIN NO. 10, COUNTY OF	10,535	\$ 900,146	\$ 85.44	406,641	770,741	\$284,280	76.17		\$ -	\$ -	-
Municipal District	LACOMBE COUNTY	10,507	\$ 937,154	\$ 89.19	394,957	768,692	\$284,056	62.40		\$ -	\$ -	-
Municipal District	LETHBRIDGE, COUNTY OF	10,302	\$ 648,019	\$ 62.90	69,935	753,694	\$282,416	49.34		\$ -	\$ -	-
Municipal District	LAC STE. ANNE COUNTY	10,220	\$ 309,584	\$ 30.29	64,719	747,695	\$281,760	142.41		\$ 437,903	\$ -	-
Municipal District	YELLOWHEAD COUNTY	10,045	\$ 944,376	\$ 94.01	536,118	734,892	\$280,360	94.12		\$ -	\$ -	-
Municipal District	LAC LA BICHE COUNTY	9,123	\$ 83,852	\$ 9.19	159,851	667,439	\$272,984	289.08		\$ 1,792,346	\$ -	-
Municipal District	BONNYVILLE NO. 87, M.D. OF	9,047	\$ 758,371	\$ 83.83	498,102	661,879	\$272,376	128.49		\$ 255,744	\$ -	-
Municipal District	PONOKA COUNTY	8,640	\$ 657,676	\$ 76.12	137,481	632,102	\$269,120	37.49		\$ -	\$ -	-
Municipal District	WHEATLAND COUNTY	8,164	\$ 226,044	\$ 27.69	162,374	597,278	\$265,312	349.47		\$ 2,120,312	\$ -	-
Municipal District	VERMILION RIVER, COUNTY OF	7,900	\$ 441,975	\$ 55.95	88,444	577,964	\$263,200	82.23		\$ -	\$ -	-
Municipal District	ATHABASCA COUNTY	7,592	\$ 295,507	\$ 38.92	66,736	555,431	\$260,736	124.54		\$ 183,205	\$ -	-
Municipal District	CAMROSE COUNTY	7,577	\$ 611,922	\$ 80.76	203,345	554,333	\$260,616	55.68		\$ -	\$ -	-
Municipal District	NEWELL NO. 4, COUNTY OF	7,101	\$ 590,004	\$ 83.09	168,259	519,509	\$256,808	39.85		\$ -	\$ -	-
Municipal District	BRAZEAU COUNTY	7,040	\$ 579,913	\$ 82.37	179,473	515,046	\$256,320	47.12		\$ -	\$ -	-
Municipal District	WESTLOCK COUNTY	6,910	\$ 448,888	\$ 64.96	151,072	505,536	\$255,280	87.01		\$ -	\$ -	-
Municipal District	CYPRESS COUNTY	6,729	\$ 477,048	\$ 70.89	103,713	492,294	\$253,832	51.17		\$ -	\$ -	-
Municipal District	TABER, M.D. OF	6,714	\$ 411,170	\$ 61.24	-	491,196	\$253,712	34.50		\$ -	\$ -	-
Municipal District	ST. PAUL NO. 19, COUNTY OF	5,925	\$ 52,321	\$ 8.83	-	433,473	\$247,400	186.20		\$ 525,617	\$ -	-
Municipal District	BARRHEAD NO. 11, COUNTY OF	5,845	\$ 264,190	\$ 45.20	4,823	427,620	\$246,760	83.32		\$ -	\$ -	-
Municipal District	BEAVER COUNTY	5,676	\$ 503,727	\$ 88.75	227,102	415,256	\$245,408	70.70		\$ -	\$ -	-
Municipal District	GREENVIEW NO. 16, M.D. OF	5,464	\$ 241,073	\$ 44.12	189,544	399,746	\$243,712	184.46		\$ 474,782	\$ -	-
Municipal District	WILLOW CREEK NO. 26, M.D. OF	5,337	\$ 281,842	\$ 52.81	43,573	390,455	\$242,696	82.54		\$ -	\$ -	-
Municipal District	KNEEHILL COUNTY	5,218	\$ 337,622	\$ 64.70	96,667	381,749	\$241,744	78.10		\$ -	\$ -	-
Municipal District	STETTLER NO. 6, COUNTY OF	5,216	\$ 478,480	\$ 91.73	221,814	381,603	\$241,728	69.33		\$ -	\$ -	-
Specialized Municipality	CROWSENEST PASS, Municipality of	5,749	\$ 170,737	\$ 29.70	67,408	420,597	\$245,992	91.86		\$ -	\$ -	-
Specialized Municipality	MACKENZIE COUNTY	10,002	\$ 6,888	\$ 0.69	275,673	731,746	\$280,016	293.53		\$ 2,011,656	\$ -	-
Improvement District	I.D. NO. 9 BANFF	938	\$ 34,322	\$ 36.59	-	68,624	\$45,024	105.85		\$ 4,274	\$ -	-
Improvement District	KANANASKIS IMPROVEMENT DISTRICT	429	\$ 15,697	\$ 36.59	-	31,386	\$20,592	105.85		\$ 1,955	\$ -	-
Improvement District	I.D. NO. 24 WOOD BUFFALO	422	\$ 15,441	\$ 36.59	-	30,874	\$20,256	105.85		\$ 1,923	\$ -	-
Improvement District	I.D. NO. 4 WATERLOO	160	\$ 5,854	\$ 36.59	-	11,706	\$7,680	105.85		\$ 729	\$ -	-
Improvement District	I.D. NO. 12 (JASPER NATIONAL PARK)	24	\$ 878	\$ 36.59	-	1,756	\$1,152	105.85		\$ 109	\$ -	-
Improvement District	I.D. NO. 13 ELK ISLAND	21	\$ 768	\$ 36.59	-	1,536	\$1,008	105.85		\$ 96	\$ -	-
Improvement District	I.D. NO. 25 WILLMORE WILDERNESS	1	\$ 37	\$ 36.59	-	73	\$48	105.85		\$ 5	\$ -	-
Municipal District	CARDSTON COUNTY	4,266	\$ 225,294	\$ 52.81	6,384	312,101	\$204,768	63.23		\$ -	\$ -	-
Municipal District	WOODLANDS COUNTY	4,158	\$ 647,608	\$ 155.75	448,735	304,199	\$199,584	73.32	\$ 6,906	\$ -	\$ -	-
Municipal District	WAINWRIGHT NO. 61, M.D. OF	4,113	\$ 293,793	\$ 71.43	47,580	300,907	\$197,424	38.49		\$ -	\$ -	-
Municipal District	BIG LAKES, M.D. OF	4,030	\$ 501,947	\$ 124.55	356,103	294,835	\$193,440	107.01		\$ 23,257	\$ -	-
Municipal District	LAMONT COUNTY	3,925	\$ 236,912	\$ 60.36	-	287,153	\$188,400	37.05		\$ -	\$ -	-
Municipal District	VULCAN COUNTY	3,830	\$ 413,510	\$ 107.97	202,987	280,203	\$183,840	52.66		\$ -	\$ -	-
Municipal District	WARNER NO. 5, COUNTY OF	3,776	\$ 203,418	\$ 53.87	15,354	276,252	\$181,248	67.60		\$ -	\$ -	-
Municipal District	NORTHERN LIGHTS, COUNTY OF	3,556	\$ 162,702	\$ 45.75	2,475	260,157	\$170,688	81.34		\$ -	\$ -	-
Municipal District	THORHILD NO. 7, COUNTY OF	3,547	\$ 196,022	\$ 55.26	46,176	259,499	\$170,256	89.48		\$ -	\$ -	-
Municipal District	FLAGSTAFF COUNTY	3,506	\$ 405,367	\$ 115.62	210,037	256,499	\$168,288	50.50		\$ -	\$ -	-
Municipal District	FORTY MILE NO. 8, COUNTY OF	3,414	\$ 223,122	\$ 65.35	509	249,768	\$163,872	22.16		\$ -	\$ -	-
Municipal District	MINIBURN NO. 27, COUNTY OF	3,319	\$ 170,795	\$ 51.46	13,954	242,818	\$159,312	74.98		\$ -	\$ -	-
Municipal District	PINCHER CREEK NO. 9, M.D. OF	3,309	\$ 175,753	\$ 53.11	65,022	242,086	\$158,832	114.90		\$ 46,441	\$ -	-
Municipal District	CLEAR HILLS COUNTY	3,293	\$ 150,857	\$ 45.81	-	240,916	\$158,064	79.16		\$ -	\$ -	-
Municipal District	OPPORTUNITY NO. 17, M.D. OF	3,259	\$ 81,661	\$ 25.06	648,298	238,428	\$156,432	446.80	\$ 301,997	\$ 1,178,633	\$ 301,997	-
Municipal District	NORTHERN SUNRISE COUNTY	2,909	\$ 19,628	\$ 6.75	-	212,822	\$139,632	231.29		\$ 395,442	\$ -	-
Municipal District	LESSER SLAVE RIVER NO. 124, M.D. OF	2,820	\$ 204,685	\$ 72.58	223,489	206,311	\$135,360	231.06		\$ 382,664	\$ -	-
Municipal District	TWO HILLS NO. 21, COUNTY OF	2,801	\$ 171,657	\$ 61.28	36,130	204,921	\$134,448	71.71		\$ -	\$ -	-
Municipal District	SMOKY LAKE COUNTY	2,716	\$ 163,475	\$ 60.19	95,258	198,703	\$130,368	139.06		\$ 106,845	\$ -	-
Municipal District	PROVOST NO. 52, M.D. OF	2,547	\$ 262,055	\$ 102.89	120,321	186,339	\$122,256	50.69		\$ -	\$ -	-
Municipal District	SADDLE HILLS COUNTY	2,478	\$ 131,739	\$ 53.16	-	181,290	\$118,944	57.88		\$ -	\$ -	-
Municipal District	SMOKY RIVER NO. 130, M.D. OF	2,442	\$ 106,252	\$ 43.51	-	178,657	\$117,216	85.82		\$ -	\$ -	-
Municipal District	STARLAND COUNTY	2,371	\$ 503,652	\$ 212.42	350,742	173,462	\$113,808	25.09	\$ 98,800	\$ -	\$ -	-
Municipal District	PAINTED EARTH NO. 18, COUNTY OF	2,126	\$ 141,903	\$ 66.75	37,288	155,538	\$102,048	69.33		\$ -	\$ -	-
Municipal District	FAIRVIEW NO. 136, M.D. OF	1,856	\$ 110,879	\$ 59.74	25,853	135,785	\$89,088	79.16		\$ -	\$ -	-
Municipal District	BIRCH HILLS COUNTY	1,610	\$ 73,756	\$ 45.81	-	117,788	\$77,280	79.16		\$ -	\$ -	-
Municipal District	PEACE NO. 135, M.D. OF	1,487	\$ 84,771	\$ 57.01	5,424	108,789	\$71,376	57.31		\$ -	\$ -	-
Municipal District	BIGHORN NO. 8, M.D. OF	1,454	\$ 46,138	\$ 31.73	4,794	106,375	\$69,792	110.37		\$ 13,508	\$ -	-
Municipal District	SPIRIT RIVER NO. 133, M.D. OF	662	\$ 35,769	\$ 54.03	575	48,432	\$31,776	57.88		\$ -	\$ -	-
Municipal District	ACADIA NO. 34, M.D. OF	545	\$ 30,475	\$ 55.92	-	39,872	\$26,160	49.91		\$ -	\$ -	-
Municipal District	RANCHLAND NO. 66, M.D. OF	86	\$ 3,846	\$ 44.72	-	6,292	\$4,128	82.33		\$ -	\$ -	-
Special Area	SPECIAL AREAS BOARD	4,729	\$ 320,545	\$ 67.78	147,509	345,974	\$226,992	105.85		\$ 21,545	\$ -	-
Specialized Municipality	JASPER, Municipality of	4,745	\$ 288,407	\$ 60.78	131,491	347,144	\$227,760	116.04		\$ 72,260	\$ -	-
Summer Village	ISLAND LAKE	351	\$ 10,734	\$ 30.58	-	25,679	\$16,848	123.24		\$ 7,992	\$ -	-
Summer Village	NORGLINWOLD	270	\$ 14,031	\$ 51.97	3,406	19,753	\$12,960	97.86		\$ -	\$ -	-
Summer Village	SUNSET POINT	242	\$ 11,369	\$ 46.98	1,207	17,705	\$11,616	90.22		\$ -	\$ -	-
Summer Village	SANDY BEACH	239	\$ 7,783	\$ 32.57	2,057	17,485	\$11,472	142.41		\$ 10,241	\$ -	-
Summer Village	HORSESHOE BAY	214	\$ 1,321	\$ 6.17	-	15,656	\$10,272	229.63		\$ 28,719	\$ -	-
Summer Village	GOLDEN DAYS	207	\$ 54,210	\$ 261.88	42,677	15,144	\$9,396	50.50	\$ 20,681	\$ -	\$ -	-
Summer Village	GULL LAKE	204	\$ 8,874	\$ 43.50	1,911	14,925	\$9,792	58.74		\$ -	\$ -	-
Summer Village	SEBA BEACH	203	\$ 54,842	\$ 270.16	46,318	14,851	\$9,744	90.22	\$ 24,747	\$ -	\$ -	-
Summer Village	ROSS HAVEN	198	\$ 10,455	\$ 52.80	2,141	14,486	\$9,504	90.22		\$ -	\$ -	-
Summer Village	JARVIS BAY	183	\$ 10,651	\$ 58.20	3,450	13,388	\$8,784	97.86		\$ -	\$ -	-
Summer Village	VAL QUENTIN	181	\$ 8,461	\$ 46.75	861	13,242	\$8,688	90.22		\$ -	\$ -	-
Summer Village	SILVER SANDS	173	\$ 8,723	\$ 50.42	1,459	12,657	\$8,304	90.22		\$ -	\$ -	-
Summer Village	SUNRISE BEACH	170	\$ 7,155	\$ 42.09	17	12,437	\$8,160	90.22		\$ -	\$ -	-
Summer Village	YELLOWSTONE	170	\$ 9,371	\$ 55.13	2,233	12,437	\$8,160	90.22		\$ -	\$ -	-
Summer Village	WEST COVE	169	\$ 9,386	\$ 55.54	2,290	12,364	\$8,112	90.22		\$ -	\$ -	-
Summer Village	MEWATHA BEACH	167	\$ 4,957	\$ 29.68	-	12,218	\$8,016	125.84		\$ 4,257	\$ -	-
Summer Village	MA-ME-O BEACH	155	\$ 52,516	\$ 338.81	45,255	11,340	\$7,440	76.17	\$ 28,785	\$ -	\$ -	-
Summer Village	PELICAN NARROWS	141	\$ 4,677	\$ 33.17	-	10,316	\$6,					

Exhibit G-4: List of Non-Paying Municipalities (Cont'd)

BASE PLUS MODIFIER OPTION - IMPACT ON MUNICIPALITIES THAT PAY FOR FRONTLINE POLICING											
STATUS	MUNICIPALITY	Population	TOTAL COST USING CSI	PER CAPITA COST WITH CSI	Current Net Cost of Law Enforcement	Allocation of Front Line Policing Costs	MPAG	CSI	Spending In Excess of Average	Target Spending Based on CSI Exceeding Average CSI	Additional Support
Summer Village	GRANDVIEW	127	\$ 23,284	\$ 183.34	\$ 16,208	9,291	\$6,096	50.50	\$ 2,713	\$ -	\$ -
Summer Village	BIRCHCLIFF	125	\$ 6,698	\$ 53.59	\$ 90	9,145	\$6,000	58.74		\$ -	\$ -
Summer Village	WHISPERING HILLS	125	\$ 3,823	\$ 30.58	-	9,145	\$6,000	123.24		\$ 2,846	\$ -
Summer Village	WHITE SANDS	120	\$ 6,385	\$ 53.21	480	8,779	\$5,760	69.33		\$ -	\$ -
Summer Village	SOUTH VIEW	115	\$ 6,488	\$ 56.42	1,659	8,413	\$5,520	90.22		\$ -	\$ -
Summer Village	CRYSTAL SPRINGS	112	\$ 20,650	\$ 184.37	14,410	8,194	\$5,376	50.50	\$ 2,509	\$ -	\$ -
Summer Village	ISLAND LAKE SOUTH	105	\$ 3,211	\$ 30.58	-	7,682	\$5,040	123.24		\$ 2,391	\$ -
Summer Village	WEST BAPTISTE	104	\$ 3,181	\$ 30.58	-	7,609	\$4,992	123.24		\$ 2,368	\$ -
Summer Village	SUNDANCE BEACH	102	\$ 20,923	\$ 205.12	15,240	7,462	\$4,896	50.50	\$ 4,401	\$ -	\$ -
Summer Village	BONNYVILLE BEACH	97	\$ 3,737	\$ 38.53	520	7,097	\$4,656	115.75		\$ 1,448	\$ -
Summer Village	NAKAMUN PARK	88	\$ 2,108	\$ 23.96	-	6,438	\$4,224	142.41		\$ 3,771	\$ -
Summer Village	SUNSET BEACH	88	\$ 2,691	\$ 30.58	-	6,438	\$4,224	123.24		\$ 2,004	\$ -
Summer Village	POPLAR BAY	84	\$ 19,199	\$ 228.56	14,519	6,145	\$4,032	50.50	\$ 5,593	\$ -	\$ -
Summer Village	GHOST LAKE	78	\$ 2,732	\$ 35.03	-	5,706	\$3,744	110.37		\$ 725	\$ -
Summer Village	WAIPAROUS	72	\$ 2,522	\$ 35.03	-	5,268	\$3,456	110.37		\$ 669	\$ -
Summer Village	SOUTH BAPTISTE	69	\$ 2,110	\$ 30.58	-	5,048	\$3,312	123.24		\$ 1,571	\$ -
Summer Village	ROCHON SANDS	66	\$ 10,055	\$ 152.34	6,807	4,829	\$3,168	69.33		\$ -	\$ -
Summer Village	LARKSPUR	56	\$ 2,414	\$ 43.10	-	4,097	\$2,688	87.01		\$ -	\$ -
Summer Village	ARGENTIA BEACH	52	\$ 42,743	\$ 821.98	39,846	3,804	\$2,496	50.50	\$ 34,320	\$ -	\$ -
Summer Village	SILVER BEACH	47	\$ 102,388	\$ 2,178.46	100,186	3,439	\$2,256	76.17	\$ 95,192	\$ -	\$ -
Summer Village	BURNSTICK LAKE	43	\$ 1,998	\$ 46.46	-	3,146	\$2,064	77.29		\$ -	\$ -
Summer Village	NORRIS BEACH	40	\$ 8,937	\$ 223.42	7,063	2,926	\$1,920	76.17	\$ 2,813	\$ -	\$ -
Summer Village	BIRCH COVE	38	\$ 1,002	\$ 26.38	92	2,780	\$1,824	142.41		\$ 1,628	\$ -
Summer Village	LAKEVIEW	36	\$ 1,512	\$ 41.99	-	2,634	\$1,728	90.22		\$ -	\$ -
Summer Village	ITASKA BEACH	35	\$ 23,726	\$ 677.88	21,776	2,561	\$1,680	50.50	\$ 18,057	\$ -	\$ -
Summer Village	HALF MOON BAY	32	\$ 1,692	\$ 52.87	-	2,341	\$1,536	58.74		\$ -	\$ -
Summer Village	CASTLE ISLAND	22	\$ 924	\$ 41.99	-	1,610	\$1,056	90.22		\$ -	\$ -
Summer Village	BETULA BEACH	15	\$ 2,119	\$ 141.25	1,570	1,097	\$720	105.87		\$ 69	\$ -
Summer Village	KAPASIWIN	15	\$ 1,630	\$ 108.66	1,000	1,097	\$720	90.22		\$ -	\$ -
Summer Village	POINT ALISON	4	\$ 168	\$ 41.99	-	293	\$192	90.22		\$ -	\$ -
Town	WESTLOCK	4,964	\$ 384,673	\$ 77.49	170,728	363,166	\$238,272	87.01		\$ -	\$ -
Town	DIDSBURY	4,599	\$ 412,009	\$ 89.59	147,729	336,463	\$220,752	45.43		\$ -	\$ -
Town	VERMILION	4,472	\$ 273,675	\$ 61.20	73,550	327,172	\$214,666	82.23		\$ -	\$ -
Town	BARRHEAD	4,209	\$ 225,291	\$ 53.53	38,520	307,930	\$202,032	83.32		\$ -	\$ -
Town	HIGH LEVEL	3,887	\$ 232,877	\$ 59.91	266,517	284,373	\$186,576	236.81		\$ 550,861	\$ -
Town	GRANDE CACHE	3,783	\$ 128,430	\$ 33.95	57,266	276,764	\$181,584	157.31		\$ 221,129	\$ -
Town	PINCHER CREEK	3,712	\$ 360,069	\$ 97.00	235,852	271,570	\$178,176	114.90		\$ 52,097	\$ -
Town	CLARESHOLM	3,700	\$ 147,079	\$ 39.75	-	270,692	\$177,600	72.81		\$ -	\$ -
Town	RAYMOND	3,674	\$ 89,506	\$ 21.91	134,122	268,790	\$176,352	42.67		\$ -	\$ -
Town	CARDSTON	3,578	\$ 168,332	\$ 47.05	10,142	261,766	\$171,744	83.79		\$ -	\$ -
Town	THREE HILLS	3,322	\$ 167,187	\$ 50.33	13,785	243,038	\$159,456	78.10		\$ -	\$ -
Town	FAIRVIEW	3,297	\$ 140,167	\$ 42.51	10,873	241,209	\$158,256	79.16		\$ -	\$ -
Town	FORT MACLEOD	3,072	\$ 198,806	\$ 64.72	80,128	224,748	\$147,456	99.94		\$ -	\$ -
Town	GIBBONS	2,848	\$ 155,188	\$ 54.49	34,872	208,360	\$136,704	89.48		\$ -	\$ -
Town	HANNA	2,847	\$ 158,515	\$ 55.68	39,008	208,287	\$136,656	90.26		\$ -	\$ -
Town	HIGH PRAIRIE	2,836	\$ 109,171	\$ 38.49	177,561	207,482	\$136,128	281.56		\$ 534,837	\$ -
Town	ATHABASCA	2,734	\$ 87,374	\$ 31.96	3,762	200,019	\$131,232	123.24		\$ 62,252	\$ -
Town	CARSTAIRS	2,656	\$ 267,292	\$ 100.64	114,666	194,313	\$127,488	45.43		\$ -	\$ -
Town	CROSSFIELD	2,648	\$ 236,953	\$ 89.48	86,635	193,728	\$127,104	47.45		\$ -	\$ -
Town	GRIMSHAW	2,537	\$ 266,448	\$ 105.02	131,073	185,607	\$121,776	57.31		\$ -	\$ -
Town	SUNDRE	2,518	\$ 186,835	\$ 74.20	69,855	184,217	\$120,864	77.29		\$ -	\$ -
Town	RIMBEY	2,496	\$ 104,672	\$ 41.94	15,830	182,607	\$119,808	72.02		\$ -	\$ -
Town	BLACK DIAMOND	2,308	\$ 139,825	\$ 60.58	1,703	168,853	\$110,784	38.54		\$ -	\$ -
Town	FOX CREEK	2,278	\$ 58,725	\$ 25.78	79,439	166,658	\$109,344	238.08		\$ 325,866	\$ -
Town	BEAVER LODGE	2,264	\$ 47,028	\$ 20.77	32,981	165,634	\$108,672	109.47		\$ 18,899	\$ -
Town	SEXSMITH	2,255	\$ 84,821	\$ 37.61	27,910	164,976	\$108,240	67.06		\$ -	\$ -
Town	MAGRATH	2,254	\$ 129,642	\$ 57.52	2,032	164,903	\$108,192	42.67		\$ -	\$ -
Town	REDWATER	2,192	\$ 146,315	\$ 66.75	53,712	160,367	\$105,216	89.48		\$ -	\$ -
Town	MILLET	2,125	\$ 99,544	\$ 46.84	-	155,465	\$102,000	76.17		\$ -	\$ -
Town	NANTON	2,124	\$ 99,333	\$ 46.77	2,630	155,392	\$101,952	72.81		\$ -	\$ -
Town	PENHOLD	2,114	\$ 88,542	\$ 41.88	20,310	154,660	\$101,472	62.72		\$ -	\$ -
Town	PROVOST	2,078	\$ 227,309	\$ 109.39	111,674	152,026	\$99,744	50.69		\$ -	\$ -
Town	CALMAR	2,033	\$ 143,054	\$ 70.37	108,736	148,734	\$97,584	162.90		\$ 130,738	\$ -
Town	TURNER VALLEY	2,022	\$ 164,408	\$ 81.31	88,376	147,930	\$97,056	102.92		\$ 3,007	\$ -
Town	VULCAN	1,940	\$ 136,431	\$ 70.33	29,796	141,930	\$93,120	52.66		\$ -	\$ -
Town	VALLEYVIEW	1,884	\$ 57,758	\$ 30.66	22,766	137,833	\$90,432	158.00		\$ 111,488	\$ -
Town	TOFIELD	1,876	\$ 118,672	\$ 63.26	21,893	137,248	\$90,048	62.44		\$ -	\$ -
Town	BOW ISLAND	1,868	\$ 216,786	\$ 116.05	94,424	136,663	\$89,664	22.16		\$ -	\$ -
Town	SWAN HILLS	1,858	\$ 99,500	\$ 53.55	1,191	135,931	\$89,184	58.51		\$ -	\$ -
Town	COALHURST	1,810	\$ 95,087	\$ 52.53	6,479	132,420	\$86,880	49.34		\$ -	\$ -
Town	LAMONT	1,664	\$ 98,488	\$ 59.19	1,951	121,738	\$79,872	37.05		\$ -	\$ -
Town	PICTURE BUTTE	1,592	\$ 99,872	\$ 62.73	54	116,471	\$76,416	30.08		\$ -	\$ -
Town	BON ACCORD	1,534	\$ 57,229	\$ 37.31	7,576	112,227	\$73,632	89.48		\$ -	\$ -
Town	ELK POINT	1,512	\$ 36,039	\$ 23.84	-	110,618	\$72,576	142.77		\$ 65,356	\$ -
Town	MANNING	1,493	\$ 70,407	\$ 47.16	3,135	109,228	\$71,664	81.34		\$ -	\$ -
Town	MAYER THORPE	1,474	\$ 82,925	\$ 56.26	47,609	107,838	\$70,752	142.41		\$ 63,157	\$ -
Town	WEMBLEY	1,443	\$ 78,742	\$ 54.57	27,747	105,570	\$69,264	109.47		\$ 12,045	\$ -
Town	BASSANO	1,390	\$ 64,446	\$ 46.36	7,376	101,692	\$66,720	62.20		\$ -	\$ -
Town	IRRICANA	1,243	\$ 77,130	\$ 62.05	6,569	90,938	\$59,664	47.45		\$ -	\$ -
Town	BOWDEN	1,236	\$ 90,227	\$ 73.00	18,761	90,426	\$59,328	44.40		\$ -	\$ -
Town	TWO HILLS	1,232	\$ 66,543	\$ 54.01	6,932	90,133	\$59,136	71.71		\$ -	\$ -
Town	BRUDERHEIM	1,215	\$ 74,787	\$ 61.55	1,450	88,889	\$58,320	37.05		\$ -	\$ -
Town	LEGAL	1,192	\$ 68,542	\$ 57.50	18,185	87,207	\$57,216	89.48		\$ -	\$ -
Town	OYEN	1,190	\$ 64,718	\$ 54.38	1,823	87,060	\$57,120	49.91		\$ -	\$ -
Town	SPIRIT RIVER	1,148	\$ 64,203	\$ 55.93	3,172	83,988	\$55,104	57.88		\$ -	\$ -
Town	BENTLEY	1,132	\$ 57,820	\$ 51.08	2,025	82,817	\$54,336	58.74		\$ -	\$ -
Town	TROCHU	1,113	\$ 47,879	\$ 43.02	3,517	81,427	\$53,424	78.10		\$ -	\$ -
Town	VIKING	1,085	\$ 58,346	\$ 53.78	8,562	79,379	\$52,080	78.95		\$ -	\$ -
Town	RAINBOW LAKE	1,082	\$ 20,144	\$ 18.62	71,914	79,159	\$51,936	350.25		\$ 281,895	\$ -
Town	VAUXHALL	1,069	\$ 70,907	\$ 66.33	5,441	78,208	\$51,312	34.50		\$ -	\$ -
Town	KILLAM	1,019	\$ 55,295	\$ 54.26	5,234	74,550	\$48,912	69.56		\$ -	\$ -
Town	CORONATION	1,015	\$ 153,455	\$ 151.19	94,241	74,257	\$48,720	42.90		\$ -	\$ -
Town	SMOKY LAKE	1,010	\$ 31,233	\$ 30.92	5,865	73,892	\$48,480	139.06		\$ 39,732	\$ -
Town	ECKVILLE	1,002	\$ 78,496	\$ 78.34	25,524	73,306	\$48,096	58.74		\$ -	\$ -
Town	FALHER	941	\$ 38,160	\$ 40.55	2,783	68,844	\$45,168	85.82		\$ -	\$ -
Town	CASTOR	931	\$ 61,013	\$ 65.54	6,700	68,112	\$44,688	42.90		\$ -	\$ -
Town	SEDGEWICK	891	\$ 55,740	\$ 62.56	7,636	65,186	\$42,768	55.49		\$ -	\$ -
Town	ONOWAY	875	\$ 110,337	\$ 126.10	73,596	64,015	\$42,000	90.22		\$ -	\$ -
Town	BASHAW	868	\$ 51,941	\$ 59.84	5,079	63,503	\$41,664	55.49		\$ -	\$ -
Town	MILK RIVER	846	\$ 41,325	\$ 48.85	810	61,893	\$40,608	67.60		\$ -	\$ -

Exhibit G-4: List of Non-Paying Municipalities (Cont'd)

BASE PLUS MODIFIER OPTION - IMPACT ON MUNICIPALITIES THAT PAY FOR FRONTLINE POLICING												
STATUS	MUNICIPALITY	Population	TOTAL COST USING CSI	PER CAPITA COST WITH CSI	Current Net Cost of Law Enforcement	Allocation of Front Line Policing Costs	MPAG	CSI	Spending In Excess of Average	Target Spending Based on CSI Exceeding Average CSI	Additional Support	
Town	MCLENNAN	824	\$ 38,494	\$ 46.72	\$ 2,641	60,284	\$39,552	85.82		\$ -	\$ -	-
Town	MUNDARE	823	\$ 41,503	\$ 50.43	\$ 2,600	60,211	\$39,504	74.94		\$ -	\$ -	-
Town	DAYSLAND	818	\$ 45,062	\$ 55.09	\$ 4,932	59,845	\$39,264	69.76		\$ -	\$ -	-
Town	HARDISTY	761	\$ 49,669	\$ 65.27	\$ 12,335	55,675	\$36,528	69.76		\$ -	\$ -	-
Town	STAVELY	497	\$ 26,589	\$ 53.50	\$ 3,082	36,361	\$23,856	74.86		\$ -	\$ -	-
Town	GRANUM	445	\$ 19,817	\$ 44.53	\$ 1,230	32,556	\$21,360	74.86		\$ -	\$ -	-
Village	STIRLING	1,106	\$ 64,840	\$ 58.63	\$ 9,755	80,915	\$53,088	67.60		\$ -	\$ -	-
Village	DUCHESSE	978	\$ 66,486	\$ 67.98	\$ 13,117	71,550	\$46,944	53.81		\$ -	\$ -	-
Village	THORSBY	945	\$ 77,229	\$ 81.72	\$ 24,580	69,136	\$45,360	50.50		\$ -	\$ -	-
Village	BOYLE	918	\$ 27,250	\$ 29.68	-	67,161	\$44,064	125.84		\$ 23,402	\$ -	-
Village	FORESTBURG	895	\$ 51,775	\$ 57.85	\$ 7,805	65,478	\$42,960	69.56		\$ -	\$ -	-
Village	ALBERTA BEACH	884	\$ 229,547	\$ 259.67	\$ 192,428	64,673	\$42,432	90.22	\$ 98,494	\$ -	\$ -	-
Village	NOBLEFORD	877	\$ 45,942	\$ 52.39	\$ 3,270	64,161	\$42,096	49.34		\$ -	\$ -	-
Village	ALX	851	\$ 77,442	\$ 91.00	\$ 43,954	62,259	\$40,848	97.86		\$ -	\$ -	-
Village	BEISEKER	837	\$ 33,856	\$ 40.45	\$ 919	61,235	\$40,176	97.86		\$ -	\$ -	-
Village	HYTHE	821	\$ 27,330	\$ 33.29	\$ 1,684	60,064	\$39,408	109.47		\$ 6,853	\$ -	-
Village	KITSCOTY	808	\$ 40,683	\$ 50.35	\$ 1,074	59,113	\$38,784	69.87		\$ -	\$ -	-
Village	DELBURNE	765	\$ 40,634	\$ 53.12	\$ 10,531	55,967	\$36,720	97.86		\$ -	\$ -	-
Village	MANNVILLE	761	\$ 43,880	\$ 57.66	\$ 9,825	55,675	\$36,528	82.23		\$ -	\$ -	-
Village	LUNDEN	741	\$ 34,315	\$ 46.31	\$ 97	54,212	\$35,568	78.10		\$ -	\$ -	-
Village	CONSORT	739	\$ 29,006	\$ 39.25	\$ 9,191	54,065	\$35,472	134.15		\$ 25,271	\$ -	-
Village	WARBURG	696	\$ 60,918	\$ 87.53	\$ 22,142	50,919	\$33,408	50.50		\$ -	\$ -	-
Village	WABAMUN	662	\$ 78,190	\$ 118.11	\$ 50,392	48,432	\$31,776	90.22		\$ -	\$ -	-
Village	ACME	656	\$ 27,196	\$ 41.46	\$ 3,096	47,993	\$31,488	78.10		\$ -	\$ -	-
Village	RYCROFT	638	\$ 44,295	\$ 69.43	\$ 10,377	46,676	\$30,624	57.88		\$ -	\$ -	-
Village	BARNWELL	613	\$ 33,292	\$ 54.31	\$ 4,249	44,847	\$29,424	34.50		\$ -	\$ -	-
Village	CLIVE	610	\$ 42,410	\$ 69.52	\$ 18,406	44,628	\$29,280	97.86		\$ -	\$ -	-
Village	SPRING LAKE	592	\$ 27,723	\$ 46.83	\$ 2,865	43,311	\$28,416	90.22		\$ -	\$ -	-
Village	BRETON	579	\$ 38,135	\$ 65.86	\$ 5,201	42,360	\$27,792	47.12		\$ -	\$ -	-
Village	CARBON	570	\$ 21,015	\$ 36.87	\$ 5,306	41,701	\$27,360	78.10		\$ -	\$ -	-
Village	MARWAYNE	569	\$ 29,790	\$ 52.36	\$ 4,327	41,628	\$27,312	82.23		\$ -	\$ -	-
Village	BERWYN	561	\$ 27,850	\$ 49.64	\$ 2,085	41,043	\$26,928	57.31		\$ -	\$ -	-
Village	New Sarepta	530	\$ 7,070	\$ 13.34	\$ 1,877	38,775	\$25,440	162.90		\$ 34,083	\$ -	-
Village	FOREMOST	524	\$ 34,388	\$ 65.63	\$ 64	38,336	\$25,152	22.16		\$ -	\$ -	-
Village	CAROLINE	515	\$ 7,125	\$ 13.84	\$ 9,459	37,677	\$24,720	118.55		\$ 9,197	\$ -	-
Village	CLYDE	493	\$ 24,562	\$ 49.82	\$ 3,314	36,068	\$23,664	87.01		\$ -	\$ -	-
Village	GLENDON	483	\$ 23,335	\$ 48.31	\$ 7,314	35,336	\$23,184	115.75		\$ 7,209	\$ -	-
Village	ANDREW	465	\$ 22,777	\$ 48.98	\$ 8,556	34,019	\$22,320	123.24		\$ 10,588	\$ -	-
Village	CREMONA	463	\$ 34,999	\$ 75.59	\$ 8,393	33,873	\$22,224	45.43		\$ -	\$ -	-
Village	RYLEY	458	\$ 23,332	\$ 50.94	\$ 295	33,507	\$21,984	62.44		\$ -	\$ -	-
Village	IRMA	444	\$ 31,109	\$ 70.06	\$ 4,530	32,483	\$21,312	38.49		\$ -	\$ -	-
Village	HINES CREEK	430	\$ 18,621	\$ 43.30	\$ 1,078	31,459	\$20,640	79.16		\$ -	\$ -	-
Village	HAY LAKES	429	\$ 25,796	\$ 60.13	\$ 2,663	31,386	\$20,592	55.68		\$ -	\$ -	-
Village	TILLEY	405	\$ 35,958	\$ 88.78	\$ 24,039	29,630	\$19,440	126.58		\$ 10,638	\$ -	-
Village	HOLDEN	398	\$ 20,532	\$ 51.59	-	29,118	\$19,104	62.44		\$ -	\$ -	-
Village	EDGERTON	393	\$ 23,526	\$ 59.86	-	28,752	\$18,864	38.49		\$ -	\$ -	-
Village	ROSEMARY	388	\$ 2,938	\$ 7.57	\$ 8,480	28,386	\$18,624	126.58		\$ 10,192	\$ -	-
Village	CHAMPION	384	\$ 24,361	\$ 63.44	\$ 3,254	28,093	\$18,432	52.66		\$ -	\$ -	-
Village	WARNER	383	\$ 19,075	\$ 49.81	-	28,020	\$18,384	67.60		\$ -	\$ -	-
Village	STANDARD	380	\$ 8,253	\$ 21.72	\$ 1,473	27,801	\$18,240	137.68		\$ 14,400	\$ -	-
Village	BAWLW	374	\$ 26,374	\$ 70.52	\$ 6,207	27,362	\$17,952	55.68		\$ -	\$ -	-
Village	DONNELLY	374	\$ 16,273	\$ 43.51	-	27,362	\$17,952	85.82		\$ -	\$ -	-
Village	NAMPA	373	\$ 3,571	\$ 9.57	-	27,289	\$17,904	184.05		\$ 32,250	\$ -	-
Village	MYRNAM	362	\$ 17,515	\$ 48.39	-	26,484	\$17,376	71.71		\$ -	\$ -	-
Village	BIG VALLEY	351	\$ 21,740	\$ 61.94	\$ 4,468	25,679	\$16,848	69.33		\$ -	\$ -	-
Village	ROCKYFORD	349	\$ 9,119	\$ 26.13	\$ 187	25,533	\$16,752	137.68		\$ 13,225	\$ -	-
Village	ELNORA	338	\$ 35,395	\$ 104.72	\$ 17,991	24,728	\$16,224	62.72		\$ -	\$ -	-
Village	LONGVIEW	334	\$ 29,943	\$ 89.65	\$ 9,440	24,435	\$16,032	34.08		\$ -	\$ -	-
Village	NEW NORWAY	323	\$ 27,127	\$ 83.99	\$ 9,710	23,631	\$15,504	55.68		\$ -	\$ -	-
Village	CHAUVIN	321	\$ 18,866	\$ 58.77	\$ 350	23,484	\$15,408	38.49		\$ -	\$ -	-
Village	COUTTS	305	\$ 15,191	\$ 49.81	-	22,314	\$14,640	67.60		\$ -	\$ -	-
Village	BARONS	297	\$ 18,517	\$ 62.35	\$ 2,192	21,729	\$14,256	52.66		\$ -	\$ -	-
Village	WILLINGDON	295	\$ 17,178	\$ 58.23	\$ 3,071	21,582	\$14,160	73.35		\$ -	\$ -	-
Village	CHIPMAN	294	\$ 12,419	\$ 42.24	\$ 1,474	21,509	\$14,112	74.98		\$ -	\$ -	-
Village	VETERAN	293	\$ 7,856	\$ 26.81	-	21,436	\$14,064	134.15		\$ 10,020	\$ -	-
Village	GIROUXVILLE	282	\$ 12,270	\$ 43.51	-	20,631	\$13,536	85.82		\$ -	\$ -	-
Village	GLENWOOD	280	\$ 12,379	\$ 44.21	-	20,485	\$13,440	83.79		\$ -	\$ -	-
Village	WASKATENA	278	\$ 9,030	\$ 32.48	\$ 2,048	20,338	\$13,344	139.06		\$ 10,936	\$ -	-
Village	VILNA	274	\$ 6,882	\$ 25.12	-	20,046	\$13,152	139.06		\$ 10,779	\$ -	-
Village	HUGHENDEN	266	\$ 15,483	\$ 58.21	\$ 681	19,461	\$12,768	50.69		\$ -	\$ -	-
Village	CARMANGAY	261	\$ 15,646	\$ 59.95	\$ 1,300	19,095	\$12,528	52.66		\$ -	\$ -	-
Village	MORRIN	253	\$ 18,710	\$ 73.95	\$ 2,394	18,509	\$12,144	25.09		\$ -	\$ -	-
Village	STROME	252	\$ 11,919	\$ 47.30	\$ 461	18,436	\$12,096	69.56		\$ -	\$ -	-
Village	LOUGHEED	240	\$ 14,892	\$ 62.05	\$ 3,101	17,558	\$11,520	69.56		\$ -	\$ -	-
Village	INNISFREE	233	\$ 10,166	\$ 43.63	\$ 845	17,046	\$11,184	74.98		\$ -	\$ -	-
Village	BITTERN LAKE	232	\$ 15,813	\$ 68.16	\$ 3,303	16,973	\$11,136	55.68		\$ -	\$ -	-
Village	DEWBERRY	231	\$ 10,067	\$ 43.58	\$ 270	16,900	\$11,088	82.23		\$ -	\$ -	-
Village	ARROWWOOD	224	\$ 12,313	\$ 54.97	-	16,388	\$10,752	52.66		\$ -	\$ -	-
Village	DONALDA	224	\$ 17,413	\$ 77.74	\$ 6,391	16,388	\$10,752	69.33		\$ -	\$ -	-
Village	COWLEY	219	\$ 7,717	\$ 35.24	\$ 388	16,022	\$10,512	114.90		\$ 3,074	\$ -	-
Village	MUNSON	217	\$ 17,585	\$ 81.04	\$ 3,590	15,876	\$10,416	25.09		\$ -	\$ -	-
Village	ROSALIND	214	\$ 11,540	\$ 53.92	-	15,656	\$10,272	55.68		\$ -	\$ -	-
Village	DELIA	207	\$ 13,350	\$ 64.49	-	15,144	\$9,936	25.09		\$ -	\$ -	-
Village	ALLIANCE	197	\$ 12,836	\$ 65.16	\$ 3,158	14,413	\$9,456	69.56		\$ -	\$ -	-
Village	FERINTOSH	193	\$ 10,420	\$ 53.99	-	14,120	\$9,264	55.49		\$ -	\$ -	-
Village	HILL SPRING	192	\$ 4,294	\$ 22.36	\$ 4,195	14,047	\$9,216	83.79		\$ -	\$ -	-
Village	HUSSAR	187	\$ 4,391	\$ 23.48	\$ 395	13,681	\$8,976	137.68		\$ 7,086	\$ -	-
Village	BOTHA	185	\$ 9,770	\$ 52.81	\$ 667	13,535	\$8,880	69.33		\$ -	\$ -	-
Village	PARADISE VALLEY	183	\$ 22,563	\$ 123.30	\$ 14,374	13,388	\$8,784	82.23		\$ -	\$ -	-
Village	CZAR	175	\$ 7,412	\$ 42.36	\$ 2,326	12,803	\$8,400	50.69		\$ -	\$ -	-
Village	LOMOND	175	\$ 9,619	\$ 54.97	-	12,803	\$8,400	52.66		\$ -	\$ -	-
Village	AMISK	172	\$ 9,999	\$ 58.14	\$ 428	12,584	\$8,256	50.69		\$ -	\$ -	-
Village	YOUNGSTOWN	170	\$ 8,846	\$ 52.03	\$ 660	12,437	\$8,160	49.91		\$ -	\$ -	-
Village	EDBERG	155	\$ 11,233	\$ 72.47	\$ 2,875	11,340	\$7,440	55.68		\$ -	\$ -	-
Village	HEISLER	153	\$ 10,784	\$ 70.48	\$ 3,267	11,193	\$7,344	69.56		\$ -	\$ -	-

Exhibit G-4: List of Non-Paying Municipalities (Cont'd)

BASE PLUS MODIFIER OPTION - IMPACT ON MUNICIPALITIES THAT PAY FOR FRONTLINE POLICING											
STATUS	MUNICIPALITY	Population	TOTAL COST USING CSI	PER CAPITA COST WITH CSI	Current Net Cost of Law Enforcement	Allocation of Front Line Policing Costs	MPAG	CSI	Spending In Excess of Average	Target Spending Based on CSI Exceeding Average CSI	Additional Support
Village	EMPRESS	136	\$ 7,605	\$ 55.92	\$ -	9,950	\$6,528	49.91		\$ -	\$ -
Village	GALAHAD	134	\$ 6,438	\$ 48.05	\$ 145	9,803	\$6,432	69.56		\$ -	\$ -
Village	CEREAL	126	\$ 7,046	\$ 55.92	\$ -	9,218	\$6,048	49.91		\$ -	\$ -
Village	Derwent	125	\$ 5,248	\$ 41.99	\$ 800	9,145	\$6,000	71.71		\$ -	\$ -
Village	MILO	122	\$ 6,706	\$ 54.97	\$ -	8,926	\$5,856	52.66		\$ -	\$ -
Village	HALKIRK	113	\$ 6,592	\$ 58.34	\$ -	8,267	\$5,424	42.90		\$ -	\$ -
Village	MINBURN	65	\$ 2,734	\$ 42.06	\$ 175	4,755	\$3,120	82.23		\$ -	\$ -
Village	GADSBY	35	\$ 4,095	\$ 117.01	\$ 2,376	2,561	\$1,680	69.56		\$ -	\$ -
		720,340	47,871,125	\$ 66.46	\$23,690,119	\$52,700,074	\$25,248,254	101.45			\$3,270,814

Appendix H – Summary of Options

Exhibit H-1: Summary of Options for Municipalities that Currently Pay For Front-Line Policing

Average Net Cost of Law Enforcement By Population Category, By Municipal Status For Municipalities that Currently Pay for Front-line Policing										
SUMMARY OF OPTIONS			Average	OPTION 1 - Status Quo	OPTION 2 - Status Quo Adjusted	OPTION 3 - Solicitor General Proposals			OPTION 4 - Saskatchewan Model	OPTION 5 - Base Plus Modifier
CATEGORY	COUNT	STATUS	Population	PER CAPITA COST OF LAW ENFORCEMENT	PER CAPITA COST OF LAW ENFORCEMENT	PER CAPITA COST OF 100% POPULATION	PER CAPITA COST OF 100% EQ ASSESSMENT	PER CAPITA COST OF 65% / 35% POP / EQ ASSMNT	PER CAPITA COST OF LAW ENFORCEMENT	PER CAPITA COST OF LAW ENFORCEMENT
MORE THAN 50,000	7	City	313,300	\$ 213.44	\$ 181.28	\$ 213.44	\$ 225.14	\$ 217.54	\$ 179.75	\$ 195.24
	2	Urban Service Area	64,553	\$ 157.96	\$ 129.05	\$ 161.67	\$ 217.38	\$ 181.17	\$ 156.50	\$ 125.71
20,000 TO 50,000	3	City	27,671	\$ 78.98	\$ 48.43	\$ 78.98	\$ 74.36	\$ 77.36	\$ 75.88	\$ 78.98
	1	Town	21,690	\$ 73.41	\$ 43.86	\$ 73.41	\$ 75.20	\$ 74.04	\$ 71.31	\$ 73.41
5,000 TO 20,000	5	City	14,760	\$ 104.62	\$ 78.00	\$ 104.62	\$ 95.13	\$ 101.30	\$ 105.45	\$ 102.43
	32	Town	8,557	\$ 93.90	\$ 77.11	\$ 93.90	\$ 89.92	\$ 92.50	\$ 103.19	\$ 92.25
LESS THAN 5000	0									
	50	AVERAGE:	55,491	\$ 191.20	\$ 160.52	\$ 191.22	\$ 191.22	\$ 191.22	\$ 165.18	\$ 174.35

Exhibit H-2: Summary of Options for Municipalities the Currently DO NOT Pay For Front-Line Policing

Average Net Cost of Law Enforcement By Population Category, By Municipal Status For Municipalities that Currently DO NOT Pay for Front-line Policing										
SUMMARY OF OPTIONS			Average	OPTION 1 - Status Quo	OPTION 2 - Status Quo Adjusted	OPTION 3 - Solicitor General Proposals			OPTION 4 - Saskatchewan Model	OPTION 5 - Base Plus Modifier
CATEGORY	COUNT	STATUS	Population	PER CAPITA COST OF LAW ENFORCEMENT	PER CAPITA COST OF LAW ENFORCEMENT	PER CAPITA COST OF 100% POPULATION	PER CAPITA COST OF 100% EQ ASSESSMENT	PER CAPITA COST OF 65% / 35% POP / EQ ASSMNT	PER CAPITA COST OF LAW ENFORCEMENT	PER CAPITA COST OF LAW ENFORCEMENT
MORE THAN 50,000	0									
20,000 TO 50,000	2	Specialized Municipality	24,422	\$ 152.49	\$ 177.49	\$ 207.55	\$ 203.64	\$ 206.18	\$ 204.94	\$ 94.96
	2	Municipal District	32,343	\$ 35.80	\$ 60.80	\$ 91.87	\$ 94.00	\$ 92.62	\$ 88.25	\$ 85.69
5,000 TO 20,000	2	Specialized Municipality	7,876	\$ 13.22	\$ 38.22	\$ 52.99	\$ 31.85	\$ 45.59	\$ 65.67	\$ 10.40
	31	Municipal District	9,547	\$ 23.73	\$ 48.73	\$ 67.94	\$ 78.22	\$ 71.54	\$ 76.18	\$ 63.48
LESS THAN 5000	1	Specialized Municipality	4,745	\$ 27.71	\$ 52.71	\$ 52.87	\$ 34.07	\$ 46.29	\$ 80.16	\$ 60.78
	1	Special Area Board	4,729	\$ 31.19	\$ 56.19	\$ 56.35	\$ 213.83	\$ 111.47	\$ 83.64	\$ 67.78
	7	Improvement District	285	\$ -	\$ 25.00	\$ 25.16	\$ 111.33	\$ 55.32	\$ 41.02	\$ 36.59
	31	Municipal District	2,781	\$ 34.25	\$ 59.25	\$ 59.41	\$ 72.52	\$ 64.00	\$ 82.56	\$ 71.22
	51	Summer Village	121	\$ 64.09	\$ 89.09	\$ 89.25	\$ 134.30	\$ 105.02	\$ 96.54	\$ 102.70
	76	Town	1,990	\$ 16.67	\$ 41.67	\$ 41.83	\$ 16.67	\$ 33.02	\$ 63.17	\$ 58.78
	97	Village	412	\$ 13.71	\$ 38.71	\$ 38.87	\$ 13.71	\$ 30.06	\$ 48.83	\$ 59.69
	301	AVERAGE:	2,393	\$ 32.88	\$ 57.89	\$ 71.00	\$ 71.00	\$ 71.00	\$ 82.45	\$ 66.46